# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

FORM 10-Q
(Mark One)
® QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.

For the quarterly period ended June 30, 2007.
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 (NO FEE REQUIRED).

For the transition period from $\qquad$ to $\qquad$ Commission File No. 1-13300

## CAPITAL ONE FINANCIAL CORPORATION

(Exact name of registrant as specified in its charter)

Delaware<br>(State or Other Jurisdiction of Incorporation or Organization)<br>1680 Capital One Drive McLean, Virginia (Address of Principal Executive Offices)<br>(703) 720-1000<br>Registrant's telephone number, including area code:<br>\section*{(Not applicable)}<br>(Former name, former address and former fiscal year, if changed since last report)

54-1719854
(I.R.S. Employer Identification No.)

22102
(Zip Code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $\boldsymbol{\boxtimes}$ No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b of the Exchange Act. (Check One):

Large accelerated filer $\boxtimes \quad$ Accelerated filer $\square \quad$ Non-accelerated filer
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act.) YesNo 区

As of July 31, 2007 there were 417,685,490 shares of the registrant's Common Stock, par value $\$ .01$ per share, outstanding.

## CAPITAL ONE FINANCIAL CORPORATION <br> FORM 10-Q <br> INDEX

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## Part 1. Financial Information

## Item 1. Financial Statements

CAPITAL ONE FINANCIAL CORPORATION
Condensed Reported Consolidated Balance Sheets (unaudited)
(Dollars in thousands, except share and per share data)

|  | $\begin{gathered} \text { June } 30 \\ 2007 \end{gathered}$ | $\begin{gathered} \text { December } 31 \\ 2006 \end{gathered}$ |
| :---: | :---: | :---: |
| Assets: |  |  |
| Cash and due from banks | \$ 2,354,393 | \$ 2,817,519 |
| Federal funds sold and resale agreements | 3,940,269 | 1,099,156 |
| Interest-bearing deposits at other banks | 753,160 | 743,821 |
| Cash and cash equivalents | 7,047,822 | 4,660,496 |
| Securities available for sale | 20,407,932 | 15,452,047 |
| Mortgage loans held for sale | 2,732,044 | 10,435,295 |
| Loans held for investment | 91,617,353 | 96,512,139 |
| Less: Allowance for loan and lease losses | $(2,120,000)$ | $(2,180,000)$ |
| Net loans held for investment | 89,497,353 | 94,332,139 |
| Accounts receivable from securitizations | 5,481,686 | 4,589,235 |
| Premises and equipment, net | 2,260,928 | 2,203,280 |
| Interest receivable | 768,617 | 816,426 |
| Goodwill | 13,612,005 | 13,635,435 |
| Other | 4,129,570 | 3,614,932 |
| Total assets | \$145,937,957 | \$149,739,285 |
| Liabilities: |  |  |
| Non-interest-bearing deposits | \$ 11,236,110 | \$ 11,648,070 |
| Interest-bearing deposits | 74,444,345 | 74,122,822 |
| Total Deposits | 85,680,455 | 85,770,892 |
| Senior and subordinated notes | 9,222,506 | 9,725,470 |
| Other borrowings | 20,681,289 | 24,257,007 |
| Interest payable | 543,805 | 574,763 |
| Other | 4,623,241 | 4,175,947 |
| Total liabilities | 120,751,296 | 124,504,079 |
| Stockholders' Equity: |  |  |
| Preferred Stock, par value \$. 01 per share; authorized 50,000,000 shares, none issued or outstanding | - | - |
| Common stock, par value $\$ .01$ per share; authorized $1,000,000,000$ shares, $417,354,776$ and $412,219,973$ issued as of June 30 , 2007 and December 31, 2006, respectively | 4,174 | 4,122 |
| Paid-in capital, net | 15,682,009 | 15,333,137 |
| Retained earnings | 11,141,194 | 9,760,184 |
| Cumulative other comprehensive income | 245,431 | 266,180 |
| Less: Treasury stock, at cost; 25,914,653 and 2,294,586 shares as of June 30, 2007 and December 31, 2006, respectively | $(1,886,147)$ | $(128,417)$ |
| Total stockholders' equity | 25,186,661 | 25,235,206 |
| Total liabilities and stockholders' equity | \$145,937,957 | \$149,739,285 |

See Notes to Condensed Reported Consolidated Financial Statements.

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## CAPITAL ONE FINANCIAL CORPORATION

Condensed Reported Consolidated Statements of Income
(Dollars in thousands, except per share data) (unaudited)

|  | Three Months Ended June 30 |  | Six Months EndedJune 30 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2007 | 2006 | 2007 | 2006 |
| Interest Income: |  |  |  |  |
| Loans held for investment, including past-due fees | \$ 2,266,898 | \$ 1,616,937 | \$4,593,578 | \$ 3,229,559 |
| Securities available for sale | 237,978 | 167,352 | 442,058 | 331,462 |
| Mortgage loans held for sale | 71,149 | 4,714 | 215,908 | 8,813 |
| Other | 137,036 | 108,154 | 249,530 | 205,905 |
| Total interest income | 2,713,061 | 1,897,157 | 5,501,074 | 3,775,739 |
| Interest Expense: |  |  |  |  |
| Deposits | 749,603 | 416,232 | 1,480,086 | 819,841 |
| Senior and subordinated notes | 134,061 | 84,707 | 272,607 | 179,061 |
| Other borrowings | 269,303 | 199,136 | 565,441 | 372,878 |
| Total interest expense | 1,152,967 | 700,075 | 2,318,134 | 1,371,780 |
| Net interest income | 1,560,094 | 1,197,082 | 3,182,940 | 2,403,959 |
| Provision for loan and lease losses | 401,035 | 362,445 | 751,080 | 532,715 |
| Net interest income after provision for loan and lease losses | 1,159,059 | 834,637 | 2,431,860 | 1,871,244 |
| Non-Interest Income: |  |  |  |  |
| Servicing and securitizations | 1,226,896 | 1,025,506 | 2,214,978 | 2,179,110 |
| Service charges and other customer-related fees | 482,979 | 413,398 | 962,446 | 849,129 |
| Mortgage banking operations | 102,855 | 41,973 | 189,398 | 73,859 |
| Interchange | 125,979 | 131,538 | 244,090 | 251,029 |
| Other | 67,456 | 97,498 | 205,778 | 215,037 |
| Total non-interest income | 2,006,165 | 1,709,913 | 3,816,690 | 3,568,164 |
| Non-Interest Expense: |  |  |  |  |
| Salaries and associate benefits | 713,242 | 536,465 | 1,437,501 | 1,052,609 |
| Marketing | 326,718 | 356,695 | 658,267 | 680,466 |
| Communications and data processing | 196,172 | 172,734 | 382,160 | 341,938 |
| Supplies and equipment | 116,043 | 113,028 | 250,645 | 211,212 |
| Restructuring expense | 101,142 | - | 101,142 | - |
| Occupancy | 85,085 | 52,753 | 170,930 | 102,130 |
| Other | 574,451 | 449,222 | 1,157,609 | 866,021 |
| Total non-interest expense | 2,112,853 | 1,680,897 | 4,158,254 | 3,254,376 |
| Income before income taxes | 1,052,371 | 863,653 | 2,090,296 | 2,185,032 |
| Income taxes | 301,999 | 311,066 | 664,874 | 749,106 |
| Net income | \$ 750,372 | \$ 552,587 | 1,425,422 | \$ 1,435,926 |
| Basic earnings per share | \$ 1.92 | \$ 1.84 | \$ 3.57 | \$ 4.79 |
| Diluted earnings per share | \$ 1.89 | \$ 1.78 | \$ 3.51 | \$ 4.64 |
| Dividends paid per share | \$ 0.03 | \$ 0.03 | \$ 0.05 | \$ 0.05 |

See Notes to Condensed Reported Consolidated Financial Statements.

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## CAPITAL ONE FINANCIAL CORPORATION

Condensed Reported Consolidated Statements of Changes in Stockholders' Equity (Dollars in thousands, except share and per share data) (unaudited)

| (In thousands, except share and per share data) | Common Stock |  | $\begin{gathered} \text { Paid-In } \\ \text { Capital, Net } \end{gathered}$ | Retained Earnings |  | CumulativeOtherComprehensiveIncome (Loss) |  | $\begin{gathered} \text { Treasury } \\ \text { Stock } \end{gathered}$ |  | $\begin{gathered} \text { Total } \\ \text { Stockholders' } \\ \text { Equity } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shares | Amount |  |  |  |  |  |  |  |  |
| Balance, December 31, 2005 | $\overline{302,786,444}$ | \$3,028 | \$ 6,848,544 |  | 7,378,015 | \$ | 6,129 | \$ | $(106,802)$ | \$14,128,914 |
| Comprehensive income: |  |  |  |  |  |  |  |  |  |  |
| Net income | - | - | - |  | 1,435,926 |  | - |  | - | 1,435,926 |
| Other comprehensive income, net of income tax: |  |  |  |  |  |  |  |  |  |  |
| Unrealized losses on securities, net of income taxes benefit of $\$ 59,673$ | - | - | - |  | - |  | $(103,968)$ |  | - | $(103,968)$ |
| Foreign currency translation adjustments | - | - | - |  | - |  | 131,661 |  | - | 131,661 |
| Unrealized gains on cash flow hedging instruments, net of income taxes of \$15,788 | - | - | - |  | - |  | 26,305 |  | - | 26,305 |
| Other comprehensive income | - | - | - |  | - |  | 53,998 |  | - | 53,998 |
| Comprehensive income |  |  |  |  |  |  |  |  |  | 1,489,924 |
| Cash dividends - \$. 05 per share | - | - | - |  | $(16,105)$ |  | - |  | - | $(16,105)$ |
| Purchase of treasury stock | - | - | - |  | - |  | - |  | $(8,534)$ | $(8,534)$ |
| Issuances of common stock and restricted stock, net of forfeitures | 639,993 | 6 | 16,425 |  | - |  | - |  | - | 16,431 |
| Exercise of stock options and related tax benefits | 2,580,829 | 26 | 199,780 |  | - |  | - |  | - | 199,806 |
| Compensation expense for restricted stock awards and stock options | - | - | 86,627 |  | - |  | - |  | - | 86,627 |
| Balance, June 30, 2006 | 306,007,266 | \$3,060 | \$ 7,151,376 |  | 8,797,836 | \$ | 60,127 | \$ | $(115,336)$ | \$15,897,063 |
| Balance, December 31, 2006 | 412,219,973 | \$4,122 | \$15,333,137 |  | 9,760,184 | \$ | 266,180 | \$ | $(128,417)$ | \$25,235,206 |
| Cumulative effect from adoption of FIN 48 |  |  |  |  | $(31,830)$ |  |  |  |  | $(31,830)$ |
| Cumulative effect from adoption of FAS 156, net of income taxes of $\$ 6,378$ |  |  |  |  | 8,809 |  |  |  |  | 8,809 |
| Comprehensive income: |  |  |  |  |  |  |  |  |  |  |
| Net income |  |  |  |  | 1,425,422 |  |  |  |  | 1,425,422 |
| Other comprehensive income, net of income tax: |  |  |  |  |  |  |  |  |  |  |
| Unrealized loss on securities, net of income taxes benefit of $\$ 62,652$ |  |  |  |  |  |  | $(107,818)$ |  |  | $(107,818)$ |
| Defined benefit pension plans |  |  |  |  |  |  | $(1,352)$ |  |  | $(1,352)$ |
| Foreign currency translation adjustments |  |  |  |  |  |  | 73,298 |  |  | 73,298 |
| Unrealized gains on cash flow hedging instruments, net of income tax of \$9,090 |  |  |  |  |  |  | 15,123 |  |  | 15,123 |
| Other comprehensive income | - | - | - |  | - |  | (20,749) |  | - | $(20,749)$ |
| Comprehensive income |  |  |  |  |  |  |  |  |  | 1,404,673 |
|  |  |  |  |  |  |  |  |  |  | - |
| Cash dividends - \$ 03 per share |  |  |  |  | $(21,391)$ |  |  |  |  | $(21,391)$ |
| Purchase of treasury stock |  |  |  |  |  |  |  |  | (1,757,730) | (1,757,730) |
| Issuances of common stock and restricted stock, net of forfeitures | 1,063,803 | 11 | 18,618 |  |  |  |  |  |  | 18,629 |
| Exercise of stock options and related tax benefits of exercises and restricted stock vesting | 4,207,243 | 42 | 229,320 |  |  |  |  |  |  | 229,362 |
| Compensation expense for restricted stock awards and stock options |  |  | 108,159 |  |  |  |  |  |  | 108,159 |
| Adjustment to issuance of common stock for acquisition | $(136,243)$ | (1) | $(10,386)$ |  |  |  |  |  |  | $(10,387)$ |
| Allocation of ESOP shares |  |  | 3,161 |  |  |  |  |  |  | 3,161 |
| Balance, June 30, 2007 | 417,354,776 | \$4,174 | \$15,682,009 |  | 11,141,194 | \$ | 245,431 |  | (1,886,147) | \$25,186,661 |

See Notes to Condensed Reported Consolidated Financial Statements.

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## CAPITAL ONE FINANCIAL CORPORATION

Condensed Consolidated Statements of Cash Flows (Dollars in thousands) (unaudited)

|  | $\begin{gathered} \text { Six Months Ended } \\ \text { June 30, } \\ \hline \end{gathered}$ |  |  |
| :---: | :---: | :---: | :---: |
|  |  | 2007 | 2006 |
| Operating Activities: |  |  |  |
| Net Income | \$ | 1,425,422 | \$ 1,435,926 |
| Adjustments to reconcile net income to cash provided by operating activities: |  |  |  |
| Provision for loan and lease losses |  | 751,080 | 532,715 |
| Depreciation and amortization, net |  | 329,856 | 254,220 |
| (Gains) losses on sales of securities available for sale |  | $(66,857)$ | 25,596 |
| Gains on sales of auto loans |  | $(10,285)$ | $(22,875)$ |
| Gains on extinguishment of debt |  | $(17,444)$ | - |
| Mortgage loans held for sale: |  |  |  |
| Transfers in and originations |  | $(10,999,318)$ | $(120,555)$ |
| Loss on sales |  | 38,650 | - |
| Proceeds from sales |  | 18,628,775 | - |
| Stock plan compensation expense |  | 258,515 | 102,707 |
| Changes in assets and liabilities, net of effects from purchase of companies acquired: |  |  |  |
| Decrease in interest receivable |  | 47,809 | 37,275 |
| (Increase) decrease in accounts receivable from securitizations |  | $(895,299)$ | 89,502 |
| Increase in other assets |  | $(463,439)$ | $(65,607)$ |
| Increase (decrease) in interest payable |  | 450,434 | $(20,484)$ |
| Decrease in other liabilities |  | $(30,958)$ | $(242,546)$ |
| Net cash provided by operating activities |  | 9,446,941 | 2,005,874 |
| Investing Activities: |  |  |  |
| Purchases of securities available for sale |  | $(9,329,173)$ | $(4,462,735)$ |
| Proceeds from maturities of securities available for sale |  | 3,672,539 | 1,797,173 |
| Proceeds from sales of securities available for sale |  | 544,449 | 1,523,455 |
| Proceeds from securitizations of loans |  | 7,060,100 | 6,903,738 |
| Net increase in loans held for investment |  | (3,336,612) | $(8,521,384)$ |
| Principal recoveries of loans previously charged off |  | 321,430 | 274,929 |
| Additions of premises and equipment, net |  | $(211,404)$ | $(398,864)$ |
| Net payments for companies acquired |  | $(14,787)$ | $(22,923)$ |
| Net cash used in investing activities |  | $(1,293,458)$ | $(2,906,611)$ |
| Financing Activities: |  |  |  |
| Net decrease in deposits |  | $(90,437)$ | $(754,316)$ |
| Net (decrease) increase in other borrowings |  | $(3,557,059)$ | 1,304,288 |
| Maturities of senior notes |  | $(462,500)$ | $(1,224,731)$ |
| Repurchases of senior notes |  | - | $(31,296)$ |
| Purchases of treasury stock |  | $(1,757,730)$ | $(8,534)$ |
| Dividends paid |  | $(21,391)$ | $(16,105)$ |
| Net proceeds from issuances of common stock |  | 21,790 | 16,431 |
| Proceeds from share based payment activities |  | 101,170 | 141,779 |
| Net cash used in financing activities |  | $(5,766,157)$ | $(572,484)$ |
| Increase in cash and cash equivalents |  | 2,387,326 | $(1,473,221)$ |
| Cash and cash equivalents at beginning of year |  | 4,660,496 | 4,071,267 |
| Cash and cash equivalents at end of period |  | 7,047,822 | \$ 2,598,046 |

See Notes to Condensed Reported Consolidated Financial Statements.

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## CAPITAL ONE FINANCIAL CORPORATION

Notes to Condensed Reported Consolidated Financial Statements
(in thousands, except per share data) (unaudited)
Note 1

## Summary of Significant Accounting Policies

## Business

Capital One Financial Corporation (the "Corporation") is a diversified financial services company whose banking and non-banking subsidiaries market a variety of financial products and services. The Corporation's principal subsidiaries are:

- Capital One Bank (the "Bank") which currently offers credit and debit card products, deposit products, and also engages in a wide variety of lending and other financial activities.
- Capital One, F.S.B. (the "Savings Bank") which offers consumer and commercial lending and consumer deposit products. Effective July 1, 2007, the Savings Bank merged with and into CONA.
- Capital One, National Association ("CONA") which offers a broad spectrum of financial products and services to consumers, small businesses and commercial clients.
- Capital One Auto Finance, Inc. ("COAF") which offers automobile and other motor vehicle financing products.
- North Fork Bank ("North Fork Bank") which offers a full range of banking products and financial services, to both consumer and commercial customers. Effective August 1, 2007, North Fork Bank merged with and into CONA.

Another subsidiary of the Corporation, Superior Savings of New England, N.A. ("Superior") focuses on telephonic and media-based generation of deposits. In addition, a subsidiary of North Fork Bank, GreenPoint Mortgage Funding, Inc. ("GreenPoint") offers residential and commercial mortgages. Effective August 1, 2007, GreenPoint became an operating subsidiary of CONA.

The Corporation and its subsidiaries are hereafter collectively referred to as the "Company".

## Basis of Presentation

The accompanying unaudited condensed reported consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States ("GAAP") for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for complete consolidated financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from these estimates.

All significant intercompany balances and transactions have been eliminated. Certain prior years’ amounts have been reclassified to conform to the 2007 presentation. All amounts in the following notes, excluding share and per share data, are presented in thousands.

The notes to the reported consolidated financial statements contained in the Annual Report on Form 10-K for the year ended December 31, 2006 should be read in conjunction with these condensed reported consolidated financial statements.

## Recent Accounting Pronouncements

In February 2007, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standard No. 159, The Fair Value Option for Financial Assets and Liabilities, ("SFAS 159"). SFAS 159 permits entities to choose to measure many financial instruments and certain other items at fair value with changes in fair value included in current earnings. The election is made on specified election dates, can be made on an instrument by instrument basis, and is irrevocable. SFAS 159 is effective for financial statements issued for fiscal years beginning after November 15, 2007. Management is currently evaluating the impact of adoption of SFAS 159 on the consolidated earnings and financial position of the Company.

In September 2006, the FASB issued Statement of Financial Accounting Standard No. 157, Fair Value Measurements ("SFAS 157"). This statement defines fair value, establishes a framework for measuring fair value in GAAP, and expands disclosures about fair value measurements. SFAS 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007. Management is currently evaluating the impact of adoption of SFAS 157 on the consolidated earnings and financial position of the Company.

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In September 2006, the FASB issued Statement of Financial Accounting Standard No. 156, Accounting for Servicing of Financial Assets, and ("SFAS 156"), which amends Statement of Financial Accounting Standards No. 140 - Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities ("SFAS 140"). SFAS 156 changes the accounting for, and reporting of, the recognition and measurement of separately recognized servicing assets and liabilities. Effective January 1, 2007, the Company adopted SFAS 156 resulting in an $\$ 8.8$ million cumulative effect, net of taxes of $\$ 6.4$ million, increase to the beginning balance of retained earnings.

In February 2006, the FASB issued Statement of Financial Accounting Standard No. 155, Accounting for Certain Hybrid Financial Instruments-an amendment of FASB Statements No. 133 and 140, ("SFAS 155"). SFAS 155 amends FASB Statement No. 133, Accounting for Derivative Instruments and Hedging Activities, ("SFAS 133") and SFAS 140 . SFAS 155 resolves issues addressed in SFAS 133 Implementation Issue No. D1, "Application of Statement 133 to Beneficial Interests in Securitized Financial Assets." SFAS 155 permits fair value remeasurement for any hybrid financial instrument that contains an embedded derivative that otherwise would require bifurcation, clarifies which interest-only strips and principal-only strips are not subject to the requirements of SFAS 133, establishes a requirement to evaluate interests in securitized financial assets to identify interests that are freestanding derivatives or that are hybrid financial instruments that contain an embedded derivative requiring bifurcation, clarifies that concentrations of credit risk in the form of subordination are not embedded derivatives, and amends SFAS 140 to eliminate the prohibition on a qualifying special-purpose entity from holding a derivative financial instrument that pertains to a beneficial interest other than another derivative financial instrument. The adoption of SFAS 155 did not have a material impact on the consolidated earnings or financial position of the Company.

## Adoption of FIN 48

In June 2006, the FASB issued FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes, an Interpretation of FASB Statement No. 109 ("FIN 48 "). FIN 48 clarifies the accounting for uncertainty in income taxes recognized in accordance with SFAS No. 109, Accounting for Income Taxes, and prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition.

The Company adopted the provisions of FIN 48 effective January 1, 2007. As a result of adoption, the Company recorded a $\$ 31.8$ million reduction in retained earnings. The reduction in retained earnings upon adoption is the net impact of a $\$ 48.7$ million increase in the liability for unrecognized tax benefits and a $\$ 16.8$ million increase in deferred tax assets. In addition, the Company reclassified $\$ 471.1$ million of unrecognized tax benefits from deferred tax liabilities to current taxes payable to conform to the deferred tax measurement and balance sheet presentation requirements of FIN 48.

The balance of unrecognized tax benefits at January 1, 2007 is $\$ 661.6$ million. Included in the balance at January 1, 2007, are $\$ 83.5$ million of tax positions which, if recognized, would affect the effective tax rate and $\$ 58.0$ million of tax positions which, if recognized, would result in a reduction in goodwill. Also included in the balance is $\$ 466.4$ million of tax positions related to items of income and expense for which the ultimate taxability or deductibility is highly certain, but for which there is uncertainty about the timing of recognition. Because of the impact of deferred tax accounting, other than interest and penalties, the acceleration of taxability or deferral of deductibility of these items would not affect the annual effective tax rate but may accelerate the payment of taxes to an earlier period.

The Company continues to recognize accrued interest and penalties related to unrecognized tax benefits as a component of income tax expense, consistent with its policy prior to adoption of FIN 48. The accrued balance of interest and penalties related to unrecognized tax benefits at January 1, 2007 is $\$ 119.1$ million.

The Company is subject to examination by the Internal Revenue Service ("IRS") and other tax authorities in certain countries and states in which the Company has significant business operations. The tax years subject to examination vary by jurisdiction. The IRS is currently examining the Company's federal income tax returns for the years 2003 and 2004 as well as the tax returns of certain acquired subsidiaries for the year 2004. During 2006, the IRS concluded its examination of the Company's federal income tax returns for the years 2000-2002. Tax issues for years 1995-1999 are pending in the U.S. Tax Court, and the conclusion of those matters could impact tax years after 1999.

As of June 30, 2007, the IRS has proposed adjustments with respect to the timing of recognition of items of income and expense derived from the Company's credit card business in various tax years. The ultimate resolution of these issues is not

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expected to have a material effect on the Company's operations or financial condition. However, the Company anticipates that it is reasonably possible that a payment of up to $\$ 250$ million, principally related to these timing issues, will be made within twelve months of the reporting date resulting in a significant reduction to the Company's liability for unrecognized tax benefits.

## Significant Accounting Policies

See the Company's Annual Report on Form 10-K for the year ended December 31, 2006, Item 8 "Notes to Condensed Reported Financial Statements - Note 1 Summary of Significant Accounting Policies" for a summary of the Company's accounting policies. Refer also to the discussion below for accounting policies that may supplement or modify the discussion of accounting policies in the Company's Form 10-K for the year December 31, 2006.

## Consumer Loan Securitizations

The Company primarily securitizes credit card loans, auto loans and installment loans. Securitization provides the Company with a significant source of liquidity and favorable capital treatment for securitizations accounted for as off-balance sheet arrangements. See Item 8 "Notes to Condensed Reported Financial Statements - Note 22 - Off-Balance Sheet Securitizations" in the Company's Form 10-K for the year ended December 31, 2006 for additional detail.

Loan securitization involves the transfer of a pool of loan receivables to a trust or other special purpose entity. The trust sells an undivided interest in the pool of loan receivables to third-party investors through the issuance of asset backed securities and distributes the proceeds to the Company as consideration for the loans transferred. The Company removes loan receivable from the Reported Consolidated Balance Sheets for securitizations that qualify as sales in accordance with SFAS No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishment of Liabilities - a Replacement of SFAS No. 125 ("SFAS 140"). Alternatively, when the transfer would not be considered a sale but rather a financing, the assets will remain on the Company's Reported Consolidated Balance Sheet with an offsetting liability recognized in the amount of proceeds received.

Interests in the securitized and sold loans may be retained in the form of subordinated interest-only strips, subordinated tranches, cash collateral and spread accounts. The Company also retains a seller's interest in the credit card receivables transferred to the trusts which is carried on a historical cost basis and classified as loans held for investment on the Reported Consolidated Balance Sheet.

Gains on securitization transactions, fair value adjustments related to residual securitizations income in the Consolidated Statements of Income and amounts due from the trusts are included in accounts receivable from securitizations on the Reported Consolidated Balance Sheets. As of June 30, 2007 and December 31, 2006, the retained interest on the Reported Consolidated Balance Sheet was $\$ 2.5$ billion and $\$ 2.2$ billion, respectively. See Note 22 in the Company's Form 10-K for the year December 31, 2006 for additional detail.

The gain on sale recorded from off-balance sheet securitizations is recorded based on the estimated fair value of the assets sold and retained and liabilities incurred, and is recorded at the time of sale, net of transaction costs, in Servicing and securitizations income on the Reported Consolidated Statements of Income. The related receivable is the interest-only strip, which is based on the present value of the estimated future cash flows from excess finance charges and past-due fees over the sum of the return paid to security holders, estimated contractual servicing fees and credit losses. The interest-only strip is accounted for as a trading security with changes in the estimated fair value recorded in Servicing and securitizations income. To the extent assumptions used by management do not prevail, fair value estimates of the interest-only strip could differ significantly, resulting in either higher or lower future servicing and securitization income, as applicable.

The Company does not recognize servicing assets or servicing liabilities for servicing rights retained from consumer loan securitizations since the servicing fee approximates just adequate compensation to the Company for performing the servicing.

## Loans Held for Investment

Loans held for investment include consumer and commercial loans. Consumer loans include credit card, installment, auto and mortgage loans. Credit card loans are reported at their principal amounts outstanding and include uncollected billed interest and fees. All other loans are reported at their principal amounts outstanding.

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All new originations of consumer loans, except for mortgage loans, are deemed to be held for investment at origination because management has the intent and ability to hold them for the foreseeable future or until maturity or payoff. See Item 8 "Notes to Condensed Reported Financial Statements-Note 1—Summary of Significant Accounting Policies," in the Company's Form 10-K for the year ended December 31, 2006 for additional detail on Mortgage Loans Held for Sale. Management believes the foreseeable future is relatively short based on the weighted average life of the consumer loans and the homogeneous nature of the receivables. In determining the amount of Loans held for investment, management makes judgments about the Company's ability to fund these loans through means other than securitization, such as deposits and other borrowings. Management assesses whether loans can continue to be held for investment on a quarterly basis by considering capital levels and scheduled maturities of funding instruments used.

Consumer loan balances that are expected to be securitized in the next three months are reclassified as held for sale. Management believes its ability to reasonably forecast the amount of existing consumer loans that should be reclassified as held for sale is limited to three months from the balance sheet date because of the short-term nature of the assets, the revolving nature of the securitization structures and the fact that securitizations that occur beyond three months will involve a significant proportion of consumer loans that have not yet been originated. The Company continues to include these loans in loans held for investment because separate classification in the Reported Consolidated Balance Sheets and related impacts to the Reported Consolidated Statements of Income is considered immaterial to the Company's financial statements. The loans that have been identified as held for sale are carried at the lower of aggregate cost or fair value and an allowance for loan losses is not provided for these loans.

Cash flows associated with loans that are originated with the intent to hold for investment are classified as investing cash flow, regardless of a subsequent change of intent.

## Note 2

## Business Combinations

## North Fork Bancorporation

On December 1, 2006, the Company acquired $100 \%$ of the outstanding common stock of North Fork Bancorporation ("North Fork"), a regional bank holding company headquartered in New York conducting commercial and retail banking from branch locations in New York, New Jersey, and Connecticut, with a complementary national mortgage banking business.

The acquisition was accounted for under the purchase method of accounting, and, as such, the assets and liabilities of North Fork were recorded at their respective fair values as of December 1, 2006. The results of North Fork's operations were included in the Company's Consolidated Reported Statement of Income commencing December 1, 2006.

The total consideration of $\$ 13.2$ billion, which includes the value of outstanding stock options, was settled through the issuance of 103.8 million shares of the Company's common stock and payment of $\$ 5.2$ billion in cash. Under the terms of the transaction, each share of North Fork common stock was exchanged for $\$ 28.14$ in cash or 0.3692 shares of the Company's common stock or a combination of common stock and cash based on the aforementioned conversion rates, based on the average of the closing prices on the NYSE of the Company's common stock during the five trading days ending the day before the completion of the merger, which was $\$ 76.24$.

## Costs to acquire North Fork:

Capital One common stock issued
Cash consideration paid
Fair value of employee stock options 5,200,500
Investment banking, legal, and consulting fees $\quad 31,547$

## Total consideration paid for North Fork

The allocation of the final purchase price is still subject to refinement as the integration process continues and additional information becomes available.
The following unaudited pro forma condensed statements of income assume that the Company and North Fork were combined at the beginning of 2006.

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|  | Three Months Ended June 302006 |  | Six Months Ended June 302006 |  |
| :---: | :---: | :---: | :---: | :---: |
| Net interest income | \$ | 1,555,638 | \$ | 3,107,487 |
| Non-interest income |  | 1,866,008 |  | 3,891,305 |
| Provision for loan and lease losses |  | 371,445 |  | 550,715 |
| Non-interest expense |  | 2,000,523 |  | 3,893,510 |
| Income taxes |  | 369,584 |  | 868,668 |
| Net income | \$ | 680,094 | \$ | 1,685,899 |
| Basic earnings per share | \$ | 1.68 | \$ | 4.17 |
| Diluted earnings per share | \$ | 1.64 | \$ | 4.06 |

(1) Pro forma adjustments include the following adjustments: accretion for loan fair value discount, reduction of interest income for amounts used to fund the acquisition, amortization for interest-bearing deposits fair value premium, accretion for subordinated notes fair value premium, addition of interest expense for borrowings used to fund the acquisition, and related amortization for intangibles acquired, net of North Fork's historical intangible amortization expense.

## Note 3

## Segments

With the Company's diversification into banking through the acquisition of Hibernia Corporation in late 2005 and the acquisition of North Fork in fourth quarter 2006, the Company strategically manages its business at two operating segment levels: Local Banking and National Lending. Local Banking includes consumer, small business and commercial deposits and lending conducted within its branch network. The National Lending segment consists of the following four subsegments:

- U.S. Card sub-segment which consists of domestic consumer credit and debit card activities.
- Auto Finance sub-segment which includes automobile and other motor vehicle financing activities.
- Global Financial Services sub-segment consisting of international lending activities, small business lending, installment loans, home loans, healthcare financing and other diversified activities.
- Mortgage Banking sub-segment which consists primarily of residential and commercial mortgages originated for sale into the secondary market.

The Local Banking and National Lending Banking segments are considered reportable segments based on quantitative thresholds applied to the managed loan portfolio for reportable segments provided by SFAS No. 131, Disclosures about Segments of an Enterprise and Related Information, and are disclosed separately. The Other category includes the Company's liquidity portfolio, emerging businesses not included in the reportable segments, and various non-lending activities. The Other category also includes the net impact of transfer pricing, certain unallocated expenses, gains/losses related to the securitization of assets, and restructuring charges related to the Company’s 2007 cost initiative.

The Company maintains its books and records on a legal entity basis for the preparation of financial statements in conformity with GAAP. The following tables present information prepared from the Company's internal management information system, which is maintained on a line of business level through allocations from the consolidated financial results.

See Note 1, Summary of Significant Accounting Policies in the Annual Report on Form 10-K for the accounting policies of the reportable segments.


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|  | Three Months Ended June 30, 2006 |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | National |  | $\begin{gathered} \hline \text { Local } \\ \text { Banking } \\ \hline \end{gathered}$ |  | Other |  | TotalManaged |  | $\begin{gathered} \hline \text { Securitization } \\ \text { Adjustments (1) } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { Total } \\ \text { Reported } \\ \hline \end{gathered}$ |  |
| Net interest income | \$ | 1,906,108 | \$ | 249,228 | \$ | $(14,507)$ | \$ | 2,140,829 | \$ | $(943,747)$ | \$ | 1,197,082 |
| Non-interest income |  | 1,130,005 |  | 114,039 |  | $(44,712)$ |  | 1,199,332 |  | 510,581 |  | 1,709,913 |
| Provision for loan and lease losses |  | 785,029 |  | 6,632 |  | 3,950 |  | 795,611 |  | $(433,166)$ |  | 362,445 |
| Restructuring expenses |  | - |  | - |  | - |  | - |  | - |  | - |
| Other non-interest expenses |  | 1,375,138 |  | 289,996 |  | 15,763 |  | 1,680,897 |  | - |  | 1,680,897 |
| Income tax provision (benefit) |  | 307,925 |  | 23,324 |  | $(20,183)$ |  | 311,066 |  | - |  | 311,066 |
| Net income (loss) | \$ | 568,021 | \$ | 43,315 | \$ | $(58,749)$ | \$ | 552,587 |  | - | \$ | 552,587 |
| Loans held for investment |  | 95,230,654 |  | 3,189,112 | \$ | 13,673 |  | 28,433,439 |  | (7,830,636) |  | 60,602,803 |
| Total deposits |  | 2,434,679 |  | ,281,970 |  | 470,164 |  | 47,186,813 |  | - |  | 47,186,813 |


|  |  | Three Months Ended June 30, 2007 |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |


|  |  |  |  | Three Months Ended June 30, 2006 |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

(1) Income statement adjustments for the three months ended June 30, 2007 reclassify the net of finance charges of $\$ 1,564.3$ million, past due fees of $\$ 221.7$ million, other interest income of $\$(44.3)$ million and interest expense of $\$ 666.9$ million; and net charge-offs of $\$ 490.4$ million to non-interest income from net interest income and provision for loan and lease losses, respectively.

Income statement adjustments for the three months ended June 30, 2006 reclassify the net of finance charges of $\$ 1,341.8$ million, past due fees of $\$ 237.1$ million, other interest income of $\$(61.6)$ million and interest expense of $\$ 573.5$ million; and net charge-offs of $\$ 433.2$ million to non-interest income from net interest income and provision for loan losses, respectively.

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|  | Six Months Ended June 30, 2007 |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | National Lending |  | $\begin{gathered} \text { Local } \\ \text { Banking } \\ \hline \end{gathered}$ |  | Other |  | TotalManaged |  | SecuritizationAdjustments (1) |  | TotalReported |  |
| Net interest income | \$ | 4,174,064 | \$ | 1,158,034 | \$ | $(76,483)$ | \$ | 5,255,615 | \$ | $(2,072,675)$ | \$ | 3,182,940 |
| Non-interest income |  | 2,435,265 |  | 361,564 |  | $(44,813)$ |  | 2,752,016 |  | 1,064,674 |  | 3,816,690 |
| Provision for loan and lease losses |  | 1,722,687 |  | 47,705 |  | $(11,311)$ |  | 1,759,081 |  | $(1,008,001)$ |  | 751,080 |
| Restructuring expenses |  | - |  | - |  | 101,142 |  | 101,142 |  | - |  | 101,142 |
| Other non-interest expenses |  | 2,958,754 |  | 1,072,361 |  | 25,997 |  | 4,057,112 |  | - |  | 4,057,112 |
| Income tax provision (benefit) |  | 664,201 |  | 137,439 |  | $(136,766)$ |  | 664,874 |  | - |  | 664,874 |
| Net income (loss) | \$ | 1,263,687 | \$ | 262,093 |  | $(100,358)$ | \$ | 1,425,422 | \$ | - | \$ | 1,425,422 |
| Loans held for investment |  | 1,02,277,827 |  | 1,919,645 | \$ | $(11,928)$ |  | 44,185,544 |  | (52,568,191) |  | 91,617,353 |
| Total deposits | \$ | 2,411,435 |  | 4,482,705 |  | ,786,315 | \$ | 85,680,455 |  | - |  | 85,680,455 |


|  | Six Months Ended June 30, 2006 |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | National Lending |  | $\begin{gathered} \hline \text { Local } \\ \text { Banking } \\ \hline \end{gathered}$ |  | Other |  | $\begin{gathered} \text { Total } \\ \text { Managed } \\ \hline \end{gathered}$ |  | $\begin{array}{r} \text { Securitization } \\ \text { Adjustments (1) } \\ \hline \end{array}$ |  | $\begin{gathered} \text { Total } \\ \text { Reported } \\ \hline \end{gathered}$ |  |
| Net interest income | \$ | 3,898,461 | \$ | 494,152 | \$ | $(16,814)$ | \$ | 4,375,799 | \$ | $(1,971,840)$ | \$ | 2,403,959 |
| Non-interest income |  | 2,204,988 |  | 218,524 |  | $(1,986)$ |  | 2,421,526 |  | 1,146,638 |  | 3,568,164 |
| Provision for loan and lease losses |  | 1,334,637 |  | 16,453 |  | 6,827 |  | 1,357,917 |  | $(825,202)$ |  | 532,715 |
| Restructuring expenses |  | - |  | - |  | - |  | - |  | - |  | - |
| Other non-interest expenses |  | 2,684,694 |  | 562,983 |  | 6,699 |  | 3,254,376 |  | - |  | 3,254,376 |
| Income tax provision (benefit) |  | 730,384 |  | 46,634 |  | $(27,912)$ |  | 749,106 |  | - |  | 749,106 |
| Net income (loss) | \$ | 1,353,734 | \$ | 86,606 | \$ | $(4,414)$ | \$ | 1,435,926 | \$ | - | \$ | 1,435,926 |
| Loans held for investment | \$ | 95,230,654 |  | 3,189,112 | \$ | 13,673 |  | 1,8,433,439 |  | (47,830,636) |  | 6,602,803 |
| Total deposits | \$ | 2,434,679 |  | ,281,970 |  | ,470,164 | \$ | 47,186,813 | \$ | - |  | 7,186,813 |



|  |  | Six Months Ended June 30, 2006 |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :--- |

(1) Income statement adjustments for the six months ended June 30, 2007 reclassify the net of finance charges of $\$ 3,026.7$ million, past due fees of $\$ 440.3$ million, other interest income of $\$(77.9)$ million and interest expense of $\$ 1,316.4$ million; and net charge-offs of $\$ 1,008.0$ million to non-interest income from net interest income and provision for loan and lease losses, respectively.

Income statement adjustments for the six months ended June 30, 2006 reclassify the net of finance charges of $\$ 2,705.3$ million, past due fees of $\$ 493.5$, other interest income of $\$(123.3)$ million and interest expense of $\$ 1,103.7$ million; and net charge-offs of $\$ 825.2$ million to non-interest income from net interest income and provision for loan losses, respectively.

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## Note 4:

## Comprehensive Income

Comprehensive income for the three months ended June 30, 2007 and 2006, respectively was as follows:

|  | $\begin{gathered} \text { Three Months Ended } \\ \text { June 30 } \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: |
|  | 2007 | 2006 |
| Comprehensive Income: |  |  |
| Net income | \$750,372 | \$552,587 |
| Other comprehensive (loss) income, net of tax | $(38,027)$ | 68,275 |
| Total comprehensive income | $\underline{\underline{\$ 712,345}}$ | $\underline{\underline{\$ 620,862}}$ |

## Note 5

## Earnings Per Share

The following table sets forth the computation of basic and diluted earnings per share:

|  | Three Months Ended June 30 |  | Six Months EndedJune 30 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2007 | 2006 |  | 2007 |  | 2006 |
| Numerator: |  |  |  |  |  |  |
| Net income | \$ 750,372 | \$ 552,587 |  | 1,425,422 |  | 1,435,926 |
| Denominator: |  |  |  |  |  |  |
| Denominator for basic earnings per share - Weighted-average shares | 390,847 | 300,829 |  | 399,735 |  | 300,047 |
| Effect of dilutive securities: |  |  |  |  |  |  |
| Stock options | 5,379 | 7,987 |  | 5,746 |  | 8,324 |
| Contingently issuable shares | 766 | - |  | 383 |  | - |
| Restricted stock | 481 | 1,172 |  | 595 |  | 1,188 |
| Dilutive potential common shares | 6,626 | 9,159 |  | 6,724 |  | 9,512 |
| Denominator for diluted earnings per share - Adjusted weighted-average shares | 397,473 | 309,988 |  | 406,459 |  | 309,559 |
| Basic earnings per share | \$ 1.92 | \$ 1.84 | \$ | 3.57 | \$ | 4.79 |
| Diluted earnings per share | \$ 1.89 | \$ 1.78 | \$ | 3.51 | \$ | 4.64 |

## Note 6

## Goodwill and Other Intangible Assets

The following table provides a summary of goodwill.

| Total Company | National Lending | Local Banking | Other | Total |
| :---: | :---: | :---: | :---: | :---: |
| Balance at December 31, 2006 | \$2,278,880 | \$1,623,928 | \$ 9,732,627 | \$13,635,435 |
| Transfers | 5,454,007 | 4,278,620 | $(9,732,627)$ | - |
| Additions | - | - | - | - |
| Adjustments | 35,632 | $(53,014)$ | - | $(17,382)$ |
| Disposals | - | $(9,151)$ | - | $(9,151)$ |
| Foreign Currency Translation | 3,103 | - | - | 3,103 |
| Balance at June 30, 2007 | \$7,771,622 | \$5,840,383 | \$ | \$13,612,005 |


| National Lending Detail | U.S. Card | Auto Finance Finance | Global <br> Financial Services | Mortgage Banking | Nationa Lending Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at December 31, 2006 | \$ 762,284 | \$ 763,648 | \$ 752,948 | \$ | \$ 2,278,880 |
| Transfers | 2,368,716 | 1,341,339 | 1,093,952 | 650,000 | 5,454,007 |
| Additions | - | - | - | - | - |
| Adjustments | - | - | - | 35,632 | 35,632 |
| Disposals | - | - | - | - | - |
| Foreign Currency Translation | - | - | 3,103 | - | 3,103 |
| Balance at June 30, 2007 | \$3,131,000 | \$2,104,987 | \$1,850,003 | \$685,632 | \$7,771,622 |

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As of December 1, 2006, the Company acquired North Fork Bancorporation, Inc., a commercial and retail bank in New York, which created $\$ 9.7$ billion of goodwill. The goodwill associated with the acquisition of North Fork was held in the Other category at December 31, 2006. The North Fork acquisition goodwill was allocated across the operating segments during the first quarter of 2007, based on an increase in the relative fair value of each respective segment resulting from the acquisition.

For the six months ended June 30, 2007, purchase accounting adjustments on loans held for sale of $\$ 35.6$ million associated with the acquisition of North Fork were made to the Mortgage Banking sub-segment. Purchase accounting adjustments to assets of $\$(4.1)$, liabilities of $\$(36.0)$ and to equity of $\$(10.4)$ associated with the acquisition of North Fork in 2006, and adjustments to liabilities of $\$(1.2)$ and to equity of $\$(1.3)$ associated with the acquisition of Hibernia in 2005, were made to the Local Banking segment. In addition, $\$ 9.2$ million of goodwill associated with the divestiture of one its subsidiaries, Hibernia Insurance Agency, was removed from the Local Banking segment.

Goodwill impairment is tested at the reporting unit level or one level below on an annual basis in accordance with Statement of Financial Accounting Standards No. 142, Goodwill and Other Intangible Assets. For the six months ended June 30, 2007, no impairment on goodwill was required to be recognized.

In connection with the acquisitions of Hibernia and North Fork, the Company recorded intangible assets that consisted of core deposit intangibles, trust intangibles, lease intangibles, and other intangibles, which are subject to amortization. The core deposit and trust intangibles reflect the estimated value of deposit and trust relationships. The lease intangibles reflect the difference between the contractual obligation under current lease contracts and the fair market value of the lease contracts at the acquisition date. The other intangible items relate to customer lists, brokerage relationships and insurance contracts. The following table summarizes the Company's purchase accounting intangible assets subject to amortization.

|  | June 30, 2007 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Gross Carrying Amount | Accumulated Amortization | Net Carrying Amount | Amortization Period |
| Core deposit intangibles | \$1,320,000 | \$ (202,119) | \$1,117,881 | 10.6 years |
| Lease intangibles | 46,903 | $(6,859)$ | 40,044 | 8.0 years |
| Trust intangibles | 10,500 | $(1,808)$ | 8,692 | 16.5 years |
| Other intangibles | 8,641 | $(2,255)$ | 6,386 | 10.5 years |
| Total | \$1,386,044 | \$ (213,041) | $\underline{\underline{\$ 1,173,003}}$ |  |

Intangibles are amortized on an accelerated basis over their respective estimated useful lives. Intangible assets are recorded in Other assets on the balance sheet. Amortization expense related to purchase accounting intangibles totaled $\$ 54.9$ million and $\$ 111.1$ million for the three months and six months ended June 30 , 2007. Amortization expense for intangibles is recorded to non-interest expense. The weighted average amortization period for all purchase accounting intangibles is 10.6 years.

For the six months ended June 30, 2007, no impairment on intangibles was required to be recognized.

## Note 7

## Mortgage Servicing Rights

Mortgage Servicing Rights ("MSRs"), are recognized when mortgage loans are sold in the secondary market and the right to service these loans are retained for a fee, and are carried at fair value; changes in fair value are recognized in mortgage banking operations. To evaluate and measure fair value, the underlying loans are stratified based on certain risk characteristics, including loan type, note rate and investor servicing requirements. The following table sets forth the changes in the fair value of mortgage servicing rights:

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| Mortgage Servicing Rights: | Three Months Ended June 30, 2007 |  | Six Months Ended June 30, 2007 |  |
| :---: | :---: | :---: | :---: | :---: |
| Balance, Beginning of period | \$ | 267,554 | \$ | 252,295 |
| Cumulative effect adjustment for the adoption of FAS 156 |  | - |  | 15,187 |
| Originations |  | 22,413 |  | 46,161 |
| Sales |  | (930) |  | $(1,715)$ |
| Change in fair value |  | 26,994 |  | 4,103 |
| Balance at June 30, 2007 | \$ | 316,031 | \$ | 316,031 |
| Ratio of Mortgage Servicing Rights to Related Loans Serviced for Others |  | 1.07\% |  | 1.07\% |
| Weighted Average Service Fee |  | 0.28 |  | 0.28 |

The significant assumptions used in estimating the fair value of the servicing assets at June 30,2007 were as follows:

|  | June 30, <br> 2007 |
| :--- | :--- |
| Weighted average prepayment rate (includes default rate) | $24.42 \%$ |
| Weighted average life (in years) | 4.0 |
| Discount rate | $10.50 \%$ |

At June 30, 2007, the sensitivities to immediate $10 \%$ and $20 \%$ increases in the weighted average prepayment rates would decrease the fair value of mortgage servicing rights by $\$ 28.3$ million and $\$ 52.7$ million, respectively.

As of June 30, 2007, the Company's mortgage loan servicing portfolio consisted of mortgage loans with an aggregate unpaid principal balance of $\$ 47.8$ billion, of which $\$ 32.2$ billion was serviced for investors other than the Company.

## Note 8

## Commitments, Contingencies and Guarantees

## Letters of Credit and Financial Guarantees

The Company issues letters of credit (both standby and commercial) and financial guarantees to meet the financing needs of its customers. Standby letters of credit and financial guarantees written are conditional commitments issued by the Company to guarantee the performance of a customer to a third party in a borrowing arrangement. Commercial letters of credit are short-term commitments issued primarily to facilitate trade finance activities for customers and are generally collateralized by the goods being shipped to the client. Collateral requirements are similar to those for funded transactions and are established based on management's credit assessment of the customer. Management conducts regular reviews of all outstanding standby letters of credit and customer acceptances, and the results of these reviews are considered in assessing the adequacy of the Company's allowance for loan and lease losses.

The Company had contractual amounts of standby letters of credit, commercial letters of credit, and financial guarantees of $\$ 1.3$ billion at June 30 , 2007. As of June 30, 2007, financial guarantees had expiration dates ranging from 2007 to 2009. The fair value of the guarantees outstanding at June 30,2007 that have been issued since January 1, 2003, was $\$ 4.4$ million and was included in other liabilities.

## Industry Litigation

Over the past several years, MasterCard International and Visa U.S.A., Inc., as well as several of their member banks, have been involved in several different lawsuits challenging various practices of MasterCard and Visa.

In 1998, the United States Department of Justice filed an antitrust lawsuit against the MasterCard and Visa membership associations composed of financial institutions that issue MasterCard or Visa credit or debit cards ("associations"), alleging, among other things, that the associations had violated antitrust law and engaged in unfair practices by not allowing member banks to issue cards from competing brands, such as American Express and Discover Financial Services. In 2001, a New York district court entered judgment in favor of the Department of Justice and ordered the associations to repeal these policies. The United States Court of Appeals for the Second Circuit affirmed the district court and, on October 4, 2004, the United States Supreme Court denied certiorari in the case. In November 2004, American Express filed an antitrust lawsuit (the "Amex lawsuit") against MasterCard and Visa and several member banks alleging, among other things, that the

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defendants jointly and severally implemented and enforced illegal exclusionary agreements that prevented member banks from issuing American Express cards. The complaint requests civil monetary damages, which could be trebled. The Corporation, the Bank, and the Savings Bank are named defendants in this lawsuit.

Separately, a number of entities, each purporting to represent a class of retail merchants, have also filed antitrust lawsuits (the "Interchange lawsuits") against MasterCard and Visa and several member banks, including the Corporation and its subsidiaries, alleging among other things, that the defendants conspired to fix the level of interchange fees. The complaints request civil monetary damages, which could be trebled. In October 2005, the Interchange lawsuits were consolidated before the United States District Court for the Eastern District of New York for certain purposes, including discovery.

Finally, a number of individual plaintiffs, each purporting to represent a class of cardholders, have filed antitrust lawsuits (the "Fee Antitrust lawsuits") against several issuing banks, including the Corporation, alleging among other things that the defendants conspired to fix the level of late fees and over-limit fees charged to cardholders, and that these fees are excessive. The complaint requests civil monetary damages, which could be trebled.

We believe that we have meritorious defenses with respect to these cases and intend to defend these cases vigorously. At the present time, management is not in a position to determine whether the resolution of these cases will have a material adverse effect on either the consolidated financial position of the Corporation or the Corporation's results of operations in any future reporting period.

In addition, several merchants filed class action antitrust lawsuits, which were subsequently consolidated, against the associations relating to certain debit card products. In April 2003, the associations agreed to settle the lawsuit in exchange for payments to plaintiffs and for changes in policies and interchange rates for debit cards. Certain merchant plaintiffs have opted out of the settlements and have commenced separate lawsuits. Additionally, consumer class action lawsuits with claims mirroring the merchants' allegations have been filed in several courts. Finally, MasterCard and Visa, as well as certain member banks, continue to face additional lawsuits regarding policies, practices, products and fees.

With the exception of the Fee Antitrust lawsuits, the Interchange lawsuits and the Amex lawsuit, the Corporation and its subsidiaries are not parties to the lawsuits against MasterCard and Visa described above and therefore will not be directly liable for any amount related to any possible or known settlements of such lawsuits. However, the Corporation's subsidiary banks are member banks of MasterCard and Visa and thus may be affected by settlements or lawsuits relating to these issues, including changes in interchange payments. In addition, it is possible that the scope of these lawsuits may expand and that other member banks, including the Corporation's subsidiary banks, may be brought into the lawsuits or future lawsuits. In part as a result of such litigation, MasterCard and Visa are expected to continue to evolve as corporate entities, including by changing their governance structures as previously announced. During the second quarter of 2006, MasterCard successfully completed its initial public offering and Visa revised its governance structure. Both entities now rely upon independent directors for certain decisions, including the setting of interchange rates.

Given the complexity of the issues raised by these lawsuits and the uncertainty regarding: (i) the outcome of these suits, (ii) the likelihood and amount of any possible judgments, (iii) the likelihood, amount and validity of any claim against the member banks, including the Corporation and its subsidiary banks, (iv) changes in industry structure that may result from the suits and (v) the effects of these suits, in turn, on competition in the industry, member banks, and interchange fees, the Company cannot determine at this time the long-term effects of these suits.

## Other Pending and Threatened Litigation

In addition, the Company is commonly subject to various pending and threatened legal actions relating to the conduct of its normal business activities. In the opinion of management, the ultimate aggregate liability, if any, arising out of any such pending or threatened legal actions will not be material to its consolidated financial position or its results of operations.

Tax issues for years 1995-1999 are pending in the U.S. Tax Court. The ultimate resolution of these issues is not expected to have a material effect upon the Company's operations or financial condition.

## Note 9

## Restructuring

During the second quarter of 2007, the Company announced a broad-based initiative to reduce expenses and improve the competitive cost position of the Company. The 2007 cost initiative includes actions already taken during the second quarter of 2007 in the Company's US Card, Auto Finance, Mortgage Banking, and UK businesses.

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Many of the planned actions leverage the capabilities of recently completed infrastructure projects in several of the Company's businesses. The scope and timing of the expected cost reductions are the result of an ongoing, comprehensive review of operations within and across the Company's businesses, which began several months ago.

The Company anticipates recording charges of approximately $\$ 300$ million pre-tax over the course of the cost reduction initiative. Approximately $\$ 150$ million of these charges are related to severance benefits, while the remaining charges are associated with items such as contract and lease terminations and consolidation of facilities and infrastructure.

In 2007, expected pre-tax charges related to the cost restructuring initiative are approximately $\$ 200$ million.
Expenses related to the Company's 2007 cost initiative for the three months ended June 30, 2007 were recorded in non-interest expense as restructuring expense and were comprised of the following:

|  | Three months <br> ended <br> June 30, <br> 2007 |
| :--- | ---: |
| Restructuring Expenses: | $\$$ |
| Employee termination benefits | 53,479 |
| Occupancy | 8,427 |
| Supplies and equipment | 18,224 |
| Marketing | 1,372 |
| Other | $\mathbf{1 9 , 6 4 0}$ |
| Total Restructuring Expenses | $\$ 101,142$ |

Employee termination benefits received by executives and associates of the Company for the three months ended June 30, 2007 were $\$ 8.6$ million and $\$ 44.9$ million, respectively.

Included in the $\$ 19.6$ million of other restructuring expenses are $\$ 15.0$ million of contract termination costs and $\$ 4.6$ million of software impairment.
The Company made $\$ 3.7$ million in cash payments for restructuring charges in the second quarter of 2007 that related to employee termination benefits. Restructuring accrual activity associated with the Company's 2007 cost initiative for the three months ended June 30, 2007 was as follows:

|  | 2007 |
| :---: | :---: |
| Restructuring accrual activity: |  |
| Balance, March 31 | \$ |
| Restructuring charges | 101,142 |
| Cash payments | $(3,706)$ |
| Noncash write-downs and other adjustments | $(27,499)$ |
| Balance, June 30 | \$ 69,937 |

## Note 10

## Accelerated Share Repurchase Program

On March 12, 2007, the Company entered into a $\$ 1.5$ billion accelerated share repurchase ("ASR") agreement with Credit Suisse, New York Branch ("CSNY"). The ASR agreement was entered into pursuant to the Company's $\$ 3.0$ billion stock repurchase program announced on January 25, 2007. Under the ASR agreement, the Company purchased $\$ 1.5$ billion dollars of its $\$ .01$ par value common stock at an initial price of $\$ 73.57$ per share, the closing price of the Company's common stock on the New York Stock Exchange on April 2, 2007, the effective date of the agreement. The ASR program is accounted for as an initial treasury stock transaction and a forward stock purchase contract. The initial repurchase of shares resulted in an immediate reduction of the outstanding shares used to calculate the weighted-average common shares outstanding for basic and diluted EPS on the effective date of the agreement. The forward stock purchase contract is classified as an equity instrument and was deemed to have a fair value of $\$ 0$ at the effective date. The impact of the ASR on basic and diluted EPS for the three months ended June 30, 2007 was $\$ 0.09$. The impact on basic and diluted EPS for the six months ended June 30, 2007 was $\$ 0.09$ and $\$ 0.08$, respectively.

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An ASR combines the immediate share retirement benefits of a tender offer with the market impact and pricing benefits of an open stock repurchase program. The ASR agreement provides that the Company or CSNY may be obligated to make certain additional payments upon final settlement of the ASR agreement. Most significantly, the Company may receive from, or be required to pay, CSNY a purchase price adjustment based on the daily volume weighted average market price of the Company's common stock over a period beginning after the effective date of the agreement through on or around August 22, 2007. The maximum number of shares to be received or delivered under the contract is $50,971,863$. These additional payments will be satisfied in shares of the Company's common stock. As of June 30, 2007, based on the daily volume weighted average market price of the Company's common stock since the effective date of the agreement, the Company would be required to deliver 765,831 shares to CSNY. Increases in the daily volume weighted average market price of the Company's common stock would increase the amount of shares the Company would be required to deliver to CSNY. Decreases in the daily volume weighted average market price of the Company's common stock would decrease the amount of shares the Company would be required to deliver to CSNY.

The arrangement is intended to comply with Rules 10b5-1(c)(1)(i) and 10b-18 of the Securities Exchange Act of 1934, as amended.
In addition to the $\$ 1.5$ billion ASR, the Company also purchased $\$ 0.25$ billion of shares in an open market repurchase. Additional share repurchase information is included in Part 1, Item 2. Section V, Management Summary, Q2 2007 Significant Events and Part 2, Item 2. "Unregistered Sales of Equity Securities and Uses of Proceeds."

## Note 11

## Subsequent Events

## Fair Value of Retained Interests

Effective July 1, 2007, certain of the Company's retained interests that, under the guidance provided by Derivatives Implementation Group Issue B40, were previously exempted from the scope of SFAS 155, Accounting for Certain Hybrid Financial Instruments, through June 30, 2007, have been determined to be hybrid financial instruments containing embedded derivatives that otherwise would require bifurcation. The Company has elected to record these retained interests at fair value with changes in fair value recorded in earnings. This change did not have a material impact on the consolidated earnings or financial position of the Company.

## Pending Acquisition of NetSpend Holdings, Inc.

On August 7, 2007, the Company entered into a definitive agreement to acquire NetSpend Holdings, Inc., the parent company of NetSpend Corporation, a retail marketer of prepaid debit cards. The purchase price is $\$ 700$ million in an all-cash transaction. Under the terms of the agreement, NetSpend will become a subsidiary of Capital One, N.A. The transaction is subject to customary regulatory approvals and notifications and is expected to close in the fourth quarter of 2007.

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## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

(Dollars in thousands) (yields and rates presented on an annualized basis)

## I. Introduction

We are a diversified financial services company whose banking and non-banking subsidiaries market a variety of financial products and services.
We are delivering on our strategy of combining the power of national scale lending and local scale banking. As of June 30, 2007, we had $\$ 85.7$ billion in deposits and $\$ 144.2$ billion in managed loans held for investment.

Our earnings are primarily driven by lending to consumers, small business and commercial customers and by deposit-taking activities which generate net interest income, and by activities that generate non-interest income, including the sale and servicing of loans and providing fee-based services to customers. Customer usage and payment patterns, credit quality, levels of marketing expense, operating efficiency all affect our profitability.

Our primary expenses are the costs of funding assets, provision for loan and lease losses, operating expenses (including associate salaries and benefits, infrastructure maintenance and enhancements, and branch operations and expansion costs), marketing expenses, and income taxes.

## II. Critical Accounting Estimates

See our Annual Report on Form 10-K for the year ended December 31, 2006, Part I, Item 7 "Management's Discussion and Analysis of Financial Condition and Results of Operations" for a summary of our critical accounting estimates.

The methodology applied to our estimate for income taxes has changed due to the implementation of a new accounting pronouncement as described below.

## Income Taxes

In June 2006, the FASB issued FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes, an Interpretation of FASB Statement No. 109 ("FIN 48 "), which we adopted on January 1, 2007. FIN 48 clarifies the accounting for uncertainty in income taxes recognized in accordance with SFAS No. 109, Accounting for Income Taxes, and prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return.

Under FIN 48, we may recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained upon examination by the taxing authorities, including resolution of any related appeals or litigation processes, based on the technical merits of the position. The tax benefits recognized in the financial statements from such a position are measured at the largest amount of benefit that is greater than 50 percent likely of being realized upon ultimate settlement. The impact of the reassessment of our tax positions in accordance with FIN 48 did not have a material impact on the results of operations, financial position, or liquidity.

Additional information is included in this Quarterly Report under the heading "Notes to Condensed Reported Consolidated Financial Statements - Note 1 Summary of Significant Accounting Policies."

## III. Off-Balance Sheet Arrangements

See our Annual Report on Form 10-K for the year ended December 31, 2006, Part III, Item 7 "Management's Discussion and Analysis of Financial Condition and Results of Operations" for a summary of our off-balance sheet arrangements.

Of our total managed loans, $36 \%$ and $44 \%$ were included in off-balance sheet securitizations for the periods ended June 30, 2007 and June 30, 2006, respectively.

## IV. Reconciliation to GAAP Financial Measures

Our consolidated reported financial statements are prepared in accordance with accounting principles generally accepted in the United States ("GAAP") are referred to as our "reported" financial statements. Loans included in securitization transactions which qualify as sales under GAAP have been removed from our "reported" balance sheet. However, servicing fees, finance charges, and other fees, net of charge-offs, and interest paid to investors of securitizations are recognized as servicing and securitizations income on the "reported" income statement.

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Our "managed" consolidated financial statements reflect adjustments made related to effects of securitization transactions qualifying as sales under GAAP. We generate earnings from our "managed" loan portfolio which includes both the on-balance sheet loans and off-balance sheet loans. Our "managed" income statement takes the components of the servicing and securitizations income generated from the securitized portfolio and distributes the revenue and expense to appropriate income statement line items from which it originated. For this reason, we believe the "managed" consolidated financial statements and related managed metrics to be useful to stakeholders.

| (Dollars in thousands) | As of and for the three months ended June 30, 2007 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Total Reported | $\begin{aligned} & \text { Securitization } \\ & \text { Adjustments }\end{aligned}{ }^{(1)}$ | Total Managed ${ }^{(2)}$ |  |
| Income Statement Measures |  |  |  |  |
| Net interest income | \$ 1,560,094 | \$ 1,074,764 |  | \$ 2,634,858 |
| Non-interest income | \$ 2,006,165 | \$ $(584,380)$ |  | \$ 1,421,785 |
| Total revenue | \$ 3,566,259 | \$ 490,384 |  | \$ 4,056,643 |
| Provision for loan losses | \$ 401,035 | \$ 490,384 |  | \$ 891,419 |
| Net charge-offs | 400,814 | \$ 490,384 | \$ | \$ 891,198 |
| Balance Sheet Measures |  |  |  |  |
| Loans | \$ 91,617,353 | \$52,568,191 |  | \$ 144,185,544 |
| Total assets | \$145,937,957 | \$51,765,199 |  | \$ 197,703,156 |
| Average loans | \$ 91,619,955 | \$51,471,273 |  | \$ 143,091,228 |
| Average earning assets | \$123,209,216 | \$ 49,411,309 |  | \$ 172,620,525 |
| Average total assets | \$147,758,243 | \$50,756,562 |  | \$ 198,514,805 |
| Delinquencies | \$ 2,387,155 | \$ 1,742,239 |  | \$ 4,129,394 |

(1) Income statement adjustments reclassify the net of finance charges of $\$ 1,564.3$ million, past-due fees of $\$ 221.7$ million, other interest income of $\$(44.3)$ million and interest expense of $\$ 666.9$ million; and net charge-offs of $\$ 490.4$ million from non-interest income to net interest income and provision for loan losses, respectively.
(2) The managed loan portfolio does not include auto loans which have been sold in whole loan sale transactions where we have retained servicing rights.

## V. Management Summary

The following discussion provides a summary of the second quarter of 2007 results compared to the same period in the prior year.

## Three Months Ended June 30, 2007 Compared to Three Months Ended June 30, 2006

Our net income for the quarter was $\$ 750.4$ million, an increase of $36 \%$ from the second quarter of 2006. Diluted EPS increased $6 \%$ to $\$ 1.89$ per share. 2007 results include the impact of the North Fork Bank acquisition that was completed on December 1, 2006.

Key factors in the second quarter 2007 results compared to the second quarter of 2006 include:

- Net interest income grew $30 \%$ or $\$ 363.0$ million as a result of modest loan volume growth across all segments, the acquisition of North Fork in 2006 and increased margins in the U.S. Card sub-segment due to a reduction in the amount of teaser based acquisitions and selective pricing changes implemented after the completion of our card holder system conversion.
- Provision for loan and lease losses increased by $11 \%$, due primarily to the continued normalization of charge-offs post-bankruptcy spike.
- Non interest income for the quarter increased $17 \%$, driven by a combination of increases in servicing and securitization income, service charges and other customer-related fees, and mortgage banking operations, offset by a decrease in other non interest income.
- Non-interest expense increased $\$ 432.0$ million for the three months ended June 30, 2007. The increase in operating expense was driven by the addition of North Fork Bank's operating expenses, CDI amortization and integration expenses associated with our bank acquisitions, restructuring charges associated with our 2007 cost initiative, and the accelerated vesting of restricted stock related to the transition to new management in our Banking business.


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- We incurred lower than normal taxes in the second quarter of 2007 driven by changes in our international tax position.
- The change in EPS was positively impacted by an increase in net income and the $\$ 1.75$ billion of share repurchases that was executed in the second quarter of 2007 offset by the net of the incremental shares that were issued as part of the North Fork Bank acquisition.

Managed loans held for investment as of June 30 , 2007 were $\$ 144.2$ billion, up $33 \%$ or $\$ 35.8$ billion from June 30 , 2006. This increase in loan growth is primarily attributable to the North Fork acquisition in 2006. Excluding the impact of the North Fork acquisition, loans held for investment grew 4\%.

We ended the second quarter of 2007 with $\$ 85.7$ billion in total deposits, up $\$ 38.5$ billion, or $82 \%$ from June 30,2006 . These deposits represent approximately $50 \%$ of the total managed liabilities.

## Q2 2007 Significant Events

## Restructuring Associated with 2007 Cost Initiative

During the second quarter of 2007, we announced a broad-based initiative to reduce expenses and improve our competitive cost position. We recognized \$101.1 MM in restructuring charges in the second quarter of 2007. Additional information is included in this Quarterly Report under the heading "Notes to Condensed Reported Consolidated Financial Statements - Note 9 - Restructuring".

## Acceleration of Equity Awards

During the second quarter of 2007, a charge of $\$ 39.8$ million was taken against salaries and associate benefits as a result of the accelerated vesting of equity awards made in connection with the transition of the management team for our Banking business following the North Fork acquisition in the fourth quarter of 2006. This charge is not included as a restructuring charge associated with our 2007 cost initiative.

## Share Repurchase

During the second quarter of 2007, we executed $\$ 1.75$ billion of share repurchases, including the $\$ 1.50$ billion Accelerated Share repurchase program and $\$ 0.25$ billion of shares in an open market repurchase.

On March 12, 2007, we entered into a $\$ 1.5$ billion accelerated share repurchase ("ASR") agreement with Credit Suisse, New York Branch ("CSNY"). The ASR agreement was entered into pursuant to our $\$ 3.0$ billion stock repurchase program announced on January 25, 2007. Under the ASR agreement, we purchased $\$ 1.5$ billion dollars of its $\$ .01$ par value common stock at an initial price of $\$ 73.57$ per share, the closing price of our common stock on the New York Stock Exchange on April 2, 2007, the effective date of the agreement. Additional information is included in this Quarterly Report under the heading "Notes to Condensed Reported Consolidated Financial Statements - Note 10 - Accelerated Share Repurchase Program" and Part 2, Item 2. "Unregistered Sales of Equity Securities and Uses of Proceeds".

## Tax Position

We recognized a $\$ 69.0$ million one-time tax benefit in the second quarter of 2007 resulting from previously unrecognized tax benefits related to our international tax position.

## 25 Day Grace Implementation

Net charge-off rate for the second quarter 2007 was positively impacted by the implementation of a 25 day grace period for our credit card customers. A cardholder's grace period is defined as the time between the customer's statement being generated and their payment being due without incurring additional interest or penalty. The Company had been offering grace periods up to 30 days. Effective June 2006 the Company moved all cardholders to a 25 day grace period. Implementation of 25 Day Grace did not have a material impact on Net Provision for the quarter.

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## Summary of the Reported Income Statement

The following is a detailed description of the financial results reflected in Table 1 - Financial Summary. Additional information is provided in section XIII, Tabular Summary as detailed in sections below.

All quarterly comparisons are made between the three month period ended June 30, 2007 and the three month period ended June 30, 2006, unless otherwise indicated.

All year to date comparisons are made between the six month period ended June 30 , 2007 and the six month period ended June 30, 2006, unless otherwise indicated.

## Net interest income

Net interest income is comprised of interest income and past-due fees earned and deemed collectible from loans and income earned on securities, less interest expense on interest-bearing deposits, senior and subordinated notes and other borrowings.

For the three months ended June 30, 2007, reported net interest income increased $30 \%$, or $\$ 363.0$ million. For the six months ended June 30, 2007, reported net interest income increased $32 \%$, or $\$ 779.0$ million. The increase in Net Interest Income was driven by the acquisition of North Fork Bank, modest loan growth, and increased margins in the U.S. Card sub-segment due to a reduction in teaser based acquisitions and selective pricing changes implemented after the completion of our card holder system conversion. Net interest margin decreased 98 basis points for both the three and six months ended June 30, 2007 primarily due to the addition of the North Fork portfolio. For the three and six months ended June 30, 2007, interest income to average earning assets decreased 76 and 72 basis points, respectively.

For additional information, see section XIII, Tabular Summary, Table A (Statements of Average Balances, Income and Expense, Yields and Rates) and Table B (Interest Variance Analysis).

## Non-interest income

Non-interest income is comprised of servicing and securitizations income, service charges and other customer-related fees, mortgage banking operations income, interchange income and other non-interest income.

For the three and six months ended June 30, 2007, reported non-interest income increased $17 \%$ and $7 \%$, respectively. See detailed discussion of the components of non-interest income below.

## Servicing and Securitizations Income

Servicing and securitizations income represents servicing fees, excess spread and other fees resulting from the off-balance sheet loan portfolio, adjustments to the fair value of retained interests resulting from securitization transactions, as well as gains and losses resulting from securitization and other sales transactions.

Servicing and securitizations income increased $20 \%$ and $2 \%$, respectively, for the three and six months ended June 30, 2007. For the three months ended June 30 , 2007, the increase was primarily driven by an increase in off-balance sheet funding activity partially offset by an increase in charge-offs. The increase of servicing and securitizations income for the six months ended June 30, 2007 was due to gains due to an increase in off-balance sheet funding activity and an increase of finance charge income offset by continued normalization of credit losses.

## Service Charges and Other Customer-Related Fees

For the three and six months ended June 30, 2007, service charges and other customer-related fees grew $17 \%$ and $13 \%$, respectively, due to the inclusion of North Fork and pricing changes in the U.S. Card sub-segment.

## Mortgage Banking Operations

Mortgage banking operations is comprised of non-interest income related to our mortgage banking activities across all reportable segments including, but not limited to, our Mortgage Banking sub-segment. For the three months ended June 30, 2007, mortgage banking operations income grew $145 \%$, or $\$ 60.9$ million. For the six months ended June 30,2007 , mortgage banking operations income grew $156 \%$, or $\$ 115.5$ million. Included in this activity for the three months ended June 30 , 2007, were mortgage fees of $\$ 47.8$ million, derivative income of $\$ 26.7$ million and a loss on sales of mortgage loans held for sale of $\$ 29.4$ million. The activity for the six months ended June 30,2007 included mortgage fees of $\$ 94.6$ million, derivative income of $\$ 17.6$ million and a loss on sales of mortgage loans held for sale of $\$ 38.7$ million.

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## Interchange

Interchange income, net of rewards expense, decreased 4\% and 3\%, respectively, for the three and six months ended June 30, 2007. Costs associated with our rewards programs decreased $37 \%$ and $25 \%$, respectively, for the three and six months ended June 30,2007 . Purchase volumes increased $4 \%$ and $6 \%$ for the three and six months ended June 30, 2007, respectively. The decrease in rewards expense and the revenue generated on the purchase volumes was more than offset by a shift in the purchase transaction mix.

## Other Non-Interest Income

Other non-interest income includes, among other items, gains and losses on sales of securities, gains and losses associated with hedging transactions, service provider revenue generated by our healthcare finance business, gains on the sale of auto loans and income earned related to purchased charged-off loan portfolios.

Other non-interest income for the three and six months ended June 30,2007 , decreased $31 \%$ and $4 \%$, respectively. The decrease is as a result of one time gains recognized for the three and six months ended June 30, 2006 related to the MasterCard, Inc. initial public offering and a $\$ 59.8$ million gain from the sale of purchased charged-off loan portfolios, respectively.

## Provision for loan and lease losses

Provision for loan and lease losses increased $11 \%$ and $41 \%$, respectively, for the three and six months ended June 30,2007 . The increases in the provision are as a result of the normalization of credit in U.S. consumer lending as well as an increase in loans held for investment.

## Non-interest expense

Non-interest expense consists of marketing, operating, and restructuring expenses.
For the three months ended June 30, 2007, non-interest expense increased $26 \%$, reflecting a $35 \%$ increase in operating expenses and an $8 \%$ decrease in marketing expense. Non-interest expense increased $\$ 432.0$ million to $\$ 2.1$ billion for the three months ended June 30, 2007. For the six months ended June 30, 2007, noninterest expense increased $28 \%$, reflecting a $36 \%$ increase in operating expenses and a $3 \%$ decrease in marketing expenses. Non-interest expense increased $\$ 903.9$ million to $\$ 4.2$ billion for the six months ended June 30, 2007. The increase in operating expense was driven by the addition of North Fork Bank's operating expenses, CDI amortization and integration expenses associated with our bank acquisitions, restructuring charges associated with our 2007 cost initiative, and the accelerated vesting of restricted stock related to the transition to new management in our Banking business.

## Income taxes

Our effective income tax rate was $28.7 \%$ and $36.0 \%$ for the three months ended June 30,2007 and 2006, respectively. The effective rate includes federal, state, and international tax components. The decrease in our effective tax rate for the three months ended June 30, 2007 was primarily attributable to a $\$ 69.0$ million one-time tax benefit related to our international tax position.

## Loan Portfolio Summary

We analyze our financial performance on a managed loan portfolio basis. The managed loan portfolio is comprised of on-balance sheet and off-balance sheet loans. We have retained servicing rights for our securitized loans and receive servicing fees in addition to the excess spread generated from the off-balance sheet loan portfolio.

Average managed loans held for investment grew $35 \%$ and $36 \%$, respectively, for the three and six months ended June 30,2007 . The increases in average managed loans held for investment for the three and six months ended June 30, 2007 was driven by modest loan growth across all segments and the North Fork acquisition in 2006.

For additional information, see section XIII, Tabular Summary, Table C (Managed Consumer Loan Portfolio) and Table D (Composition of Reported Loan Portfolio).

## Delinquencies

We believe delinquencies to be an indicator of loan portfolio credit quality at a point in time. The entire balance of an account is contractually delinquent if the minimum payment is not received by the payment due date. Delinquencies not only have the potential to impact earnings if the account charges off, but they also result in additional costs in terms of the personnel and other resources dedicated to resolving the delinquencies.

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For additional information, see section XIII, Tabular Summary, Table E (Delinquencies).

## Net Charge-Offs

Net charge-offs include the principal amount of losses (excluding accrued and unpaid finance charges and fees and fraud losses) less current period principal recoveries. We charge off credit card loans at 180 days past the due date and generally charge off other consumer loans at 120 days past the due date or upon repossession of collateral. Non-collateralized consumer bankruptcies are typically charged-off within 2-7 days upon notification and in any event within 30 days. Commercial loans are charged-off when the amounts are deemed uncollectible. Costs to recover previously charged-off accounts are recorded as collection expenses in other non-interest expense.

For the three months ended June 30, 2007, both the reported and managed net charge-off rates decreased 26 basis points, with net charge-off dollars increasing $35 \%$ and $22 \%$ on a reported and managed basis, respectively, compared to the same period in the prior year. For the six months ended June 30, 2007, the reported and managed net charge-off rates decreased 25 and 14 basis points, respectively, with net charge-off dollars increasing $39 \%$ and $29 \%$ on a reported and managed basis, respectively, compared to the same period in the prior year. The decreases in net charge-off rates are due to the acquisition of North Fork's higher credit quality loans; the implementation of 25 day grace period for our credit card customers as described in Section V, Management Summary, Q2 2007 Significant Events; offset by the normalization of credit in U.S. consumer lending.

For additional information, see section XIII, Tabular Summary, Table F (Net Charge-offs).

## Nonperforming Assets

Nonperforming loans consist of nonaccrual loans (loans on which interest income is not currently recognized) and restructured loans (loans with below-market interest rates or other concessions due to the deteriorated financial condition of the borrower). Commercial, small business, mortgage and some auto loans are generally placed in nonaccrual status at 90 days past due or sooner if, in management's opinion, there is doubt concerning the ability to fully collect both principal and interest.

For additional information, see section XIII, Tabular Summary, Table G (Nonperforming Assets).

## Allowance for loan and lease losses

The allowance for loan and lease losses is maintained at the amount estimated to be sufficient to absorb probable principal losses, net of principal recoveries (including recovery of collateral), inherent in the existing reported loan portfolios. The provision for loan and lease losses is the periodic cost of maintaining an adequate allowance. The amount of allowance necessary is based on distinct allowance methodologies depending on the type of loans which include specifically identified criticized loans, migration analysis, forward loss curves and historical loss trends. In evaluating the sufficiency of the allowance for loan and lease losses, management takes into consideration the following factors: recent trends in delinquencies and charge-offs including bankrupt, deceased and recovered amounts; forecasting uncertainties and size of credit risks; the degree of risk inherent in the composition of the loan portfolio; economic conditions; legal and regulatory guidance; credit evaluations and underwriting policies; seasonality; and the value of collateral supporting the loans. To the extent credit experience is not indicative of future performance or other assumptions used by management do not prevail, loss experience could differ significantly, resulting in either higher or lower future provision for loan and lease losses, as applicable. The evaluation process for determining the adequacy of the allowance for loan and lease losses and the periodic provisioning for estimated losses is undertaken on a quarterly basis, but may increase in frequency should conditions arise that would require our prompt attention. Conditions giving rise to such action are business combinations or other acquisitions or dispositions of large quantities of loans, dispositions of non-performing and marginally performing loans by bulk sale or any development which may indicate an adverse trend.

The allowance for loan and lease losses increased $\$ 15.0$ million since March 31, 2007, driven primarily by an increase in Loans held for investment. The coverage ratio of allowance to loans held for investment has decreased 1 basis point as U.S. consumer credit continues to normalize.

For additional information, see section XIII, Tabular Summary, Table H (Summary of Allowance for Loan and Lease Losses).

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## VI. Financial Summary

Table 1 provides a summary view of the consolidated income statement and selected metrics for us at and for the three and six month periods ended June 30, 2007 and 2006. Impacts of the North Fork acquisition are included in the Q2 2007 balances.

## Table 1: Financial Summary

| (Dollars in thousands) | As of and for the Three Months EndedJune 30 |  |  |  |  |  | As of and for the Six Months EndedJune 30 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2007 |  | 2006 |  | Change |  | 2007 |  | 2006 |  | Change |  |
| Earnings (Reported): |  |  |  |  |  |  |  |  |  |  |  |  |
| Net interest income | \$ | 1,560,094 | \$ | 1,197,082 | \$ | 363,012 | \$ | 3,182,940 | \$ | 2,403,959 | \$ | 778,981 |
| Non-interest income: |  |  |  |  |  |  |  |  |  |  |  |  |
| Servicing and securitizations |  | 1,226,896 |  | 1,025,506 |  | 201,390 |  | 2,214,978 |  | 2,179,110 |  | 35,868 |
| Service charges and other customer-related fees |  | 482,979 |  | 413,398 |  | 69,581 |  | 962,446 |  | 849,129 |  | 113,317 |
| Mortgage banking operations |  | 102,855 |  | 41,973 |  | 60,882 |  | 189,398 |  | 73,859 |  | 115,539 |
| Interchange |  | 125,979 |  | 131,538 |  | $(5,559)$ |  | 244,090 |  | 251,029 |  | $(6,939)$ |
| Other |  | 67,456 |  | 97,498 |  | $(30,042)$ |  | 205,778 |  | 215,037 |  | $(9,259)$ |
| Total non-interest income |  | 2,006,165 |  | 1,709,913 |  | 296,252 |  | 3,816,690 |  | 3,568,164 |  | 248,526 |
| Total Revenue ${ }^{(1)}$ |  | 3,566,259 |  | 2,906,995 |  | 659,264 |  | 6,999,630 |  | 5,972,123 |  | 1,027,507 |
| Provision for loan and lease losses |  | 401,035 |  | 362,445 |  | 38,590 |  | 751,080 |  | 532,715 |  | 218,365 |
| Marketing |  | 326,718 |  | 356,695 |  | $(29,977)$ |  | 658,267 |  | 680,466 |  | $(22,199)$ |
| Restructuring expenses |  | 101,142 |  | - |  | 101,142 |  | 101,142 |  | - |  | 101,142 |
| Operating expenses |  | 1,684,993 |  | 1,324,202 |  | 360,791 |  | 3,398,845 |  | 2,573,910 |  | 824,935 |
| Income before taxes |  | 1,052,371 |  | 863,653 |  | 188,718 |  | 2,090,296 |  | 2,185,032 |  | $(94,736)$ |
| Income taxes |  | 301,999 |  | 311,066 |  | $(9,067)$ |  | 664,874 |  | 749,106 |  | $(84,232)$ |
| Net income | \$ | 750,372 | \$ | 552,587 | \$ | 197,785 | \$ | 1,425,422 | \$ | 1,435,926 | \$ | $(10,504)$ |
| Common Share Statistics: |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic EPS | \$ | 1.92 | \$ | 1.84 | \$ | 0.08 | \$ | 3.57 | \$ | 4.79 | \$ | (1.22) |
| Diluted EPS | \$ | 1.89 | \$ | 1.78 | \$ | 0.11 | \$ | 3.51 | \$ | 4.64 | \$ | (1.13) |
| Selected Balance Sheet Data: |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported loans held for investment (period end) |  | 91,617,353 |  | 60,602,803 |  | 31,014,550 | \$ | 91,617,353 |  | 60,602,803 |  | 1,014,550 |
| Managed loans held for investment (period end) |  | 144,185,544 |  | 108,433,439 |  | 35,752,105 |  | 144,185,544 |  | 108,433,439 |  | 3,752,105 |
| Reported loans held for investment (average) |  | 91,619,955 |  | 58,833,376 |  | 32,786,579 |  | 92,537,815 |  | 58,489,806 |  | 3,048,009 |
| Managed loans held for investment (average) |  | 143,091,228 |  | 106,089,894 |  | 37,001,334 |  | 143,599,187 |  | 105,354,135 |  | 3,245,052 |
| Allowance for loan and lease losses (period end) |  | $(2,120,000)$ |  | $(1,765,000)$ |  | $(355,000)$ |  | $(2,120,000)$ |  | $(1,765,000)$ |  | $(355,000)$ |
| Interest Bearing Deposits (period end) |  | 74,444,345 |  | 42,698,976 |  | 31,745,369 |  | 74,444,345 |  | 42,698,976 |  | 31,745,369 |
| Total Deposits (period end) |  | 85,680,455 |  | 47,186,813 |  | 38,493,642 |  | 85,680,455 |  | 47,186,813 |  | 3,493,642 |
| Interest Bearing Deposits (average) |  | 75,218,488 |  | 42,796,715 |  | 32,421,773 |  | 75,043,748 |  | 43,075,070 |  | 1,968,678 |
| Total Deposits (average) |  | 86,718,996 |  | 47,208,970 |  | 39,510,026 |  | 86,377,377 |  | 47,542,277 |  | 8,835,100 |
| Selected Company Metrics (Reported): |  |  |  |  |  |  |  |  |  |  |  |  |
| Return on average assets (ROA) |  | 2.03\% |  | 2.47\% |  | -0.44\% |  | 1.93\% |  | 3.22\% |  | -1.29\% |
| Return on average equity (ROE) |  | 11.95\% |  | 14.19 |  | -2.24\% |  | 11.24\% |  | 19.02 |  | -7.78\% |
| Net charge-off rate ${ }^{(2)}$ |  | 1.75\% |  | 2.01 |  | -0.26\% |  | 1.79\% |  | 2.04 |  | -0.25\% |
| Net interest margin |  | 5.06\% |  | 6.04 |  | -0.98\% |  | 5.13\% |  | 6.11 |  | -0.98\% |
| Revenue margin |  | 11.58\% |  | 14.67 |  | -3.09\% |  | 11.29\% |  | 15.17 |  | -3.88\% |
| Selected Company Metrics (Managed): |  |  |  |  |  |  |  |  |  |  |  |  |
| Return on average assets (ROA) |  | 1.51\% |  | 1.62\% |  | -0.11\% |  | 1.44\% |  | 2.12\% |  | -0.68\% |
| Net charge-off rate ${ }^{(2)}$ |  | 2.49\% |  | 2.75 |  | -0.26\% |  | 2.56\% |  | 2.70 |  | -0.14\% |
| Net interest margin |  | 6.11\% |  | 6.89 |  | -0.78\% |  | 6.08\% |  | 7.09 |  | -1.01\% |
| Revenue margin |  | 9.40\% |  | 10.75 |  | -1.35\% |  | 9.26\% |  | 11.02 |  | -1.76\% |

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## VII. Reportable Segment Summary

We manage our business as two distinct operating segments: Local Banking and National Lending. The Local Banking and National Lending segments are considered reportable segments based on quantitative thresholds applied to the managed loan portfolio for reportable segments provided by SFAS No. 131, Disclosures about Segments of an Enterprise and Related Information.

As management makes decisions on a managed basis within each segment, information about reportable segments is provided on a managed basis.
We maintain our books and records on a legal entity basis for the preparation of financial statements in conformity with GAAP. The following table presents information prepared from our internal management information system, which is maintained on a line of business level through allocations from legal entities.

## Local Banking Segment

Table 2: Local Banking

| (Dollars in thousands) | $\begin{gathered} \substack{\text { Three Months Ended } \\ \text { June 30, }} \\ \hline \end{gathered}$ |  |  |  | Six Months EndedJune 30 , |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2007 |  | 2006 |  | 2007 |  | 2006 |  |
| Earnings (Managed Basis) |  |  |  |  |  |  |  |  |
| Interest income | \$ | 1,724,239 | \$ | 682,679 | \$ | 3,464,371 | \$ | 1,333,664 |
| Interest expense |  | 1,139,774 |  | 433,451 |  | 2,306,337 |  | 839,512 |
| Net interest income |  | 584,465 |  | 249,228 |  | 1,158,034 |  | 494,152 |
| Non-interest income |  | 174,691 |  | 114,039 |  | 361,564 |  | 218,524 |
| Total revenue |  | 759,156 |  | 363,267 |  | 1,519,598 |  | 712,676 |
| Provision for loan and lease losses |  | 23,929 |  | 6,632 |  | 47,705 |  | 16,453 |
| Restructuring expense |  | - |  | - |  | - |  | - |
| Other non-interest expense |  | 533,297 |  | 289,996 |  | 1,072,361 |  | 562,983 |
| Income before taxes |  | 201,930 |  | 66,639 |  | 399,532 |  | 133,240 |
| Income taxes |  | 69,464 |  | 23,324 |  | 137,439 |  | 46,634 |
| Net income | \$ | 132,466 | \$ | 43,315 | \$ | 262,093 | \$ | 86,606 |
| Selected Metrics (Managed Basis) |  |  |  |  |  |  |  |  |
| Period end loans held for investment |  | 1,919,645 |  | 3,189,112 |  | 1,919,645 |  | 3,189,112 |
| Average loans held for investment |  | 42,110,537 |  | 3,115,534 |  | 41,979,336 |  | 3,199,548 |
| Core deposits ${ }^{(1)}$ |  | 63,828,306 |  | 7,857,265 |  | 63,828,306 |  | 27,857,265 |
| Total deposits |  | 4,482,705 |  | 5,281,970 |  | 4,482,705 |  | 3,281,970 |
| Loans held for investment yield |  | 7.03\% |  | 7.63\% |  | 7.01\% |  | 7.50\% |
| Net interest margin - loans |  | 1.88\% |  | 3.18\% |  | 1.89\% |  | 3.22\% |
| Net interest margin - deposits |  | 2.01\% |  | 1.59\% |  | 1.99\% |  | 1.56\% |
| Net charge-off rate |  | 0.19\% |  | 0.45\% |  | 0.17\% |  | 0.41\% |
| Non performing loans | \$ | 80,781 | \$ | 90,508 | \$ | 80,781 | \$ | 90,508 |
| Non performing loans as a \% of loans held of investment |  | 0.19\% |  | 0.69\% |  | 0.19\% |  | 0.69\% |
| Number of active ATMs |  | 1,253 |  | 586 |  | 1,253 |  | 586 |
| Number of locations |  | 724 |  | 325 |  | 724 |  | 325 |

(1) Includes domestic non-interest bearing deposits, NOW accounts, money market deposit accounts, savings accounts, certificates of deposit of less than $\$ 100,000$ and other consumer time deposits.

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Beginning in 2006, we added a Banking segment following the acquisition of Hibernia Corporation in late 2005. Banking segment results for the period ended June 30, 2006 include the results of the legacy Hibernia business lines except for the indirect auto business, and the results of our branchless deposit business which were previously included as part of the Other segment. On December 1, 2006, we completed our acquisition of North Fork. Beginning with the results for the quarter ended March 31, 2007, the Banking segment also includes the results of the legacy North Fork business lines except for the indirect auto business and GreenPoint.

The Banking segment contributed $\$ 132.5$ million and $\$ 262.1$ million of income for the three and six months ended June 30 , 2007, respectively, compared to $\$ 43.3$ million and $\$ 86.6$ million in the comparable periods of the prior year. At June 30, 2007, Loans held for investment in the Banking segment totaled $\$ 41.9$ billion while deposits outstanding totaled $\$ 74.5$ billion. Banking segment profits are primarily generated from net interest income, which represents the spread between loan yields and the internal cost of funds charged to the business for those loans, plus the spread between deposit interest costs and the funds transfer price credited to the business for those deposits. Increases in loans held for investment, deposits and banking segment income over the prior year are a result of the acquisition of North Fork. Loans held for investment interest margins have remained flat during 2007, and are down from comparable periods in 2006 due primarily to the addition of the North Fork loan portfolio, which contained a higher percentage of lower yielding mortgage loans than the Hibernia portfolio. Deposit interest margins also have been stable during 2007 and are up over comparable periods in 2006 due to the addition of the lower cost North Fork deposits to the existing Hibernia and Capital One deposits.

Non-interest expenses for the three and six months ended June 30, 2007 were $\$ 533.3$ million and $\$ 1,072.4$ million, respectively, compared to $\$ 290.0$ million and $\$ 563.0$ million in the comparable periods of the prior year. Banking segment non-interest expenses include the costs of operating the branch network and commercial and consumer loan businesses, marketing expenses, and certain Company wide expenses allocated to the banking segment. In addition, banking segment non-interest expenses include the amortization of core deposit intangibles related to the acquisitions of both Hibernia and North Fork, as well as the costs of integrating banking segment activities.

## National Lending Segment

Table 3: National Lending

| (Dollars in thousands) | Three Months EndedJune 30, |  |  |  | $\begin{gathered} \text { Six Months Ended } \\ \text { June 30, } \\ \hline \end{gathered}$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2007 |  | 2006 |  | 2007 |  | 2006 |  |
| Earnings (Managed Basis) |  |  |  |  |  |  |  |  |
| Interest income | \$ | 3,335,417 | \$ | 2,901,131 | \$ | 6,665,717 | \$ | 5,828,766 |
| Interest expense |  | 1,249,968 |  | 995,023 |  | 2,491,653 |  | 1,930,305 |
| Net interest income |  | 2,085,449 |  | 1,906,108 |  | 4,174,064 |  | 3,898,461 |
| Non-interest income |  | 1,247,343 |  | 1,130,005 |  | 2,435,265 |  | 2,204,988 |
| Total revenue |  | 3,332,792 |  | 3,036,113 |  | 6,609,329 |  | 6,103,449 |
| Provision for loan and lease losses |  | 873,471 |  | 785,029 |  | 1,722,687 |  | 1,334,637 |
| Restructuring expense |  | - |  | - |  | - |  | - |
| Other non-interest expense |  | 1,449,697 |  | 1,375,138 |  | 2,958,754 |  | 2,684,694 |
| Income before taxes |  | 1,009,624 |  | 875,946 |  | 1,927,888 |  | 2,084,118 |
| Income taxes |  | 347,916 |  | 307,925 |  | 664,201 |  | 730,384 |
| Net income | \$ | 661,708 | \$ | 568,021 | \$ | 1,263,687 |  | 1,353,734 |
| Selected Metrics (Managed Basis) |  |  |  |  |  |  |  |  |
| Period end loans held for investment |  | 02,277,827 |  | 95,230,654 |  | 22,277,827 |  | 95,230,654 |
| Average loans held for investment |  | 00,995,167 |  | 92,954,555 |  | 1,632,334 |  | 92,144,478 |
| Core deposits ${ }^{(1)}$ | \$ | 1,124 | \$ | 138,984 | \$ | 1,124 | \$ | 138,984 |
| Total deposits | \$ | 2,411,435 | \$ | 2,434,679 | \$ | 2,411,435 |  | 2,434,679 |
| Loans held for investment yield |  | 13.03\% |  | 12.47\% |  | 12.87\% |  | 12.63\% |
| Net charge-off rate ${ }^{(2)}$ |  | 3.45\% |  | 3.07\% |  | 3.56\% |  | 3.03\% |
| $30+$ day delinquency rate |  | 3.86\% |  | 3.44\% |  | 3.86\% |  | 3.44\% |
| Number of accounts (000s) |  | 48,548 |  | 48,854 |  | 48,548 |  | 48,854 |

(1) Includes domestic non-interest bearing deposits, NOW accounts, money market deposit accounts, savings accounts, certificates of deposit of less than $\$ 100,000$ and other consumer time deposits.
(2) Net charge-off rate for the second quarter of 2007 was positively impacted by 16 basis points due to the implementation of a change in customer statement generation from a 30 day to a 25 day grace period. This change did not have a material impact on net provision for the quarter.

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The National Lending segment consists of four sub-segments: U.S. Card, Auto Finance, Global Financial Services, and Mortgage Banking. In the first quarter 2007, we added the Mortgage Banking sub-segment which consists primarily of residential and commercial mortgages originated for sale into the secondary market.

The National Lending segment contributed $\$ 661.7$ million and $\$ 1,263.7$ million of income for the three and six months ended June 30, 2007, respectively, compared to $\$ 568.0$ million and $\$ 1,353.7$ million in the corresponding prior year periods ended June 30, 2006. At June 30, 2007, loans held for investment in the National Lending segment totaled $\$ 102.3$ billion while deposits outstanding totaled $\$ 2.4$ billion. Profits are primarily generated from net interest income and pastdue fees earned and deemed collectible from our loans, income earned on securities, and non-interest income including the sale and servicing of loans and feebased services to customers. Total revenue increased $10 \%$ for the three months ended June 30,2007 primarily due to growth in the average managed loans held for investment portfolio of $9 \%$ and selective pricing and fee changes following conversion of our cardholder system. For the six months ended June 30, 2007 revenue increased $8 \%$. Credit normalization drove the increase in provision for loan and lease losses for the National Lending segment.

Non-interest expenses for the three and six months ended June 30, 2007 were $\$ 1.4$ billion and $\$ 3.0$ billion, respectively, compared to $\$ 1.4$ billion and $\$ 2.7$ billion in the corresponding prior year periods ended June 30, 2006. The increase was largely driven by additional expenses to support managed loan growth.

## U.S. Card Sub-Segment

Table 4: U.S. Card

| (Dollars in thousands) | Three Months EndedJune 30, |  |  |  | $\begin{gathered} \text { Six Months Ended } \\ \text { June 30, } \\ \hline \end{gathered}$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2007 |  | 2006 |  | 2007 |  | 2006 |
| Earnings (Managed Basis) |  |  |  |  |  |  |  |  |
| Interest income | \$ | 1,779,670 | \$ | 1,628,144 | \$ | 3,593,516 |  | \$ 3,342,703 |
| Interest expense |  | 590,236 |  | 507,722 |  | 1,192,741 |  | 1,001,180 |
| Net interest income |  | 1,189,434 |  | 1,120,422 |  | 2,400,775 |  | 2,341,523 |
| Non-interest income |  | 842,428 |  | 803,083 |  | 1,621,034 |  | 1,578,496 |
| Total revenue |  | 2,031,862 |  | 1,923,505 |  | 4,021,809 |  | 3,920,019 |
| Provision for loan and lease losses |  | 402,589 |  | 413,701 |  | 776,425 |  | 638,139 |
| Non-interest expense |  | 808,769 |  | 860,874 |  | 1,669,789 |  | 1,705,603 |
| Income before taxes |  | 820,504 |  | 648,930 |  | 1,575,595 |  | 1,576,277 |
| Income taxes |  | 282,253 |  | 227,125 |  | 542,004 |  | 551,698 |
| Net income | \$ | 538,251 | \$ | 421,805 |  | 1,033,591 |  | \$ 1,024,579 |
| Selected Metrics (Managed Basis) |  |  |  |  |  |  |  |  |
| Period end loans held for investment |  | 0,032,530 |  | 48,736,483 |  | 50,032,530 |  | \$48,736,483 |
| Average loans held for investment |  | 49,573,957 |  | 47,856,045 |  | 50,719,665 |  | \$48,035,986 |
| Loans held for investment yield |  | 14.36\% |  | 13.61\% |  | 14.17\% |  | 13.92\% |
| Net charge-off rate ${ }^{(2)}$ |  | 3.73\% |  | 3.29\% |  | 3.87\% |  | 3.11\% |
| $30+$ day delinquency rate |  | 3.41\% |  | 3.30\% |  | 3.41\% |  | 3.30\% |
| Purchase volume ${ }^{(1)}$ |  | 21,781,462 |  | 20,878,732 |  | 41,128,274 |  | \$38,894,401 |
| Number of total accounts (000s) |  | 36,608 |  | 37,199 |  | 36,608 |  | 37,199 |

(1) Includes purchase transactions net of returns and excludes cash advance transactions.
(2) Net charge-off rate for the second quarter of 2007 was positively impacted by 31 basis points due to the implementation of a change in customer statement generation from a 30 day to a 25 day grace period. This change did not have a material impact on net provision for the quarter.

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The U.S. Card sub-segment consists of domestic consumer credit and debit card activities.
Managed loans increased 3\% compared to June 30, 2006. Year-over-year growth was negatively impacted by portfolio sale of a co-branded credit card partnership at the end of the first quarter of 2007 and a reduction in our already-low marketing of balance transfer teaser products. In the second quarter, we experienced heightened asset attrition as a result of repricing parts of the portfolio where original funding had expired. Purchase volume increased $4 \%$ over the prior year, while account attrition decreased during the three months ended June 30, 2007. The purchase volume increase was negatively impacted by the co-branded credit card partnership sale in the first quarter of 2007 as well as deliberate strategy choices. Additionally, retail sales have been soft in recent months, adding to the pressure on purchase volume growth.

For the three months ended June 30 , 2007, net income was $\$ 538.3$ million, an increase of $\$ 116.4$ million, or $28 \%$, compared to the three months ended June 30 , 2006. The increase was mainly a result of a $6 \%$, or $\$ 108.4$ million increase in revenues, driven by higher asset and purchase volumes, as well as increased margins. Primary drivers of the increase in revenue margin include reductions in the amount of teaser-based acquisitions as well as selective pricing and fee changes following the conversion of our card holder system. For the six months ended June 30, 2007, U.S. Card sub-segment net income increased $1 \%$ compared to the same period last year as higher revenues were off-set by higher net provision due to the normalization of consumer credit.

Net provision decreased $\$ 11.1$ million for the three months ended June 30, 2007 compared to the three months ended June 30, 2006, reflecting higher securitization levels. For the six months ended June 30, 2007 net provision increased by $\$ 138.3$ million driven by continued normalization of U.S. Consumer credit following the bankruptcy legislation impact. The net charge-off rate for the three and six months ending June 30,2007 increased 44 basis points and 76 basis points, respectively, from same period last year, reflecting the above mentioned credit normalization effect. The net charge-off rate for the three months ended June 30, 2007 decreased 31 basis points due to the implementation of a change in customer statement generation from a 30 day to a 25 day grace period. This change did not have a material impact on net provision for the quarter.

During the three months ended June 30, 2007, we realized $\$ 26.0$ million of gain on sale of charged-off debt. The proceeds of this sale were applied against the net charge-offs and reduced the net charge-off rate by 21 basis points.

Non-interest expenses decreased 6\% and 2\%, respectively, for three and six months periods ending June 30, 2007 due to lower marketing spend as a result of our evolving marketing strategy and lower operational expenses. This is in line with our recent $8-\mathrm{K}$ filing indicating that we are taking actions to reduce our operating expenses and we expect to generally see continued improvement over the course of 2007 and 2008 with some quarterly volatility.

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## Auto Finance Sub-Segment

Table 5: Auto Finance

| (Dollars in thousands) | Three Months EndedJune 30, |  |  |  | Six Months EndedJune 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2007 |  | 2006 |  | 2007 |  | 2006 |  |
| Earnings (Managed Basis) |  |  |  |  |  |  |  |  |
| Interest income | \$ | 651,821 | \$ | 547,731 | \$ | 1,289,430 | \$ | 1,068,561 |
| Interest expense |  | 277,783 |  | 207,497 |  | 543,339 |  | 395,324 |
| Net interest income |  | 374,038 |  | 340,234 |  | 746,091 |  | 673,237 |
| Non-interest income |  | 23,273 |  | 29,842 |  | 83,859 |  | 46,060 |
| Total revenue |  | 397,311 |  | 370,076 |  | 829,950 |  | 719,297 |
| Provision for loan and lease losses |  | 182,278 |  | 74,714 |  | 382,336 |  | 182,519 |
| Non-interest expense |  | 157,044 |  | 149,115 |  | 321,992 |  | 283,770 |
| Income before taxes |  | 57,989 |  | 146,247 |  | 125,622 |  | 253,008 |
| Income taxes |  | 19,948 |  | 51,186 |  | 43,214 |  | 88,552 |
| Net income | \$ | 38,041 | \$ | 95,061 | \$ | 82,408 | \$ | 164,456 |
| Selected Metrics (Managed Basis) |  |  |  |  |  |  |  |  |
| Period end loans held for investment |  | 4,067,760 |  | 20,558,455 |  | 24,067,760 |  | 20,558,455 |
| Average loans held for investment |  | 3,898,070 |  | 20,187,631 |  | 23,748,702 |  | \$19,815,457 |
| Loans held for investment yield |  | 10.91\% |  | 10.85\% |  | 10.86\% |  | 10.79\% |
| Net charge-off rate |  | 2.35\% |  | 1.54\% |  | 2.32\% |  | 1.94\% |
| 30+ day delinquency rate |  | 6.00\% |  | 4.55\% |  | 6.00\% |  | 4.55\% |
| Auto loan originations ${ }^{(1)}$ | \$ | 2,992,427 | \$ | 3,107,409 | \$ | 6,304,295 |  | 6,047,949 |
| Number of total accounts (000s) |  | 1,771 |  | 1,525 |  | 1,771 |  | 1,525 |

(1) Includes all organic auto loan originations and excludes auto loans added through acquisitions.

The Auto Finance sub-segment consists of automobile and other motor vehicle financing activities.
Auto Finance sub-segment's loans held for investment portfolio increased $17 \%$ over prior year quarter as a result of the transfer of $\$ 1.8$ billion of North Fork Bank's auto loans to the Auto Finance sub-segment on January 1, 2007, and strong organic originations growth within our dealer and direct marketing channels. As a result of this portfolio growth, net interest income increased $10 \%$ in the three months ended June 30, 2007 compared to the same period in the prior year, and $11 \%$ in the six months ended June 30, 2007 compared to the same period prior year.

Non-interest income for the six months ended June 30, 2007 included a one-time gain of $\$ 46.2$ million related to the sale of 1.8 million shares of DealerTrack stock during the first quarter.

For the three and six month periods ended June 30, 2007, the Auto Finance sub-segment's net charge-off rate was up 81 basis points and 38 basis points, respectively, compared with the all-time low charge off rates seen in the same periods in the prior year. Net charge-offs of auto loans increased $\$ 62.7$ million and $\$ 83.3$ million for the three and six month periods ended June 30, 2007, respectively. The provision for loan and lease losses increased $\$ 107.6$ million and $\$ 199.8$ million for the three and six month periods ended June 30, 2007, respectively, primarily driven by portfolio growth, credit normalization following the historic low loss rates seen in the first half of 2006, targeted risk expansion, and declining credit performance for the prime loan portfolio.

The 30-plus day delinquency rate for the Auto Finance sub-segment increased 145 basis points at June 30, 2007. The increase in delinquencies was the result of the normalization of delinquencies following the 2005 bankruptcy spike, which lowered 2006 delinquency rates, targeted risk expansion, and declining credit performance in the dealer prime portfolio.

Non-interest expense increased 5\% and 13\%, respectively for the three and six months ended June 30, 2007 when compared to the same periods in the prior year. Operating costs on a percent of loan basis have declined versus prior year as the Auto Finance sub-segment begins to realize the initial benefits of the integration of the dealer programs of the legacy Capital One, Onyx, Hibernia, and North Fork auto lending businesses.

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## Global Financial Services Sub-Segment

Table 6: Global Financial Services

| (Dollars in thousands) | Three Months EndedJune 30, |  |  |  | Six Months EndedJune 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2007 |  | 2006 |  | 2007 |  | 2006 |  |
| Earnings (Managed Basis) |  |  |  |  |  |  |  |  |
| Interest income | \$ | 829,551 | \$ | 725,256 | \$ | 1,632,692 |  | \$ 1,417,502 |
| Interest expense |  | 329,087 |  | 279,804 |  | 645,310 |  | 533,801 |
| Net interest income |  | 500,464 |  | 445,452 |  | 987,382 |  | 883,701 |
| Non-interest income |  | 311,438 |  | 297,080 |  | 610,745 |  | 580,432 |
| Total revenue |  | 811,902 |  | 742,532 |  | 1,598,127 |  | 1,464,133 |
| Provision for loan and lease losses |  | 284,282 |  | 296,614 |  | 559,604 |  | 513,979 |
| Non-interest expense |  | 400,469 |  | 365,149 |  | 796,670 |  | 695,321 |
| Income before taxes |  | 127,151 |  | 80,769 |  | 241,853 |  | 254,833 |
| Income taxes |  | 44,346 |  | 29,614 |  | 84,206 |  | 90,134 |
| Net income | \$ | 82,805 | \$ | 51,155 | \$ | 157,647 |  | \$ 164,699 |
| Selected Metrics (Managed Basis) |  |  |  |  |  |  |  |  |
| Period end loans held for investment |  | ,489,749 |  | ,935,716 |  | 27,489,749 |  | 25,935,716 |
| Average loans held for investment |  | ,048,111 |  | ,910,879 |  | 26,925,140 |  | 24,293,035 |
| Loans held for investment yield |  | 12.16\% |  | 11.58\% |  | 12.02\% |  | 11.61\% |
| Net charge-off rate |  | 3.98\% |  | 3.90\% |  | 4.08\% |  | 3.77\% |
| 30+ day delinquency rate |  | 2.93\% |  | 2.82\% |  | 2.93\% |  | 2.82\% |
| Number of total accounts (000s) |  | 10,157 |  | 10,130 |  | 10,157 |  | 10,130 |

Global Financial Services businesses extend Capital One’s national scale lending franchise and provide geographic diversification. The sub-segment consists of international (Europe and Canada) lending, small business lending, installment loans, home loans, healthcare finance and other consumer financial service activities.

Global Financial Services net income increased 62\% for the three months ended June 30, 2007 largely driven by strong revenue growth in North America and a favorable credit outlook in the U.K. Net income decreased 4\% for the six months ended June 30, 2007 as a result of higher non-interest expense and increased provision for loan and lease losses.

Total revenue increased $9 \%$ for the three and six months ended June 30, 2007, in line with the $9 \%$ growth in average loans held for investment for the three months ended June 30, 2007 and lower than the $11 \%$ growth in average loans for the six months ended June 30, 2007. Strong North American growth was largely offset by the implementation of a $£ 12$ fee cap for default charges (late and overlimit fees) in Europe in September 2006.

The provision for loan losses decreased 4\% for the three months ended June 30, 2007 and increased $9 \%$ for the six months ended June 30, 2007. Current period charge-offs and allowance for loan and lease losses expected in the future were impacted by the normalization of credit following the impact of the U.S. bankruptcy legislation implemented in 2005.

Non-interest expense increased $10 \%$ and $15 \%$ for the three and six months ended June 30, 2007, respectively. Marketing was flat for the three months ended June 30, 2007 and $9 \%$ higher for the six months ended June 30, 2007 as a result of continued investment. Operating costs were higher for the three and six months ended June 30, 2007 reflecting asset growth.

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## Mortgage Banking Sub-Segment

Table 7: Mortgage Banking

| (Dollars in thousands) | $\begin{gathered} \text { Three Months Ended } \\ \text { June 30, } 2007 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { Six Months Ended } \\ \text { June 30, } 2007 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Earnings (Managed Basis) |  |  |  |  |
| Interest income | \$ | 74,375 | \$ | 150,079 |
| Interest expense |  | 52,862 |  | 110,263 |
| Net interest income |  | 21,513 |  | 39,816 |
| Non-interest income |  | 70,204 |  | 119,627 |
| Total revenue |  | 91,717 |  | 159,443 |
| Provision for loan and lease losses |  | 4,322 |  | 4,322 |
| Non-interest expense |  | 83,415 |  | 170,303 |
| Income before taxes |  | 3,980 |  | $(15,182)$ |
| Income taxes (benefit) |  | 1,369 |  | $(5,223)$ |
| Net income (loss) | \$ | 2,611 | \$ | $(9,959)$ |
| Selected Metrics (Managed Basis) |  |  |  |  |
| Period end loans held for investment | \$ | 687,788 | \$ | 687,788 |
| Average loans held for investment | \$ | 475,029 | \$ | 238,827 |
| Net gain on sale margin |  | 56 bps |  | 53 bps |
| Efficiency ratio |  | 91\% |  | 107\% |
| Mortgage Loan Originations | \$ | 5,499,306 | \$ | 12,294,774 |

The Mortgage Banking sub-segment consists of mortgage origination, whole loan sales and servicing.
Originations were $\$ 5.5$ billion for the three months ended June 30 , 2007, compared to $\$ 6.8$ billion in the prior quarter. The decline in originations was related to an overall weakness in the mortgage market, as well as the ongoing impact of the underwriting tightening that occurred during the first quarter of 2007.

The Mortgage Banking sub-segment recorded net income of $\$ 2.6$ million for the quarter ended June 30 , 2007, compared to a net loss of $\$ 12.6$ million in the prior quarter. A $\$ 20.8$ million increase in non-interest income was largely driven by market value adjustments on the mortgage servicing rights as a result of slower prepayment assumptions.

During the quarter, mortgage loans with an unpaid principal balance of $\$ 701$ million were transferred from loans held for sale to loans held for investment. As a result, a $\$ 4.3$ million provision for loan and lease losses was recognized in the current quarter.

Net interest income increased $\$ 3.2$ million over the previous quarter due to an increase in higher yielding assets. The higher yields were offset by a slight decrease in the average balance of interest earning assets compared to the prior quarter.

Non-interest expense decreased $\$ 3.5$ million compared to the prior quarter, as lower originations resulted in lower salary and incentive expense.

## VIII. Funding

## Funding Availability

We have established access to a variety of funding sources.
Table 8 illustrates our unsecured funding sources and our two auto loan secured warehouses.

## Table 8: Funding Availability

| (Dollars or dollar equivalents in millions) | Effective/ Issue Date | Availability ${ }^{(1)(6)}$ |  | Outstanding ${ }^{(4)}$ |  | $\begin{gathered} \text { Final } \\ \text { Maturity }{ }^{(5)} \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senior and Subordinated Global Bank Note Program ${ }^{(2)}$ | 1/03 | \$ | 1,800 | \$ | 3,188 | - |
| Senior Domestic Bank Note Program ${ }^{(3)}$ | 4/97 |  | - |  | 167 | - |
| Capital One Auto Loan Facility I | 3/02 |  | 1,937 |  | 1,363 | - |
| Capital One Auto Loan Facility II | 3/05 |  | 1,642 |  | 108 | - |
| Corporation Automatic Shelf Registration Statement | 5/06 |  | * |  | N/A | ** |

(1) All funding sources are non-revolving except for the Credit Facility and the Capital One Auto Loan Facilities. Funding availability under the credit facilities and auto loan secured warehouses is subject to compliance with certain representations, warranties and covenants. Funding availability under all other sources is subject to market conditions.
(2) The notes issued under the Senior and Subordinated Global Bank Note Program may have original terms of thirty days to thirty years from their date of issuance. This program was updated in June 2005.
(3) The notes issued under the Senior Domestic Bank Note Program have original terms of one to ten years. The Senior Domestic Bank Note Program is no longer available for issuances.

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(4) Amounts outstanding are as of June 30, 2007.
(5) Maturity date refers to the date the facility terminates, where applicable.
(6) Availability does not include unused conduit capacity related to off-balance sheet securitization structures of $\$ 7.8$ billion at June 30, 2007.

* The Corporation and certain of its subsidiaries have registered an indeterminate amount of securities pursuant to the Automatic Shelf Registration Statement that are available for future issuance.
** Under SEC rules, the Automatic Shelf Registration Statement expires three years after filing. Accordingly, the Corporation must file a new Automatic Shelf Registration Statement at least once every three years.


## Senior and Subordinated Notes

The Senior and Subordinated Global Bank Note Program gives the Bank the ability to issue securities to both U.S. and non-U.S. lenders and to raise funds in U.S. and foreign currencies, subject to conditions customary in transactions of this nature.

Prior to the establishment of the Senior and Subordinated Global Bank Note Program, the Bank issued senior unsecured debt through its $\$ 8.0$ billion Senior Domestic Bank Note Program, of which $\$ 167.1$ million was outstanding at June 30, 2007. The Bank did not renew the Senior Domestic Bank Note Program for future issuances following the establishment of the Senior and Subordinated Global Bank Note Program.

## Other Short-Term Borrowings

## Revolving Credit Facility

In June 2004, we terminated our Domestic Revolving and Multicurrency Credit Facilities and replaced them with a new revolving credit facility ("Credit Facility") providing for an aggregate of $\$ 750.0$ million in unsecured borrowings from various lending institutions to be used for general corporate purposes. On April 30, 2007 the Credit Facility was terminated.

## Collateralized Revolving Credit Facilities

In March 2002, COAF entered into a revolving warehouse credit facility collateralized by a security interest in certain auto loan assets (the "Capital One Auto Loan Facility I"). As of June 30, 2007, the Capital One Auto Loan Facility I had the capacity to issue up to $\$ 3.3$ billion in secured notes. The Capital One Auto Loan Facility I has multiple participants each with separate renewal dates. The facility does not have a final maturity date. Instead, each participant may elect to renew the commitment for another set period of time. Interest on the facility is largely based on commercial paper rates.

In March 2005, COAF entered into a second revolving warehouse credit facility collateralized by a security interest in certain auto loan assets (the "Capital One Auto Loan Facility II"). As of June 30, 2007, the Capital One Auto Loan Facility II had the capacity to issue up to $\$ 1.8$ billion in secured notes. The facility does not have a final maturity date. Instead, the participant may elect to renew the commitment for another set period of time. Interest on the facility is based on commercial paper rates.

## Corporation Shelf Registration Statement

As of June 30, 2007, we had an effective shelf registration statement under which we from time to time may offer and sell an indeterminate aggregate amount of senior or subordinated debt securities, preferred stock, depositary shares representing preferred stock, common stock, trust preferred securities, junior subordinated debt securities, guarantees of trust preferred securities and certain back-up obligations, purchase contracts and units. There is no limit under this shelf registration statement to the amount or number of such securities that we may offer and sell.

Table 9 shows the maturities of domestic time certificates of deposit in denominations of $\$ 100$ thousand or greater (large denomination CDs) as of June 30, 2007.

## Table 9: Maturities of Large Denomination Certificates-\$100,000 or More

| (Dollars in thousands) | June 30, 2 |  |  |
| :---: | :---: | :---: | :---: |
|  |  | alance | Percent |
| Three months or less |  | 3,526,582 | 32.32\% |
| Over 3 through 6 months |  | 1,760,608 | 16.13\% |
| Over 6 through 12 months |  | 1,955,546 | 17.92\% |
| Over 12 months through 10 years |  | 3,669,118 | 33.63\% |
| Total |  | $\underline{\text { 10,911,854 }}$ | 100.00\% |

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Table 10 shows the composition of average deposits for the periods presented.

## Table 10: Deposit Composition and Average Deposit Rates

|  | Three Months Ended June 30, |  |  | Six Months Ended June 30 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Average <br> Balance | $\begin{gathered} \% \text { of } \\ \text { Deposits } \end{gathered}$ | Average Deposi Rate | Average Balance | $\begin{gathered} \% \text { of } \\ \text { Deposits } \end{gathered}$ | Average <br> Deposit <br> Rate |
| Non-interest bearing - domestic | \$11,470,020 | 13.23\% | N/A | \$11,304,591 | 13.09\% | N/A |
| NOW accounts | 5,115,994 | 5.90\% | 2.87\% | 5,091,195 | 5.89\% | 2.84\% |
| Money market deposit accounts | 27,612,189 | 31.84\% | 4.00\% | 26,555,379 | 30.74\% | 3.96\% |
| Savings Accounts | 8,409,684 | 9.70\% | 1.73\% | 8,397,407 | 9.72\% | 1.71\% |
| Other consumer time deposits | 18,494,150 | 21.33\% | 4.71\% | 19,040,267 | 22.04\% | 4.52\% |
| Total core deposits | 71,102,037 | 82.00\% | 3.19\% | 70,388,839 | 81.48\% | 3.13\% |
| Public fund certificate of deposits of \$100,000 or more | 1,981,883 | 2.28\% | 4.90\% | 2,010,178 | 2.33\% | 4.89\% |
| Certificates of deposit of \$100,000 or more | 9,609,949 | 11.08\% | 4.47\% | 9,972,936 | 11.55\% | 4.61\% |
| Foreign time deposits - non-interest bearing | 4,025,127 | 4.64\% | 5.07\% | 4,005,424 | 4.64\% | 5.01\% |
| Total deposits | \$86,718,996 | 100.00\% | 3.46\% | \$86,377,377 | 100.00\% | 3.43\% |

## IX. Capital

## Capital Adequacy

The Company and the Bank are subject to capital adequacy guidelines adopted by the Federal Reserve Board (the "Federal Reserve"), the Savings Bank is subject to capital adequacy guidelines adopted by the Office of Thrift Supervision (the "OTS"), CONA and Superior are subject to capital adequacy guidelines adopted by the Office of the Comptroller of the Currency (the "OCC"), and North Fork Bank is subject to capital adequacy guidelines adopted by the Federal Deposit Insurance Corporation (the "FDIC") (collectively the "regulators"). The capital adequacy guidelines set minimum risk-based and leverage capital requirements that are based upon quantitative and qualitative measures of their assets and off-balance sheet items. The Federal Reserve holds the Corporation to similar minimum capital requirements.

As of June 30, 2007, the Bank, the Savings Bank, CONA, Superior and North Fork Bank (collectively the "Banks") each exceeded the minimum regulatory requirements to which it was subject. The Banks all were considered "well-capitalized" under applicable capital adequacy guidelines. Also as of June 30, 2007, the Corporation was considered "well-capitalized" under Federal Reserve capital standards for bank holding companies and, therefore, exceeded all minimum capital requirements. There have been no conditions or events since that we believe would have changed the capital category of the Corporation or any of the Banks.

The Bank and Savings Bank treat a portion of their loans as "subprime" under the "Expanded Guidance for Subprime Lending Programs" (the "Subprime Guidelines") issued by the four federal banking agencies that comprise the Federal Financial Institutions Examination Council ("FFIEC"), and have assessed their capital and allowance for loan and lease losses accordingly. Under the Subprime Guidelines, the Bank and Savings Bank each exceed the minimum capital adequacy guidelines as of June 30, 2007. Failure to meet minimum capital requirements can result in mandatory and possible additional discretionary actions by the regulators that, if undertaken, could have a material effect on the Corporation's consolidated financial statements.

For purposes of the Subprime Guidelines, the Corporation has treated as subprime all loans in the Bank's and the Savings Bank's targeted "subprime" programs to customers either with a FICO score of 660 or below or with no FICO score. The Bank and the Savings Bank hold on average $200 \%$ of the total risk-based capital charge that would otherwise apply to such assets. This results in higher levels of regulatory capital at the Bank and the Savings Bank.

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Additionally, regulatory restrictions exist that limit the ability of the Bank, Savings Bank, CONA, North Fork Bank and Superior to transfer funds to the Corporation. As of June 30, 2007, retained earnings of the Bank, the Savings Bank, CONA, North Fork Bank and Superior of $\$ 199.2$ million, $\$ 436.0$ million, $\$ 11.8$ million, $\$ 115.5$ million and $\$ 4.0$ million, respectively, were available for payment of dividends to the Corporation without prior approval by the regulators.

Table 11 - REGULATORY CAPITAL RATIOS

|  | Regulatory <br> Filing <br> Basis <br> Ratios | Applying Subprime Guidance Ratios | Minimum for Capital Adequacy Purposes | To Be <br> "Well Capitalized" <br> Under <br> Prompt Corrective <br> Action <br> Provisions |
| :---: | :---: | :---: | :---: | :---: |
| June 30, 2007 |  |  |  |  |
| Capital One Financial Corp. |  |  |  |  |
| Tier 1 Capital | 10.87\% | 10.09\% | 4.00\% | N/A |
| Total Capital | 13.99 | 13.07 | 8.00 | N/A |
| Tier 1 Leverage | 9.33 | 9.33 | 4.00 | N/A |
| Capital One Bank |  |  |  |  |
| Tier 1 Capital | 16.40\% | 12.76\% | 4.00\% | 6.00\% |
| Total Capital | 20.39 | 16.07 | 8.00 | 10.00 |
| Tier 1 Leverage | 13.34 | 13.34 | 4.00 | 5.00 |
| Capital One F.S.B. |  |  |  |  |
| Tier 1 Capital | 13.21\% | 10.87\% | 4.00\% | 6.00\% |
| Total Capital | 14.49 | 12.14 | 8.00 | 10.00 |
| Tier 1 Leverage | 13.55 | 13.55 | 4.00 | 5.00 |
| Capital One National Bank |  |  |  |  |
| Tier 1 Capital | 10.51\% | N/A | 4.00\% | 6.00\% |
| Total Capital | 11.50 | N/A | 8.00 | 10.00 |
| Tier 1 Leverage | 7.53 | N/A | 4.00 | 5.00 |
| North Fork Bank |  |  |  |  |
| Tier 1 Capital | 10.85\% | N/A | 4.00\% | 6.00\% |
| Total Capital | 11.88 | N/A | 8.00 | 10.00 |
| Tier 1 Leverage | 7.70 | N/A | 4.00 | 5.00 |
| Superior Bank |  |  |  |  |
| Tier 1 Capital | 13.96\% | N/A | 4.00\% | 6.00\% |
| Total Capital | 14.26 | N/A | 8.00 | 10.00 |
| Tier 1 Leverage | 5.45 | N/A | 4.00 | 5.00 |
| June 30, 2006 |  |  |  |  |
| Capital One Financial Corp. ${ }^{(1)}$ |  |  |  |  |
| Tier 1 Capital | 16.10\% | 14.44\% | 4.00\% | N/A |
| Total Capital | 18.30 | 16.53 | 8.00 | N/A |
| Tier 1 Leverage | 14.22 | 14.22 | 4.00 | N/A |
| Capital One Bank |  |  |  |  |
| Tier 1 Capital | 14.42\% | 11.41\% | 4.00\% | 6.00\% |
| Total Capital | 18.53 | 14.88 | 8.00 | 10.00 |
| Tier 1 Leverage | 11.51 | 11.51 | 4.00 | 5.00 |

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| Capital One, F.S.B. |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| Tier 1 Capital | $13.68 \%$ | $11.33 \%$ | $4.00 \%$ | $6.00 \%$ |
| Total Capital | 14.95 | 12.59 | 8.00 | 10.00 |
| Tier 1 Leverage | 13.65 | 13.65 | 4.00 | 5.00 |
|  |  |  |  |  |
| Capital One, National Association | $10.44 \%$ | N/A | $4.00 \%$ | $6.00 \%$ |
| Tier 1 Capital | 11.68 | N/A | 8.00 | 10.00 |
| Total Capital | 7.3 | N/A | 4.00 | 5.00 |

(1) The regulatory framework for prompt corrective action is not applicable for bank holding companies.

## Dividend Policy

Although we expect to reinvest a substantial portion of our earnings in our business, we also intend to continue to pay regular quarterly cash dividends on our common stock. The declaration and payment of dividends, as well as the amount thereof, are subject to the discretion of the Board of Directors of the Company and will depend upon our results of operations, financial condition, cash requirements, future prospects and other factors deemed relevant by the Board of Directors. Accordingly, there can be no assurance that we will declare and pay any dividends. As a holding company, our ability to pay dividends is dependent upon the receipt of dividends or other payments from our subsidiaries. Applicable banking regulations and provisions that may be contained in our borrowing agreements or the borrowing agreements of our subsidiaries may limit our subsidiaries' ability to pay dividends to us or our ability to pay dividends to our stockholders.

## X. Business Outlook

This business outlook section summarizes our expectations for earnings for 2007, and our primary goals and strategies for continued growth. The statements contained in this section are based on our current expectations and do not take into account any acquisitions that might occur during the year. Certain statements are forward looking. Actual results could differ materially from those in our forward looking statements. Factors that could materially influence results are set forth throughout this section and in Item 1A "Risk Factors."

## Expected Earnings

On July 19 , 2007, we announced that we expect earnings per share for the full year to be between $\$ 7.00$ to $\$ 7.40$, with non-operating items moving us to the lower end of that range. This guidance was as of the date it was given. This guidance is inclusive of $\$ 200 \mathrm{M}$ of restructuring charges incurred as a result of our 2007 cost initiative that we announced in the second quarter. Also included in this guidance is the completion of a $\$ 3$ billion share repurchase program, to be completed by the end of 2007.

In addition to the restructuring charges and share repurchases, our guidance also assumes that some notable business trends seen in the second quarter will continue through the year; we expect declining loan balances year-over year with expanding revenue margin in our U.S. Card business; and we expect to see elevated loss levels throughout the year in the prime Auto Finance business. The 2007 guidance continues to assume no change in the following market conditions: continued pressure in secondary mortgage market pricing; continued U.S consumer credit normalization in the wake of the late 2005 spike in bankruptcies and new legislation, a more stable U.K. consumer credit environment, a solid U.S. labor market and yield curve which remains at currently flat levels.

The share count used to translate our expected GAAP NIAT to earnings per share assumes the completion of the previously announced $\$ 3$ billion share repurchase program. As described in "Notes to the Condensed Reported Financial Statements - Note 10 - Accelerated Share Repurchase Program," on March 12, 2007, we entered into a $\$ 1.5$ billion Accelerated Share Repurchase agreement with Credit Suisse. The effective date of the ASR agreement is April 2, 2007. We also executed $\$ 250$ million in additional open market repurchases in the quarter, and now expect to complete our $\$ 3$ billion total share repurchase program by the end of 2007.

Our earnings are a function of our revenues (net interest income and non-interest income), consumer usage, payment and attrition patterns, the credit quality and growth rate of our earning assets (which affect fees, charge-offs and provision expense), the growth rate of our branches and deposits, and our marketing and operating expenses. Specific factors likely to affect our 2007 earnings are the portion of our loan portfolio held in higher credit quality assets; the level of offbalance sheet securitizations; changes in consumer payment behavior; the amount and quality of deposits we generate; the competitive, legal, regulatory and reputational environment; the level of investments; growth in our businesses; and the health of the economy and its labor markets. Other factors that may affect our revenues are described in Item 1A "Risk Factors".

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We expect to achieve these results based on the continued success of our business strategies and our current assessment of the competitive, regulatory and funding market environments that we face (each of which is discussed elsewhere in this document), as well as the expectation that the geographies in which we compete will not experience significant credit quality erosion, as might be the case in an economic downturn or recession. In addition, we expect to realize cost efficiencies across business lines to ensure operating efficiency.

Beginning in the first quarter of 2007, we changed our primary reportable business segments to reflect our strategy of National Lending and Local Banking platforms. In addition to schedules detailing results in those segments, we provide a similar level of detail for our sub-segments within National Lending - U.S. Card, Global Financial Services, Auto Finance, and Mortgage Banking.

## Local Banking Segment Outlook

Deposits in the Local Banking segment were flat compared to the first quarter of 2007, at $\$ 74.5$ billion. Growth in commercial deposits in the quarter was offset by modest declines in public funds, consumer, and direct bank deposits. As expected in the current environment, our deposit mix continues to shift towards higher-cost deposits. Deposit net interest margin was stable in the quarter, as a result of modest pricing adjustments.

Loan balances grew modestly from the first quarter of 2007, to $\$ 41.9$ billion. Commercial and small business loans grew slightly, which offset the planned reduction in residential mortgages. Commercial real estate and multifamily loan portfolios were flat from the first quarter.

Our integration efforts remain on track, with the Hibernia integration completed, and the North Fork integration proceeding and on track. We expect North Fork Bank integration efforts to accelerate in the second half of 2007, with the final phase of the deposit platform conversion scheduled for the first quarter of 2008.

## National Lending Segment Outlook

Loans in the National Lending Segment grew by $\$ 1.9$ billion or $2 \%$ to $\$ 102.3$ billion in the second quarter of 2007. The growth in loans was primarily from our U.S. Card and Global Financial Services sub-segments. We also transferred $\$ 700.8$ million in residential mortgage loans from held-for-sale to held-forinvestment.

## U.S. Card Sub-Segment Outlook

The U.S. Card sub-segment consisted of $\$ 50.0$ billion of managed U.S. consumer credit card loans as of June 30,2007 . Annual and quarterly growth in the quarter resulted from growth in targeted segments. Our year-over-year loan growth rate declined due to our decision to pull back further from already low levels of marketing teaser products in the prime space, as well as the co-branded credit card partnership sale in the first quarter of 2007.

We continue to see intensive competitive pressure in the prime space, with little abatement in market intensity. We have continued to limit marketing in the prime revolver segment, where we believe that the prevailing industry headline pricing practices are heavily dependent on secondary pricing moves (often to rates well above the "go to" rate) to achieve profitability and are inconsistent with generating long-term customer loyalty. Instead, we have chosen to focus on marketing to prime transactors, and we expect these strategies will drive growth and revenue margins through the rest of 2007, even as prime balances decline. Competitive pressure in the subprime business continued to intensify in the quarter, but we remain confident in our efforts to generate modest growth in loans and revenues by marketing to customers at the upper end of subprime with competitively priced revolver products.

We expect many of the second quarter trends to continue through the second half of 2007. While we expect to see modest loan growth in the second half, we also expect to end the year with lower loan balances than at year-end 2006. We also expect steady growth in revenues to continue, as many of the drivers of revenue growth in the second quarter continue through the second half of the year. While charge-off dollars continue to track with our expectations of credit normalization, the expected decline in loan balances will push the charge-off rate higher as a result of the lower denominator. As a result, we expect charge-offs to continue to rise over the second half, stabilizing around $5 \%$ at the end of 2007.

## Global Financial Services Sub-Segment Outlook

The Global Financial Services sub-segment consisted of $\$ 27.5$ billion of managed loans as of June 30, 2007. Annual growth in the quarter resulted from growth in managed loans and originations throughout many of the lending businesses in the sub-segment, including small business loans, installment loans, and our direct-to-consumer home loans business. Loan balances in our U.K. business declined over the year, as we slowed growth as a result of the challenges facing the industry.

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We expect continued growth from most of our North American businesses over the course of 2007, as a result of the wide range of full credit spectrum product offers, our ability to leverage the Capital One brand, and continued improvement in operating scale. We also expect more stable results from our U.K. credit card business, as we believe credit in the UK has stabilized, driven by a leveling off in the number of insolvencies and third-party debt management charge-offs. We remain cautious, however, as there are still industry-wide challenges in both the U.K. and the U.S. mortgage market, which we continue to watch closely.

## Auto Finance Sub-Segment Outlook

Our Auto Finance sub-segment consisted of $\$ 24.1$ billion of managed U.S. auto loans as of June 30 , 2007, marketed across the full credit spectrum via direct to consumer and dealer marketing channels.

Auto Finance profits for the second quarter were $\$ 38.0$ million, down $\$ 57.0$ million, or $60 \%$, from the second quarter of 2006. The decline in net income resulted primarily from provision expense, which increased by $\$ 107.6$ million from the second quarter of last year, when our Auto business charge-off rate reached its record low of $1.54 \%$. While we continue to see the effects of the ongoing normalization of charge-offs that we have seen in our U.S. lending businesses, our Auto business has also been impacted by continued elevated losses in its recent Dealer Prime originations. This increase in losses relates primarily to the transition from a judgmental underwriting approach to our first-generation automated underwriting model for prime loans in the dealer channel. In the first half of 2007, we pulled back Dealer Prime originations by $\$ 2$ billion because of these elevated levels of charge-offs and delinquencies. We are now booking prime business under our next generation risk model, which we believe has addressed these issues. However, charge-offs for the loans booked under the old model will remain elevated for several quarters.

While we are currently facing challenges regarding both credit normalization and in our continuing efforts to expand in the prime business, we remain optimistic about the future growth and profitability of our Auto business.

## Mortgage Banking Sub-Segment Outlook

Our mortgage banking business posted a modest profit of $\$ 2.6$ million in the second quarter of 2007, even as secondary market challenges continue to pressure earnings across the mortgage industry. Our performance reflected modest increases in revenues as a result of a moderate expansion in our net gain-on-sale margin, and a $\$ 22.1$ million pre-tax increase in our service fee income, which was primarily attributable to an increase in the valuation of our mortgage servicing rights, which currently stands at $\$ 316.0$ million.

Origination volumes declined significantly in the quarter due the company's tightening of the underwriting standards, which it uses to originate its mortgage loans. The challenging interest rate environment, as well as continued uncertain secondary mortgage market demand, added to the pressure on origination volumes.

The year to date results of our mortgage banking business reflect the secondary market volume and pricing risks of our originate-and-sell model. We expect that the continuing uncertainty and challenges facing the secondary markets will continue to put significant pressure on our business throughout 2007. In addition, although our strategy is to predominantly originate and sell, we do hold some mortgage assets on our balance sheet, including assets that have been previously sold but returned to us based on representation and warranty obligations. The current market environment also places pressure on the performance and value of these assets. The pressures on mortgage assets and secondary market conditions can together create a variety of potential adverse impacts for us, including: deterioration of credit performance in the assets we hold on our balance sheet and in the form of our representation and warranty reserves; an inability to sell assets that we have already originated or to sell them at economically reasonable prices; an increase in the number of previously sold loans returned to us; and/or an inability to reduce the fixed costs associated with our business at the same pace as we reduce origination volumes, if we choose to do so. Our year to date results reflect the fact that we have already experienced some of these pressures and, to the extent these pressures continue or increase, we could experience additional negative impacts on financial performance, including increased losses on sales, increased provision expenses and/or impairments to the value of assets held on our balance sheet. We will continue in our mortgage banking business to take steps necessary to minimize our exposure to longer-term risks, and protect our corporate profitability in these adverse market conditions.

## XI. Supervision and Regulation

We have consolidated several of our banking subsidiaries into our existing national bank, CONA, and moved the headquarters of CONA from New Orleans, Louisiana to McLean, Virginia. On July 1, 2007, the Savings Bank merged with and into CONA. On August 1, 2007, North Fork Bank merged with and into CONA, and North Fork Bank's mortgage lending subsidiary, GreenPoint, became an operating subsidiary of CONA. We are exploring other reorganization and consolidation options to streamline our operations.

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For additional information on our Supervision and Regulation activities, see our Annual Report on Form 10-K for the year ended December 31, 2006, Part I, Item 1 "Supervision and Regulation". For a summary of our regulatory issues and activities.

## XII. Enterprise Risk Management

Risk is an inherent part of our business and activities. We have an Enterprise Risk Management (ERM) program designed to ensure appropriate and comprehensive oversight and management of risk. The ERM program has three components. First, the Board of Directors and senior management committees oversee risk and risk management practices. Second, the centralized department headed by the Chief Risk Officer establishes risk management methodologies, processes and standards. Third, the individual business areas throughout the Company are responsible for managing risk in their businesses and performing ongoing identification, assessment and response to risks. Our ERM framework includes eight categories of risk: credit, liquidity, market, operational, legal, strategic, reputation, and compliance.

For additional information on our ERM program, see our Annual Report on Form 10-K for the year ended December 31, 2006, Part I, Item 1, "Enterprise Risk Management".

## XIII. Tabular Summary

## TABLE A-STATEMENTS OF AVERAGE BALANCES, INCOME AND EXPENSE, YIELDS AND RATES

Table A provides average balance sheet data and an analysis of net interest income, net interest spread (the difference between the yield on earning assets and the cost of interest-bearing liabilities) and net interest margin for the three and six months ended June 30, 2007 and 2006.

|  |  |  |  | Three Months Ended June 30 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## Liabilities and Equity:

Interest-bearing liabilities

| Deposits |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Domestic | \$ 72,861,146 | \$ 718,412 | 3.94\% | \$40,524,921 | \$ | 388,448 | 3.83\% |
| International | 2,357,342 | 31,191 | 5.29\% | 2,271,794 |  | 27,784 | 4.89\% |
| Total Deposits | 75,218,488 | 749,603 | 3.99\% | 42,796,715 |  | 416,232 | 3.89\% |
| Senior and subordinated notes | 9,336,130 | 134,061 | 5.74\% | 5,576,041 |  | 84,707 | 6.08\% |
| Other borrowings |  |  |  |  |  |  |  |
| Domestic | 19,819,092 | 265,732 | 5.36\% | 16,917,110 |  | 199,073 | 4.71\% |
| International | 1,121,548 | 3,571 | 1.27\% | 11,163 |  | 63 | 2.26\% |
| Total other borrowings | 20,940,640 | 269,303 | 5.14\% | 16,928,273 |  | 199,136 | 4.71\% |
| Total interest-bearing liabilities | 105,495,258 | $\overline{\text { \$1,152,967 }}$ | 4.37\% | 65,301,029 | \$ | 700,075 | 4.29\% |
| Non-interest bearing deposits | 11,500,508 |  |  | 4,412,255 |  |  |  |
| Other | 5,634,133 |  |  | 4,348,898 |  |  |  |
| Total liabilities | 122,629,899 |  |  | 74,062,182 |  |  |  |
| Equity | 25,128,344 |  |  | 15,581,447 |  |  |  |
| Total liabilities and equity | \$147,758,243 |  |  | \$89,643,629 |  |  |  |
| Net interest spread |  |  | 4.44\% |  |  |  | 5.28\% |
| Interest income to average earning assets |  |  | 8.81\% |  |  |  | 9.57\% |
| Interest expense to average earning assets |  |  | 3.75\% |  |  |  | 3.53\% |
| Net interest margin |  |  | 5.06\% |  |  |  | 6.04\% |

[^1]
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| Wars in Therands) | Six Months Ended June 30 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2007 |  |  | 2006 |  |  |
|  | Average | $\begin{aligned} & \hline \text { Income/ } \\ & \text { Expense } \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline \text { Yield/ } \\ & \text { Rate } \\ & \hline \end{aligned}$ | Average | $\begin{aligned} & \hline \text { Income/ } \\ & \text { Expense } \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline \text { Yield/ } \\ & \text { Rate } \\ & \hline \end{aligned}$ |
| Assets: |  |  |  |  |  |  |
| Earning assets |  |  |  |  |  |  |
| Consumer loans ${ }^{(1)}$ |  |  |  |  |  |  |
| Domestic | \$ 57,718,765 | \$3,231,617 | 11.20\% | \$44,416,078 | \$2,603,196 | 11.72\% |
| International | 3,350,637 | 195,336 | 11.66\% | 3,694,428 | 205,582 | 11.13\% |
| Total consumer loans | 61,069,402 | 3,426,953 | 11.22\% | 48,110,506 | 2,808,778 | 11.68\% |
| Commercial loans | 31,468,413 | 1,166,625 | 7.41\% | 10,379,300 | 420,781 | 8.11\% |
| Total Loans Held for Investment | 92,537,815 | 4,593,578 | 9.93\% | 58,489,806 | 3,229,559 | 11.04\% |
| Mortgage Loans Held for Sale ${ }^{(2)}$ | 6,492,269 | 215,908 | 6.65\% | 212,486 | 8,813 | 8.30\% |
| Securities available for sale ${ }^{(3)}$ | 17,981,913 | 442,058 | 4.92\% | 14,596,057 | 331,462 | 4.54\% |
| Other |  |  |  |  |  |  |
| Domestic ${ }^{(3)}$ | 5,799,694 | 217,390 | 7.50\% | 3,982,004 | 156,142 | 7.84\% |
| International | 1,163,595 | 32,140 | 5.52\% | 1,448,708 | 49,763 | 6.87\% |
| Total ${ }^{(3)}$ | 6,963,289 | 249,530 | 7.17\% | 5,430,712 | 205,905 | 7.58\% |
| Total earning assets | 123,975,286 | \$5,501,074 | 8.87\% | 78,729,061 | \$3,775,739 | 9.59\% |
| Cash and due from banks | 2,288,240 |  |  | 1,648,909 |  |  |
| Allowance for loan losses | $(2,143,636)$ |  |  | $(1,733,413)$ |  |  |
| Premises and equipment, net | 2,265,217 |  |  | 1,315,270 |  |  |
| Other ${ }^{(2)}$ | 21,684,428 |  |  | 9,271,253 |  |  |
| Total assets | \$148,069,535 |  |  | \$89,231,080 |  |  |
| Liabilities and Equity: |  |  |  |  |  |  |
| Interest-bearing liabilities |  |  |  |  |  |  |
| Deposits |  |  |  |  |  |  |
| Domestic | \$ 72,684,398 | \$1,418,759 | 3.90\% | \$40,770,540 | \$ 763,351 | 3.74\% |
| International | 2,359,350 | 61,327 | 5.20\% | 2,304,530 | 56,490 | 4.90\% |
| Total Deposits | 75,043,748 | 1,480,086 | 3.94\% | 43,075,070 | 819,841 | 3.81\% |
| Senior and subordinated notes | 9,426,169 | 272,607 | 5.78\% | 5,835,435 | 179,061 | 6.14\% |
| Other borrowings |  |  |  |  |  |  |
| Domestic | 20,233,757 | 558,494 | 5.52\% | 16,491,350 | 372,705 | 4.52\% |
| International | 1,144,388 | 6,947 | 1.21\% | 12,318 | 173 | 2.81\% |
| Total other borrowings | 21,378,145 | 565,441 | 5.29\% | 16,503,668 | 372,878 | 4.52\% |
| Total interest-bearing liabilities | 105,848,062 | \$2,318,134 | 4.38\% | 65,414,173 | \$1,371,780 | 4.19\% |
| Non-interest bearing deposits | 11,333,629 |  |  | 4,467,207 |  |  |
| Other | 5,518,840 |  |  | 4,252,920 |  |  |
| Total liabilities | 122,700,531 |  |  | 74,134,300 |  |  |
| Equity | 25,369,004 |  |  | 15,096,780 |  |  |
| Total liabilities and equity | \$148,069,535 |  |  | \$89,231,080 |  |  |
| Net interest spread |  |  | 4.49\% |  |  | 5.40\% |
| Interest income to average earning assets |  |  | 8.87\% |  |  | 9.59\% |
| Interest expense to average earning assets |  |  | 3.74\% |  |  | 3.48\% |
| Net interest margin |  |  | 5.13\% |  |  | 6.11\% |

(1) Interest income includes past-due fees on loans of approximately $\$ 319.9$ million and $\$ 347.4$ million for the six months ended June 30, 2007 and 2006, respectively.
(2) Q2 2006 data has been reclassified for amounts related to mortgage loans for sale.
(3) Q2 2006 data has been reclassified for amounts related to FHLB stock.

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## TABLE B-INTEREST VARIANCE ANALYSIS

| (Dollars in thousands) | Three Months Ended June 30, 2007 vs. 2006 |  |  | Six Months Ended June 30, 2007 vs. 2006 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { Increase } \\ \text { (Decrease) } \\ \hline \end{gathered}$ | Change due to ${ }^{(1)}$ |  | Increase(Decrease) |  | Change due to ${ }^{(1)}$ |  |
|  |  | Volume | $\underline{\text { Yield/Rate }}$ |  |  | Volume | Yield/Rate |
| Interest Income: |  |  |  |  |  |  |  |
| Consumer loans |  |  |  |  |  |  |  |
| Domestic | \$170,519 | \$325,154 | \$(154,635) | \$ | 628,421 | \$ 749,332 | \$(120,911) |
| International | $(5,779)$ | $(15,677)$ | 9,898 |  | $(10,246)$ | $(19,734)$ | 9,488 |
| Total | 164,740 | 313,318 | $(148,578)$ |  | 618,175 | 730,896 | $(112,721)$ |
| Commercial loans | 485,221 | 467,018 | 18,203 |  | 745,844 | 784,788 | $(38,944)$ |
| Total loans held for investment | 649,961 | 824,860 | $(174,899)$ |  | 1,364,019 | 1,718,208 | $(354,189)$ |
| Mortgage loans held for sale | 66,435 | 66,787 | (352) |  | 207,095 | 209,185 | $(2,090)$ |
| Securities available for sale | 70,626 | 62,300 | 8,326 |  | 110,596 | 81,570 | 29,026 |
| Other |  |  |  |  |  |  |  |
| Domestic | 39,457 | 47,291 | $(7,834)$ |  | 61,248 | 68,409 | $(7,161)$ |
| International | $(10,575)$ | $(4,645)$ | $(5,930)$ |  | $(17,623)$ | $(8,832)$ | $(8,791)$ |
| Total | 28,882 | 40,368 | $(11,486)$ |  | 43,625 | 55,439 | $(11,814)$ |
| Total interest income | 815,904 | 978,233 | $(162,329)$ |  | 1,725,335 | 2,026,364 | $(301,029)$ |
| Interest Expense: |  |  |  |  |  |  |  |
| Deposits |  |  |  |  |  |  |  |
| Domestic | 329,964 | 318,528 | 11,436 |  | 655,408 | 621,631 | 33,777 |
| International | 3,407 | 1,073 | 2,334 |  | 4,837 | 1,367 | 3,470 |
| Total | 333,371 | 322,860 | 10,511 |  | 660,245 | 629,490 | 30,755 |
| Senior notes | 49,354 | 54,227 | $(4,873)$ |  | 93,546 | 104,387 | $(10,841)$ |
| Other borrowings |  |  |  |  |  |  |  |
| Domestic | 66,659 | 36,775 | 29,884 |  | 185,789 | 94,055 | 91,734 |
| International | 3,508 | 3,547 | (39) |  | 6,774 | 6,928 | (154) |
| Total | 70,167 | 50,358 | 19,809 |  | 192,563 | 122,044 | 70,519 |
| Total interest expense | 452,892 | 439,030 | 13,862 |  | 946,354 | 883,009 | 63,345 |
| Net interest income | \$363,012 | \$580,611 | $\underline{\text { \$(217,599) }}$ | \$ | 778,981 | \$1,209,352 | \$(430,371) |

1) The change in interest due to both volume and rates has been allocated in proportion to the relationship of the absolute dollar amounts of the change in each. The changes in income and expense are calculated independently for each line in the table. The totals for the volume and yield/rate columns are not the sum of the individual lines.

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## TABLE C—MANAGED HELD FOR INVESTMENT LOAN PORTFOLIO

| (Dollars in thousands) | Three Months Ended June 30 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2007 | 2006 |  |
| Period-End Balances: |  |  |  |
| Reported loans held for investment: |  |  |  |
| Consumer loans |  |  |  |
| Credit cards |  |  |  |
| Domestic | \$ 10,986,739 | \$ | 14,255,974 |
| International | 2,955,691 |  | 3,404,092 |
| Total credit card | 13,942,430 |  | 17,660,066 |
| Installment loans |  |  |  |
| Domestic | 8,330,555 |  | 6,716,247 |
| International | 490,961 |  | 627,735 |
| Total installment loans | 8,821,516 |  | 7,343,982 |
| Auto loans ${ }^{(1)}$ | 23,953,080 |  | 19,840,162 |
| Mortgage loans | 12,899,449 |  | 5,020,962 |
| Total consumer loans | 59,616,475 |  | 49,865,172 |
| Commercial loans | 32,000,878 |  | 10,737,631 |
| Total reported loans held for investment | 91,617,353 |  | 60,602,803 |
| Securitization adjustments: |  |  |  |
| Consumer loans |  |  |  |
| Credit cards |  |  |  |
| Domestic | 39,035,265 |  | 34,499,030 |
| International | 7,536,566 |  | 7,279,059 |
| Total credit card | 46,571,831 |  | 41,778,089 |
| Installment loans |  |  |  |
| Domestic | 2,590,646 |  | 2,883,261 |
| International | - |  | - |
| Total installment loans | 2,590,646 |  | 2,883,261 |
| Auto loans ${ }^{(1)}$ | 259,228 |  | 718,293 |
| Mortgage loans | - |  | - |
| Total consumer loans | 49,421,705 |  | 45,379,643 |
| Commercial loans | 3,146,486 |  | 2,450,993 |
| Total securitization adjustments | 52,568,191 |  | 47,830,636 |
| Managed loans held for investment: |  |  |  |
| Consumer loans |  |  |  |
| Credit cards |  |  |  |
| Domestic | 50,022,004 |  | 48,755,004 |
| International | 10,492,257 |  | 10,683,151 |
| Total credit card | 60,514,261 |  | 59,438,155 |
| Installment loans |  |  |  |
| Domestic | 10,921,201 |  | 9,599,508 |
| International | 490,961 |  | 627,735 |
| Total installment loans | 11,412,162 |  | 10,227,243 |
| Auto loans ${ }^{(1)}$ | 24,212,308 |  | 20,558,455 |
| Mortgage loans | 12,899,449 |  | 5,020,962 |
| Total consumer loans | 109,038,180 |  | 95,244,815 |
| Commercial loans | 35,147,364 |  | 13,188,624 |
| Total managed loans held for investment | \$ 144,185,544 | \$ | 108,433,439 |

[^2]
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| (Dollars in thousands) | Three Months Ended June 30 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2007 | 2006 |  |
| Average Balances: |  |  |  |
| Reported loans held for investment: |  |  |  |
| Consumer loans |  |  |  |
| Credit cards |  |  |  |
| Domestic | \$ 12,089,391 | \$ | 13,940,706 |
| International | 2,673,146 |  | 3,122,612 |
| Total credit card | 14,762,537 |  | 17,063,318 |
| Installment loans |  |  |  |
| Domestic | 7,871,619 |  | 6,289,439 |
| International | 521,520 |  | 596,258 |
| Total installment loans | 8,393,139 |  | 6,885,697 |
| Auto loans ${ }^{(1)}$ | 23,875,873 |  | 19,367,480 |
| Mortgage loans | 12,980,255 |  | 5,072,396 |
| Total consumer loans | 60,011,804 |  | 48,388,891 |
| Commercial loans | 31,608,151 |  | 10,444,485 |
| Total reported loans held for investment | 91,619,955 |  | 58,833,376 |
| Securitization adjustments: |  |  |  |
| Consumer loans |  |  |  |
| Credit cards |  |  |  |
| Domestic | 37,501,176 |  | 33,947,926 |
| International | 7,785,066 |  | 7,155,567 |
| Total credit card | 45,286,242 |  | 41,103,493 |
| Installment loans |  |  |  |
| Domestic | 2,738,990 |  | 2,881,616 |
| International | - |  | - |
| Total installment loans | 2,738,990 |  | 2,881,616 |
| Auto loans ${ }^{(1)}$ | 293,418 |  | 820,151 |
| Mortgage loans | - |  | - |
| Total consumer loans | 48,318,650 |  | 44,805,260 |
| Commercial loans | 3,152,623 |  | 2,451,258 |
| Total securitization adjustments | 51,471,273 |  | 47,256,518 |
| Managed loans held for investment: |  |  |  |
| Consumer loans |  |  |  |
| Credit cards |  |  |  |
| Domestic | 49,590,567 |  | 47,888,632 |
| International | 10,458,212 |  | 10,278,179 |
| Total credit card | 60,048,779 |  | 58,166,811 |
| Installment loans |  |  |  |
| Domestic | 10,610,609 |  | 9,171,055 |
| International | 521,520 |  | 596,258 |
| Total installment loans | 11,132,129 |  | 9,767,313 |
| Auto loans ${ }^{(1)}$ | 24,169,291 |  | 20,187,631 |
| Mortgage loans | 12,980,255 |  | 5,072,396 |
| Total consumer loans | 108,330,454 |  | 93,194,151 |
| Commercial loans | 34,760,774 |  | 12,895,743 |
| Total managed loans held for investment | \$ 143,091,228 |  | 106,089,894 |

(1) Includes the auto loans of North Fork and Hibernia

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| (Dollars in thousands) | Six Months Ended June 30 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2007 | 2006 |  |
| Average Balances: |  |  |  |
| Reported loans held for investment: |  |  |  |
| Consumer loans |  |  |  |
| Credit cards |  |  |  |
| Domestic | \$ 13,687,175 | \$ | 14,254,020 |
| International | 2,792,230 |  | 3,119,895 |
| Total credit card | 16,479,405 |  | 17,373,915 |
| Installment loans |  |  |  |
| Domestic | 7,681,110 |  | 6,129,167 |
| International | 558,407 |  | 574,533 |
| Total installment loans | 8,239,517 |  | 6,703,700 |
| Auto loans ${ }^{(1)}$ | 23,673,300 |  | 18,896,917 |
| Mortgage loans | 12,677,180 |  | 5,135,974 |
| Total consumer loans | 61,069,402 |  | 48,110,506 |
| Commercial loans | 31,468,413 |  | 10,379,300 |
| Total reported loans held for investment | 92,537,815 |  | 58,489,806 |
| Securitization adjustments: |  |  |  |
| Consumer loans |  |  |  |
| Credit cards |  |  |  |
| Domestic | 36,964,157 |  | 33,805,921 |
| International | 7,846,560 |  | 7,024,773 |
| Total credit card | 44,810,717 |  | 40,830,694 |
| Installment loans |  |  |  |
| Domestic | 2,795,521 |  | 2,788,942 |
| International | - |  | - |
| Total installment loans | 2,795,521 |  | 2,788,942 |
| Auto loans ${ }^{(1)}$ | 346,045 |  | 918,540 |
| Mortgage loans | - |  | - |
| Total consumer loans | 47,952,283 |  | 44,538,176 |
| Commercial loans | 3,109,089 |  | 2,326,153 |
| Total securitization adjustments | 51,061,372 |  | 46,864,329 |
| Managed loans held for investment: |  |  |  |
| Consumer loans |  |  |  |
| Credit cards |  |  |  |
| Domestic | 50,651,332 |  | 48,059,941 |
| International | 10,638,790 |  | 10,144,668 |
| Total credit card | 61,290,122 |  | 58,204,609 |
| Installment loans |  |  |  |
| Domestic | 10,476,631 |  | 8,918,109 |
| International | 558,407 |  | 574,533 |
| Total installment loans | 11,035,038 |  | 9,492,642 |
| Auto loans ${ }^{(1)}$ | 24,019,345 |  | 19,815,457 |
| Mortgage loans | 12,677,180 |  | 5,135,974 |
| Total consumer loans | 109,021,685 |  | 92,648,682 |
| Commercial loans | 34,577,502 |  | 12,705,453 |
| Total managed loans held for investment | \$ 143,599,187 |  | 105,354,135 |

(1) Includes the auto loans of North Fork and Hibernia

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## TABLE D—COMPOSITION OF REPORTED HELD FOR INVESTMENT LOAN PORTFOLIO

| (Dollars in thousands) | As of June 30 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2007 |  | 2006 |  |
|  | Loans | $\begin{gathered} \hline \text { \% of Total } \\ \text { Loans } \\ \hline \end{gathered}$ | Loans | $\begin{gathered} \hline \text { \% of Total } \\ \text { Loans } \\ \hline \end{gathered}$ |
| Reported: |  |  |  |  |
| Consumer loans | \$59,616,475 | 65.07\% | \$49,865,172 | 82.28\% |
| Commercial loans | 32,000,878 | 34.93\% | 10,737,631 | 17.72\% |
| Total | \$91,617,353 | 100.00\% | \$60,602,803 | 100.00\% |

## TABLE E-DELINQUENCIES

Table E shows loan delinquency trends for the periods presented on a reported and managed basis.


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## Table F: NET CHARGE-OFFS

| (Dollars in thousands) | Three Months Ended June 30 |  | Six Months EndedJune 30 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2007 | 2006 | 2007 | 2006 |
| Reported: |  |  |  |  |
| Average loans held for investment | \$ 91,619,955 | \$ 58,833,376 | \$ 92,537,815 | \$ 58,489,806 |
| Net charge-offs | 400,814 | 295,844 | 830,462 | 596,311 |
| Net charge-offs as a percentage of average loans held for investment | 1.75\% | 2.01\% | 1.79\% | 2.04\% |
| Managed: |  |  |  |  |
| Average loans held for investment | \$143,091,228 | \$106,089,894 | \$143,599,187 | \$105,354,135 |
| Net charge-offs | 891,197 | 729,010 | 1,838,463 | 1,421,513 |
| Net charge-offs as a percentage of average loans held for investment | 2.49\% | 2.75\% | 2.56\% | 2.70\% |

## TABLE G—NONPERFORMING ASSETS

Table G shows a summary of nonperforming assets for the period indicated.

| (Dollars in thousands) | As of June 30 |  |
| :---: | :---: | :---: |
|  | 2007 | 2006 |
| Non accrual loans: |  |  |
| Consumer | \$ 41,708 | \$ 33,618 |
| Commercial | 43,073 | 56,922 |
| Total nonperforming loans held for investment | 84,781 | 90,540 |
| Foreclosed property | 27,057 | 7,741 |
| Total nonperforming assets | \$111,838 | \$ 98,281 |

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## TABLE H-SUMMARY OF ALLOWANCE FOR LOAN AND LEASE LOSSES

Table H sets forth activity in the allowance for loan and lease losses for the periods indicated.

|  | Three Months EndedJune 30 |  | Six Months EndedJune 30 |  |
| :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands) | 2007 | 2006 | 2007 | 2006 |
| Balance at beginning of period | \$2,105,000 | $\overline{\$ 1,675,000}$ | \$ 2,180,000 | \$1,790,000 |
| Provision for loan and lease losses: |  |  |  |  |
| Domestic | 365,791 | 289,724 | 684,974 | 398,246 |
| International | 35,244 | 72,721 | 66,106 | 134,469 |
| Total provision for loan and lease losses | 401,035 | 362,445 | 751,080 | 532,715 |
| Acquisitions | - | - | - | - |
| Other | 14,779 | 10,520 | 19,382 | 11,434 |
| Charge-offs: |  |  |  |  |
| Consumer loans: |  |  |  |  |
| Domestic | $(452,355)$ | $(321,912)$ | $(934,790)$ | $(665,317)$ |
| International | $(62,621)$ | $(59,755)$ | $(127,063)$ | $(114,083)$ |
| Total consumer loans | $(514,976)$ | $(381,667)$ | $(1,061,853)$ | $(779,400)$ |
| Commercial loans | $(46,909)$ | $(35,491)$ | $(88,540)$ | $(64,677)$ |
| Total charge-offs | $(561,885)$ | $(417,158)$ | $(1,150,393)$ | $(844,077)$ |
| Principal recoveries: |  |  |  |  |
| Consumer loans: |  |  |  |  |
| Domestic | 131,550 | 113,714 | 264,804 | 236,336 |
| International | 22,140 | 12,073 | 39,120 | 23,646 |
| Total consumer loans | 153,690 | 125,787 | 303,924 | 259,982 |
| Commercial loans | 7,381 | 8,406 | 16,007 | 14,946 |
| Total principal recoveries | 161,071 | 134,193 | 319,931 | 274,928 |
| Net charge-offs | $(400,814)$ | $(282,965)$ | $(830,462)$ | $(569,149)$ |
| Balance at end of period | \$2,120,000 | \$1,765,000 | \$ 2,120,000 | \$1,765,000 |
| Allowance for loan and lease losses to loans held for investment at end of period | 2.31\% | 2.91\% | 2.31\% | 2.91\% |
| Allowance for loan and lease losses by geographic distribution: |  |  |  |  |
| Domestic | \$1,904,018 | \$1,558,919 | \$ 1,904,018 | \$1,558,919 |
| International | 215,982 | 206,081 | 215,982 | 206,081 |
| Allowance for loan and lease losses by loan category: |  |  |  |  |
| Consumer loans: |  |  |  |  |
| Domestic | \$1,484,480 | \$1,319,607 | \$ 1,484,480 | \$1,319,607 |
| International | 215,982 | 206,081 | 215,982 | 206,081 |
| Total consumer loans | 1,700,462 | 1,525,688 | 1,700,462 | 1,525,688 |
| Commercial loans | 419,538 | 228,733 | 419,538 | 228,733 |
| Unallocated | - | 10,579 | - | 10,579 |
| Total loans held for investment | \$2,120,000 | \$1,765,000 | \$ 2,120,000 | \$1,765,000 |

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## Item 3. Quantitative and Qualitative Disclosures about Market Risk.

The information called for by this item is provided in Annual Report on Form 10-K for the year ended December 31, 2006, under Item 7A "Quantitative and Qualitative Disclosures about Market Risk". No material changes have occurred during the three month period ended June 30, 2007.

## Item 4. Controls and Procedures.

(a) Disclosure Controls and Procedures

As of the end of the period covered by this report and pursuant to Rule 13a-15 of the Securities Exchange Act of 1934 (the "Exchange Act"), the Corporation's management, including the Chief Executive Officer and Chief Financial Officer, conducted an evaluation of the effectiveness and design of our disclosure controls and procedures (as that term is defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act). These disclosure controls and procedures are the responsibility of the Corporation's management. Based upon that evaluation, the Corporation's Chief Executive Officer and Chief Financial Officer concluded, as of the end of the period covered by this report, that our disclosure controls and procedures were effective in recording, processing, summarizing and reporting information required to be disclosed, within the time periods specified in the Securities and Exchange Commission's rules and forms.

As of the end of the period covered by this report, there have been no changes in our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

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## Part 2. Other Information

## Item 1. Legal Proceedings.

The information required by Item 1 is included in this Quarterly Report under the heading "Notes to Condensed Reported Consolidated Financial Statements Note 8-Commitments and Contingencies."

## Item 1A. Risk Factors

See our Annual Report on Form 10-K for the year ended December 31, 2006, Item 1A "Risk Factors" for a summary of our risk factors. Refer also to the discussion in our Form 10-Q for the quarter ended March 31, 2007 for additional risk factors that supplement our discussion of risk factors in our Form 10-K for the year December 31, 2006.

There are no material changes from the risk factors set forth under Part I, Item 1A. "Risk Factors" in our 2006 Annual Report on Form 10-K and Part II, Item 1A. "Risk Factors" in our Quarterly Report on Form 10-Q for the quarter ended March 31, 2007.

## Item 2. Unregistered Sales of Equity Securities and Uses of Proceeds.

| (Dollars in thousands, except per share information) | (a) <br> Total Number of Shares Purchased ${ }^{(1)}$ | (b) <br> Average Price <br> Paid per Share |  | (c) <br> Total Number of Shares Purchased as Part of Publicly Announced Plans ${ }^{(2)}$ | (d) <br> Maximum Amount <br> That May Yet be Purchased Under the Plan or Program ${ }^{(2)}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| April 1-30, 2007 | 20,419,390 | \$ | 73.57 | 20,388,745 | \$ | 1,500,000 |
| May 1-31, 2007 | 1,053,240 |  | 79.06 | 1,044,100 |  | 1,417,453 |
| June 1-30, 2007 | 2,091,514 |  | 80.26 | 2,086,100 |  | 1,250,023 |
| Total | 23,564,144 |  |  | 23,518,945 |  |  |

(1) Shares purchased represent shares purchased pursuant to our $\$ 3.0$ billion stock repurchase program and share swaps made in connection with stock option exercises and the withholding of shares to cover taxes on restricted stock lapses.
(2) On January 25, 2007, we announced a $\$ 3.0$ billion stock repurchase program. On March 12, 2007, we entered into a $\$ 1.5$ billion accelerated share repurchase ("ASR") agreement with Credit Suisse, New York Branch ("CSNY"). Under the ASR agreement, we purchased $\$ 1.5$ billion dollars of our $\$ .01$ par value common stock at an initial price of $\$ 73.57$ per share, the closing price of our common stock on the New York Stock Exchange on April 2, 2007, the effective date of the agreement. The ASR agreement provides that we or CSNY may be obligated to make certain additional payments upon final settlement of the agreement. Most significantly, we may receive from, or be required to pay, CSNY a purchase price adjustment based on the daily volume weighted average market price of our common stock over a period beginning after the effective date of the agreement through on or around August 22,
2007. These additional payments will be satisfied in shares of our common stock. The ASR program is accounted for as an initial treasury stock transaction and a forward stock purchase contract. The initial repurchase of shares resulted in an immediate reduction in the number of outstanding shares used to calculate the weighted-average common shares outstanding for basic and diluted EPS as of the effective date of the agreement. The ASR contract is classified as an equity instrument and was deemed to have a fair value of $\$ 0$ at the initial settlement date.

In addition, during May and June we repurchased $\$ 0.25$ billion of shares in an open market repurchase.
The benefits of an open market repurchase are that it allows for maximum flexibility and control. An ASR combines the immediate share retirement benefits of a tender offer with the market impact and pricing benefits of an open market stock repurchase.

Both arrangements are intended to comply with Rules 10b5-1(c) (1) (i) and 10b-18 of the Securities Exchange Act of 1934, as amended.

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## Item 6. Exhibits

| Exhibit No. | Description <br> Agreement and Plan of Merger, dated as of March 6, 2005, between Capital One Financial Corporation and Hibernia Corporation <br> (incorporated by reference to Exhibit 2.1 of the Corporation's Current Report on Form 8-K, filed on March 9, 2005). <br> Amendment No. 1, dated as of September 6, 2005, to the Agreement and Plan of Merger, dated as of March 6, 2005, between Capital One <br> Financial Corporation and Hibernia Corporation (incorporated by reference to Exhibit 2.1 of the Corporation's Current Report on Form 8-K, <br> filed on September 8, 2005). |
| :--- | :--- |
| Restated Certificate of Incorporation of Capital One Financial Corporation and Certificate of Amendment to Restated Certificate of |  |
| Incorporation of Capital One Financial Corporation (incorporated by reference to Exhibit 3.1.2 of the Corporation's Current Report on Form |  |
| 8-K, filed on January 16, 2001). |  |


| 4.4.5 | Copy of $6.25 \%$ Notes, due 2013, of Capital One Financial Corporation (incorporated by reference to Exhibit 4.5 .5 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 2003, filed on March 5, 2004). |
| :---: | :---: |
| 4.4.6 | Copy of $5.25 \%$ Notes, due 2017, of Capital One Financial Corporation (incorporated by reference to Exhibit 4.5.6 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 2004, filed on March 9, 2005). |
| 4.4.7 | Copy of $4.80 \%$ Notes, due 2012, of Capital One Financial Corporation (incorporated by reference to Exhibit 4.5.7 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 2004, filed on March 9, 2005). |
| 4.4.8 | Copy of $5.50 \%$ Senior Notes, due 2015, of Capital One Financial Corporation (incorporated by reference to Exhibit 4.1 of the Corporation's Quarterly Report on Form 10-Q for the period ending June 30, 2005, filed August 4, 2005). |
| 4.4.9 | Copy of Floating Rate Senior Notes, due 2009, of Capital One Financial Corporation (incorporated by reference to Exhibit 4.1 of the Corporation's Current Report on Form 8-K, filed on September 18, 2006). |
| 4.4.10 | Copy of $5.70 \%$ Senior Notes, due 2011, of Capital One Financial Corporation <br> (incorporated by reference to Exhibit 4.2 of the Corporation's Current Report on Form 8-K, filed on September 18, 2006). |
| 4.5.1 | Declaration of Trust, dated as of January 28, 1997, between Capital One Bank and The First National Bank of Chicago, as trustee (including the Certificate of Trust executed by First Chicago Delaware Inc., as Delaware trustee) (incorporated by reference to Exhibit 4.6.1 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 2002, filed on March 17, 2003). |
| 4.5.2 | Copies of Certificates Evidencing Capital Securities (incorporated by reference to Exhibit 4.6.2 of the Corporation's Annual Report on Form 10K for the fiscal year ended December 31, 2002, filed on March 17, 2003). |
| 4.5.3 | Amended and Restated Declaration of Trust, dated as of January 31, 1997, by and among Capital One Bank, The First National Bank of Chicago and First Chicago Delaware Inc (incorporated by reference to Exhibit 4.6.3 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 2003, filed on March 5, 2004). |
| 4.6 | Issue and Paying Agency Agreement, dated as of October 24, 1997, between Capital One Bank, Morgan Guaranty Trust Company of New York, London Office, and the Paying Agents named therein (incorporated by reference to Exhibit 4.9 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 1998, filed on March 26, 1999). |
| 4.7 | Upper DECs ${ }^{\circledR}$ form of certificate (incorporated by reference to Exhibit 4.9 of the Corporation's Report on Current Form 8-K, filed on April 23, 2002). |
| 4.8.1 | Indenture, dated as of June 6, 2006, between Capital One Financial Corporation and The Bank of New York, as indenture trustee (incorporated by reference to Exhibit 4.1 of the Corporation's Current Report on Form 8-K, filed on June 12, 2006). |
| 4.8.2 | Second Supplemental Indenture, dated as of August 1, 2006, between Capital One Financial Corporation and The Bank of New York, as indenture trustee (incorporated by reference to Exhibit 4.2 of the Corporation's Current Report on Form 8-K, filed on August 4, 2006). |
| 4.8.3 | Copy of Junior Subordinated Debt Security Certificate (incorporated by reference to Exhibit 4.6 of the Corporation's Current Report on Form 8K, filed on August 4, 2006). |
| 4.8.4 | Third Supplemental Indenture dated February 5, 2007 between Capital One Financial Corporation and the Bank of New York as Indenture Trustee (incorporated by reference to Exhibit 4.2 of the Corporation's Current Report on Form 8-K filed on February 7, 2007). |
| 4.9.1 | Amended and Restated Declaration of Trust of Capital One Capital III, dated as of August 1, 2006, between Capital One Financial Corporation, as Sponsor, The Bank of New York, as institutional trustee, The Bank of New York (Delaware), as Delaware trustee and the Administrative Trustees named therein (incorporated by reference to Exhibit 4.3 of the Corporation's Current Report on Form 8-K, filed on August 4, 2006). |

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4.9.2 Guarantee Agreement, dated as of August 1, 2006, between Capital One Financial Corporation and The Bank of New York, as guarantee trustee(incorporated by reference to Exhibit 4.4 of the Corporation's Current Report on Form 8-K, filed on August 4, 2006).
4.9.3 Copy of Capital Security Certificate (incorporated by reference to Exhibit 4.5 of the Corporation’s Current Report on Form 8-K, filed on August 4, 2006).
4.9.4 Amended and Restated Declaration of Trust of Capital One Capital IV dated February 5, 2007 between Capital One Financial Corporation as Sponsor, the Bank of New York (Delaware) as Delaware Trustee and the Administrative Trustees named therein (incorporated by reference to Exhibit 4.3 of the Corporation's Current Report on Form 8-K filed on February 7, 2007).
4.9.5 Guarantee Agreement dated February 5, 2007 between Capital One Financial Corporation and the Bank of New York as Guarantee Trustee (incorporated by reference to Exhibit 4.4 of the Corporation's Current Report on Form 8-K filed on February 7, 2007).
4.10.1 Indenture, dated as of August 29, 2006, between Capital One Financial Corporation and The Bank of New York, as indenture trustee (incorporated by reference to Exhibit 4.1 of the Corporation's Current Report on Form 8-K, filed on August 31, 2006).
4.10.2 Copy of Subordinated Note Certificate (incorporated by reference to Exhibit 4.2 of the Corporation’s Current Report on Form 8-K, filed on August 31, 2006).
10.7.4 Separation and Transition Advisory Services Agreement, dated as of July 9, 2007, by and between Capital One Financial Corporation and John Adam Kanas.
31.1 Section 302 Certification of Richard D. Fairbank
31.2 Section 302 Certification of Gary L. Perlin
32.1 Section 906 Certification of Richard D. Fairbank*
32.2 Section 906 Certification of Gary L. Perlin*

* Information furnished herewith shall not be deemed to be "filed" for the purposes of Section 18 of the 1934 Act or otherwise subject to the liabilities of that section.


## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

# CAPITAL ONE FINANCIAL CORPORATION <br> (Registrant) 

/s/ GARY L. PERLIN
Gary L. Perlin
Chief Financial Officer

## SEPARATION AND TRANSITION <br> ADVISORY SERVICES AGREEMENT

This Separation and Transition Advisory Services Agreement (this "Aggreement") by and between Capital One Financial Corporation, a Delaware corporation (the "Company"), and John Adam Kanas (the "Executive"), is dated as of July 9, 2007.

WHEREAS, the Executive has been employed by the Company as President, Banking Segment and, in connection therewith, the Executive and the Company entered into the Restricted Share Agreement, dated as of March 12, 2006 (the "Restricted Share Agreement"); and

WHEREAS, the parties have reached a mutual agreement relating to the Executive's separation from service and noncompete/nonsolicitation and transition advisory arrangements, and they wish to set forth their mutual agreement as to the terms and conditions as set forth herein;

NOW, THEREFORE, the Company and the Executive hereby agree as follows:

1. Termination of Employment. Effective as of August 6, 2007 (the "Separation Date"), the employment relationship between the Company and the Executive shall terminate and the Executive shall no longer serve as President of the Company's Banking Business or in any other position he then holds as a director, officer or employee of any of the Company's subsidiaries or affiliates (the Company and all of its subsidiaries and affiliates are hereinafter referred to collectively as the "Affiliated Entities"). The terms and conditions of the Executive's employment through the Separation Date shall be the same as those currently in effect. The Executive shall be promptly reimbursed, pursuant to the expense reimbursement procedures in effect with respect to the Executive during his employment with the Company, for all reasonable expenses incurred by the Executive in connection with his employment with the Company prior to the Separation Date. The Executive's rights with respect to any employee benefits that accrued prior to the Separation Date shall be governed by the terms of the applicable employee benefit plan, program or arrangement, and the Executive shall be treated as a retired employee under all such plans, programs and arrangement. The Company shall take such action as may be reasonably requested by the Executive to facilitate the transfer of the life insurance policies on the Executive's life to the Executive (or a trust or other person or entity designated by the Executive), provided that any such transfer does not result in an additional financial obligation for the Company. For the avoidance of doubt, the Executive shall not be entitled to any severance benefits in connection with his termination of employment.
2. Restricted Shares. The restricted shares granted to the Executive pursuant to the Restricted Share Agreement shall fully vest and be non-forfeitable and transferable upon the Separation Date pursuant to Section 2 of the Restricted Share Agreement.
3. Stock Options. The stock options granted to the Executive pursuant to the stock option award agreements identified on Schedule I attached hereto (each a "Stock Option Agreement"), all of which have vested prior to the Separation Date, shall remain outstanding and exercisable until the earlier of December 1, 2010 or the date such options are exercised and shall otherwise remain subject to the terms of the applicable Stock Option Agreement.
4. Transition Advisory Services.
a. During the period commencing on the Separation Date and ending on December 1, 2009 (the "Continuation Period"), the Executive shall make himself available to render transition advisory services to the Company as may be reasonably requested from time to time by the Company, at such times and locations as may be reasonably requested in advance by the Company, provided that in no event shall the Executive be required to provide services in excess of 80 hours per month. For purposes hereof, transition advisory services shall include the continuation of the Executive's activities for the Company related to client, customer and community relations, employee retention, business development, credit approval and such other activities as reasonably requested by the Company.
b. In consideration for the Executive's provision of advisory services, the Company shall pay the Executive $\$ 100,000$ on each of July 1 , 2008 and December 31, 2008, subject to the Executive's compliance with the terms of this Agreement.
c. During the Continuation Period, the Company shall continue to provide the Executive the benefits set forth on Annex A attached hereto at the Company's sole expense. In addition, the Company shall promptly reimburse the Executive, pursuant to expense reimbursement procedures no less favorable than those in effect with respect to the Executive during his employment with the Company, for all reasonable business expenses incurred by the Executive during the Continuation Period.
d. The Executive shall be an independent contractor of the Company during the Continuation Period and shall not be eligible to actively participate in any employee benefit plan, program or arrangement during the Continuation Period except as otherwise specifically provided under the terms of such plan, program or arrangement or this Agreement.
5. The Executive's Covenants. The Executive hereby agrees to be bound by the covenants set forth in Annex B attached hereto, which is incorporated herein by reference and which shall replace and supersede the covenants set forth in Annex B to the Restricted Share Agreement.
6. Certain Additional Payments by the Company. Section 6 of the Restricted Share Agreement shall continue to apply and shall be incorporated herein by reference, and any defined term used in this Section 6 and not otherwise defined in this Agreement shall have the meaning given to it in the Restricted Share Agreement. Any Gross-Up Payment shall be paid by the Company within 30 days of the receipt of the Accounting Firm's determination; provided, however, that in all events any Gross-Up Payment shall be paid no later than the end of the Executive's taxable year next following the Executive's taxable year in which the Excise Tax (or any income or other related taxes or interest or penalties thereon) on a Payment is remitted to the Internal Revenue Service or any other applicable taxing authority. The Company, in its sole discretion, may withhold and pay over to the Internal Revenue Service or any other applicable taxing authority, for the benefit of the Executive, all or any portion of any Gross-Up Payment, and the Executive hereby consents to such withholding. In addition, notwithstanding Section 6 of the Restricted Share Agreement, if any Excise Tax under Section 4999 of the Code is payable in connection with the stock options subject to the Stock Option Agreements and the payments and benefits provided under Section 4 or set forth on Annex A, the Executive shall be entitled to a Gross-Up Payment thereon in accordance with Section 6 of the Restricted Share Agreement (as
7. Indemnification of Director and Officer Liabilities. The Company shall continue to indemnify the Executive for acts taken while providing services to the Company (including the transition advisory services under Section 4 hereof), pursuant to the Company's policies on indemnification applicable to the most senior executive officers of the Company from time-to-time.
8. Legal Fees. The Company agrees to pay as incurred (within 30 days following the Company's receipt of an invoice from the Executive), at any time from the date of this Agreement through the Executive's remaining lifetime or, if longer, through the $20^{\text {th }}$ anniversary of the Separation Date, to the full extent permitted by law, all legal fees and expenses that the Executive may reasonably incur as a result of any contest by the Company, the Executive or others of the validity or enforceability of, or liability under, any provision of this Agreement or any guarantee of performance thereof, plus, in each case, interest on any delayed payment at the applicable federal rate provided for in Section 7872(f)(2)(A) of the Code, provided that the Executive prevails on one material aspect of any such contest.
9. Entire Agreement. This Agreement sets forth the entire agreement of the Company and the Executive with respect to the subject matter hereof. Any provision of this Agreement, to the extent necessary to carry out the intent of such provision, including without limitation Sections 5, 6, 7 and 8 , shall survive the termination of the Executive's employment, the Continuation Period and this Agreement.
10. Successors.
a. This Agreement is personal to the Executive and without the prior written consent of the Company shall not be assignable by the Executive other than by will or the laws of descent and distribution. This Agreement shall inure to the benefit of and be enforceable by the Executive's legal representatives.
b. This Agreement shall inure to the benefit of and be binding upon the Company and its successors and assigns. The Company will require any successor (whether direct or indirect, by purchase, merger, consolidation or otherwise) to all or substantially all of the business and/or the assets of the Company to assume expressly and agree to perform this Agreement in the same manner and to the same extent that the Company would be required to perform it if no such succession had taken place. The "Company"" means the Company as hereinbefore defined and any successor to it business and/or assets as aforesaid that assumes and agrees to perform this Agreement by operation of law or otherwise.
11. Amendment. This Agreement may be amended, modified or changed only by a written instrument executed by the Executive and the Company.
12. Governing Law. This Agreement shall be governed by and construed in accordance with the laws of the Commonwealth of Virginia, without reference to principles of conflict of laws. The captions of this Agreement are not part of the provisions hereof and shall have no force or effect.
13. Taxes. Notwithstanding any other provision of this Agreement, the Company may withhold from any amounts payable under this Agreement, or any other benefits received pursuant hereto, any Federal, state and/or local taxes as shall be required to be withheld under any applicable law or regulation.
14. Counterparts. This Agreement may be executed in several counterparts, each of which shall be deemed an original, and said counterparts shall constitute but one and the same instrument. The invalidity or unenforceability of any provision of this Agreement shall not affect the validity or enforceability of any other provision of this Agreement.
15. Notices. Any notices required or permitted hereunder shall be addressed to the Company at its corporate headquarters, attention: General Counsel, or to the Executive at the address then on record with the Company, as the case may be, and deposited, postage prepaid, in the United States mail. Either party may, by notice to the other given in the manner aforesaid, change his or its address for future notices.

IN WITNESS WHEREOF, the Executive has hereunto set the Executive's hand and, pursuant to the authorization from the Board, the Company has caused these presents to be executed in its name on its behalf, all as of the day and year first above written.

CAPITAL ONE FINANCIAL CORPORATION
By:
Name:
Title:
/s/ John Adam Kanas
John Adam Kanas

## SCHEDULE I

(reflects shares and exercise prices as adjusted for
Capital One/North Fork merger)
Nonqualified Stock Option Agreement evidencing option grant on December 9, 2004 to acquire 13,845 shares of Capital One common stock at an exercise price of \$74.73 (Option No: NF011396)

Nonqualified Stock Option Agreement evidencing option grant on July 11, 2005 to acquire 172,678 shares of Capital One common stock at an exercise price of \$78.93 (Option No: NF011532)

Nonqualified Stock Option Agreement evidencing option grant on July 11, 2005 to acquire 14,560 shares of Capital One common stock at an exercise price of \$78.93 (Option No: NF011533)

Nonqualified Stock Option Agreement evidencing option grant on December 8, 2005 to acquire 13,845 shares of Capital One common stock at an exercise price of $\$ 73.84$ (Option No: NF011564)

## ANNEX A

The benefits to be provided by Section 4(c) include the following:

1. Long Island Office. During the Continuation Period, the Company shall provide an office suite in the building located at 265 Broadhollow Road, Melville, New York, to be built out to the Executive's specifications (on a basis similar to the Executive's current office on Long Island), at the Company's sole expense.
2. Manhattan Office. During the Continuation Period, the Executive's office at 90 Park Avenue will continue to be available to the Executive, at the Company's sole expense.
3. Administrative Assistant. During the Continuation Period, the Company shall continue to employ the Executive's assistant (or her replacement if requested by the Executive) at the same base salary and target cash bonus as in effect on the date hereof (with periodic pay increases that are equal to those provided to other executive administrative assistants at the Company) and with continued eligibility to participate in the Company's employee benefit plans. In addition, during the Continuation Period, such assistant shall provide services exclusively to the Executive at a level and on the same basis as such services were provided prior to the Separation Date. At the end of the Continuation Period, the Executive's assistant will be eligible for severance as described in the letter from the Company to her dated on or about the date hereof and retirement benefits under the Company's plans, policies and arrangements as described on the summary provided to her on or about the date hereof.
4. Transportation. During the Continuation Period, the Company shall provide business transportation perquisites on the same level and basis as such perquisites were provided to the Executive by the Company immediately prior to the Separation Date (i.e., a car and driver as provided prior to the Separation Date and access to private corporate aircraft for Capital One business matters only).
5. Tax Gross-up. In the event that, based on the reasonable advice of the Company's tax counsel and auditors, any of the benefits or services set forth on this Annex A are imputed as taxable income to the Executive (or after the Executive's death, his estate or spouse), each year the Company shall pay the Executive (or after the Executive's death, his estate or spouse) a tax gross-up payment (which covers Federal, state and local income taxes), so that the Executive (or after the Executive's death, his estate or spouse) is in the same after-tax position as if such benefits had not been treated as taxable income to the Executive (or after the Executive's death, his estate or spouse). In the event that, as to any year with respect to which any of the benefits or services set forth in this Annex A were not treated by the Company as taxable income to the Executive (or after the Executive's death, his estate or spouse) and as to which the Executive (or after the Executive's death, his estate or spouse) was not paid the above tax gross-up payment, the U.S. Internal Revenue Service or any other taxing authority determines that any of such benefits or services should have been treated as taxable income to the Executive (or after the Executive's death, his estate or spouse) for tax purposes, then as to the tax year(s) in question, the Company shall pay the Executive (or after the Executive's death, his estate or spouse) such a tax gross-up payment (which covers Federal, state and local income taxes, plus all penalties and interest). Any gross-up payment,
as determined pursuant to this item 5, shall be paid by the Company within five days of the due date for the applicable income taxes (and in no event later than the end of the Executive's taxable year next following the Executive's taxable year in which the tax (or any income or other related taxes or interest or penalties thereon) is remitted to the Internal Revenue Service or any other applicable taxing authority).

## ANNEX B

## 1. Restrictions on the Use and Disclosure of Confidential Information.

Both during the Executive's employment with the Company and at all times thereafter, the Executive will not use for his own benefit or for the benefit of others (including in any future employment, work or business), or divulge to others, in any manner whatsoever, any of the Company's confidential and proprietary information or trade secrets ("Confidential Information"), except as expressly authorized by the Company during the Executive's employment in connection with the ordinary course of his employment or the transition advisory services and except as may be required by law or legal process. In the event the Executive is requested by subpoena, court order, investigative demand, search warrant or other legal process to disclose Confidential Information, the Executive will immediately notify the Company of such request and, unless otherwise advised by counsel, will not disclose any Confidential Information unless or until the Company has expressly authorized Executive to do so in writing or has had a full opportunity to object to such a request and to litigate the matter. For purposes hereof, Confidential Information shall not include information or data that is known in the industry generally or is public knowledge (other than by acts of the Executive in violation of this Agreement).

## 2. Covenant Not to Compete.

a. Acknowledgments. The Executive acknowledges and agrees that the Confidential Information that he received from the Company during his employment and will continue to receive during the Continuation Period is special and unique, and that his receipt of it is of benefit and value to the Executive and necessary to the performance of his duties and responsibilities. The Executive acknowledges and agrees that he was given (and will be given during the Continuation Period) such Confidential Information expressly in consideration of his agreement to be bound by, among other things, the Non-Compete Covenants set forth in the Restricted Share Agreement and in Paragraph 2(e) of this Annex B. The Executive acknowledges that the Company maintains the secrecy of its Confidential Information and takes steps to protect it. The Executive acknowledges that the Company is engaged in the Competitive Businesses in New York, New Jersey and Connecticut and that the Company engages in active and substantial competition with all persons and entities engaged in the Competitive Businesses within and outside of the United States. The Executive acknowledges and agrees that because of his senior position at the Company and his broad exposure to the Company's Confidential Information he has performed services, and has had and will have access to and be exposed to Confidential Information directly concerning all Competitive Businesses of the Company.
b. Definition of Competitive Business. For purposes of this Annex B "Competitive Business" means the consumer and commercial banking business engaged in by the Company or any Affiliated Entity as of the Separation Date, including the business of acquiring and/or managing (whether by use of a sales force, agents, direct mail, the branch, telemarketing, the Internet or any other channel) all commercial and consumer banking products (including but not limited to, commercial and industrial loans, commercial real estate loans, middle market and small business loans, whether originated directly or indirectly through other lending institutions, and commercial and consumer deposits), in New York, New Jersey and Connecticut.
c. Definition of Non-Competition Covenant. For the purposes of this Annex B, the "Non-Competition Covenant" means the terms and promises set forth in Paragraph 2(e).
d. Definition of Non-Competition Period. For the purposes of this Annex B, "Non-Competition Period" means the five (5) year period beginning on the Separation Date and ending on the fifth anniversary of the Separation Date.
e. Non-Competition Covenant. In order to protect the Company's legitimate business interests, the Executive agrees that, except as provided below, during the Non-Competition Period, he shall not engage in a Competitive Business (whether as a director, stockholder, investor, member, partner, principal, proprietor, agent, consultant, officer, employee or otherwise). The restrictions of the Non-Competition Covenant apply throughout New York, New Jersey and Connecticut, regardless of the location from which the Executive performed these services for the Company or from which the Executive received this Confidential Information from the Company. The above notwithstanding, in no event will any of the following activities constitute a breach of the Non-Competition Covenant: (i) ownership for investment purposes of not more than ten percent ( $10 \%$ ) of the total outstanding equity securities (or other interests) of any entity; (ii) the provision of services to a corporation or other entity, a portion of the business of which is a Competitive Business, provided that the Executive is not providing services to the portion of the business which is directly engaged in a Competitive Business; or (iii) serving as a principal, partner, director, employee, consultant or advisor to a private equity firm, investment bank (but in the case of an investment bank that is part of a financial services company that also engages directly in the Competitive Business, not for the Competitive Business of that financial services company) or hedge fund, provided that such activities do not involve advising such firm, investment bank or hedge fund with respect to, or analyzing investments in, the Company or its Affiliated Entities.

## 3. Non-Solicitation of Employees.

During the Non-Competition Period, the Executive shall not, directly or indirectly, on his own behalf or on behalf of any other person, corporation, partnership, firm, financial institution or other business entity, solicit or induce any employee of the Company, or any individual employed by the Company at any time during the six (6) month period prior to such solicitation or inducement, to leave or cease their employment relationship with the Company for any reason whatsoever, or hire or otherwise engage such current or former employees of the Company. This includes, but is not limited to:
a. identifying to any person or entity any individual employed by the Company who has knowledge concerning the Company's strategy, operations, processes or other Confidential Information;
b. communicating to any person or entity about the quantity of work, quality of work, skills or knowledge, or personal characteristics of any individual employed by the Company;
c. soliciting or hiring any individual employed by the Company through third parties, such as recruiters or other persons not a party to the Agreement, including any corporation, partnership, firm, financial institution or other business entity;
d. inducing any individual employed by the Company to resign from employment with the Company with the express or implied promise of employment following the employee's resignation; and
e. personally funding or arranging funding for a third-party, such as recruiters, for the purpose, in whole or part, of soliciting or hiring any individual employed by the Company (e.g., paying for a newspaper advertisement or a posting on a public job board that is targeted at employees of the Company, as opposed to a general solicitation).

Notwithstanding the foregoing, in no event shall the Non-Solicitation covenant be considered violated if any such precluded activities are directed at a person whose employment with the Company was terminated by the Company or who has been formally notified by the Company that his or her employment will be terminated by the Company on a specified date (for purposes of clarity, a voluntary resignation by the employee shall not be considered a termination of employment "by the Company") prior to the Executive's action, solicitation or other contact. For purposes hereof, solicitation and hiring shall not be precluded if the contact with the individual is initiated based on a general solicitation for employment, such as newspaper advertisements and public job boards (i.e., Monster, Hotjobs).
4. Non-Solicitation of Customers. During the Non-Competition Period, the Executive shall not, without the prior written consent of the Company, directly or indirectly, as a sole proprietor, member of a partnership, stockholder or investor, officer or director of a corporation, or as an employee, associate, consultant or agent of any person, partnership, corporation or other business organization or entity other than the Company solicit or endeavor to entice away from the Company or any of its Affiliated Entities any person or entity who is, or was within the twelve (12) month period prior to the Separation Date, a customer or client (or reasonably anticipated (to the general knowledge of the Executive or the public) to become a customer or client of the Company or its Affiliated Entities in the Competitive Business), in order to render to that customer or client services that are competitive with and intended to replace the services provided by a business of the Company or its Affiliated Entities that is included in the definition of Competitive Business, regardless of the geographic limitations thereon.

## 5. Reasonableness.

The Executive acknowledges that the restrictions set forth in this Annex B are necessary to prevent the use and disclosure of the Confidential Information and to otherwise protect the legitimate business interests of the Company. The Executive further acknowledges that all of the restrictions in this Annex B are reasonable in all respects, including duration, territory, and scope of activity. The Executive agrees that the existence of any claim or cause of action by the Executive against the Company, whether predicated on the Agreement or otherwise, shall not constitute a defense to the enforcement by the Company of the covenants and restrictions set forth in this Annex B. The Executive agrees that he will be able to earn a livelihood without violating this Annex B, including, without limitation, the Non-Competition Covenant contained in Paragraph 2(e) above.

## 6. Irreparable Harm; Injunctive Relief

The Executive acknowledges and agrees that his violation of any provision of this Annex B will cause immediate, substantial and irreparable harm to the Company which cannot be adequately redressed by monetary damages alone. In the event of his violation or threatened violation of any provision of this Annex B, the Executive agrees that the Company, without limiting any other legal or equitable remedies available to it, shall be entitled to equitable relief, including, without limitation, temporary, preliminary and permanent injunctive relief, return of confidential property, and specific performance, from any court of competent jurisdiction. The Non-Competition Period shall be tolled on a day-for-day basis for each day during which the Executive participates in any activity in violation of the Non-Competition Covenant so that he is restricted from engaging in the activities prohibited by the Non-Competition Covenant for the full Non-Competition Period.

## 7. Severability.

If any provision of this Annex B is held to be illegal invalid, or unenforceable, or is found to be against public policy for any reason, such provision shall be fully severable and this Annex B shall be construed and enforced as if such illegal invalid, or unenforceable provision had never been part of this Annex B, and the remaining provisions of this Annex B shall remain in full force and effect and shall not be affected by the illegal, invalid, or unenforceable provision or by its severance from this Annex B.

## 8. Court's Right to Modify Restriction

The parties have attempted to limit the Executive's right to compete only to the extent necessary to protect the Company's legitimate business interests. It is the intent of the parties that the provisions of this Annex B shall be enforced to the fullest extent permissible under applicable law. The parties agree that if a court of competent jurisdiction adjudges any provision of this Annex B to be void, invalid or unenforceable, including without limitation the Non-Competition Covenant contained in Paragraph 2(e) above, such court shall modify such provision so that it is enforceable to the fullest extent permitted by applicable law.

## CERTIFICATION FOR QUARTERLY REPORT ON FORM 10-Q OF CAPITAL ONE FINANCIAL CORPORATION AND CONSOLIDATED SUBSIDIARIES

## I, Richard D. Fairbank, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Capital One Financial Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By: /s/ RICHARD D. FAIRBANK
Richard D. Fairbank
Chairman of the Board, Chief Executive Officer and President

## CERTIFICATION FOR QUARTERLY REPORT ON FORM 10-Q OF CAPITAL ONE FINANCIAL CORPORATION AND CONSOLIDATED SUBSIDIARIES

I, Gary L. Perlin, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Capital One Financial Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By: /s/ GARY L. PERLIN
Gary L. Perlin
Chief Financial Officer

## Certification

## Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

## (Subsections (a) and (b) of Section 1350, Chapter 63 of Title 18, United States Code)

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (Subsections (a) and (b) of Section 1350, Chapter 63 of Title 18, United States Code), I, Richard D. Fairbank, Chairman and Chief Executive Officer of Capital One Financial Corporation, a Delaware corporation ("Capital One"), do hereby certify that:
The Quarterly Report on Form 10-Q for the period ended June 30, 2007 (the "Form 10-Q") of Capital One fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of Capital One.

Dated: August 9, 2007
By: /s/ RICHARD D. FAIRBANK
Richard D. Fairbank
Chairman of the Board, Chief Executive Officer and President

A signed original of this written statement required by Section 906 has been provided to Capital One and will be retained by Capital One and furnished to the Securities and Exchange Commission or its staff upon request.

## Certification

## Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

## (Subsections (a) and (b) of Section 1350, Chapter 63 of Title 18, United States Code)

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (Subsections (a) and (b) of Section 1350, Chapter 63 of Title 18, United States Code), I, Gary L. Perlin, Executive Vice President and Chief Financial Officer of Capital One Financial Corporation, a Delaware corporation ("Capital One"), do hereby certify that:

The Quarterly Report on Form 10-Q for the period ended June 30, 2007 (the "Form 10-Q") of Capital One fully complies with the requirements of Section 13(a) or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 and information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of Capital One.

Dated: August 9, 2007
By: /s/ GARY L. PERLIN
Gary L. Perlin
Chief Financial Officer
A signed original of this written statement required by Section 906 has been provided to Capital One and will be retained by Capital One and furnished to the Securities and Exchange Commission or its staff upon request.


[^0]:    (1) In accordance with the Company's finance charge and fee revenue recognition policy, the amounts billed to customers but not recognized as revenue were $\$ 236.3$ million and $\$ 215.0$ million for the three months ended June 30 , 2007 and 2006, respectively, and $\$ 450.0$ million and $\$ 385.9$ million for the six months ended June 30, 2007 and 2006, respectively.
    (2) Managed and reported net charge-off rate for the second quarter of 2007 was positively impacted 11 and 17 basis points due to the implementation of a change in customer statement generation from a 30 day to a 25 day grace period. This change did not have a material impact on net provision for the quarter.

[^1]:    (1) Interest income includes past-due fees on loans of approximately $\$ 142.3$ million and $\$ 155.9$ million for the three months ended June 30, 2007 and 2006, respectively.
    (2) Q2 2006 data has been reclassified for amounts related to mortgage loans for sale.
    (3) Q2 2006 data has been reclassified for amounts related to FHLB stock.

[^2]:    (1) Includes the auto loans of North Fork and Hibernia

