## Capital One

## First Quarter 2010 Results

April 22, 2010

## Forward looking statements

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## Quarterly earnings were up \$260MM to \$636MM, or \$1.40 per share



## Loan balances fell in line with expectations as deposits continue to drive lower funding costs




- Cost of funds decreased to $1.76 \%$ in first quarter from $1.93 \%$ in Q409 and $2.45 \%$ in Q109
- Continue to leverage the flexibility of our Commercial and Consumer Banking platforms
- Steep decline in securitization liability as a result of pay-down of securitization conduits and scheduled maturities


## Impacts from Consolidation on Reported Balance Sheet

|  | 12/31/2009 | FAS 167 Adjustments | 1/1/2010 |
| :---: | :---: | :---: | :---: |
| \$B |  |  |  |
| Assets: |  |  |  |
| Cash and cash equivalents | 8.7 | 4.0 | 12.7 |
| Loans held for investment | 90.6 | 47.6 | 138.2 |
| Less: Allowance for loan and lease losses | (4.1) | (4.3) | (8.4) |
| Net loans held for investment | 86.5 | 43.3 | 129.8 |
| Accounts receivable from securitizations | 7.6 | (7.5) | 0.1 |
| Other | 66.8 | 2.1 | 68.9 |
| Total assets | 169.6 | 41.9 | 211.5 |
|  |  |  |  |
| Liabilities: |  |  |  |
| Securitization liability | 4.0 | 44.3 | 48.3 |
| Other liabilities | 139.1 | 0.5 | 139.6 |
| Total liabilities | 143.1 | 44.8 | 187.9 |
| Stockholders' Equity: | 26.5 | (2.9) | 23.6 |
| Total liabilities and stockholders' equity | 169.6 | 41.9 | 211.5 |

## Allowance to loans ratio increased to 6\% in Q1 2010 as a result of the consolidation of \$48B of credit card loans

| Allowance Balance |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$MM |  |  |  |  |  |  |  |  |
| Credit Card |  |  |  |  |  |  |  |  |
| Domestic | \$ | 1,927 | \$ | 5,590 | \$ | 5,162 | \$ | (428) |
| International |  | 199 |  | 727 |  | 612 | \$ | (115) |
| Total Credit Card | \$ | 2,126 | \$ | 6,317 | \$ | 5,774 | \$ | (543) |
| Consumer Banking |  |  |  |  |  |  |  |  |
| Auto | \$ | 665 | \$ | 665 | \$ | 523 | \$ | (142) |
| Other Consumer Banking |  | 411 |  | 484 |  | 412 | \$ | $1{ }^{1}$ |
| Total Consumer Banking | \$ | 1,076 | \$ | 1,149 | \$ | 935 | + | (141) |
| Commercial Banking | \$ | 785 | \$ | 785 | \$ | 915 | \$ | 130 |
| Other | \$ | 140 | \$ | 140 | \$ | 128 | \$ | (12) |
| Total Allowance | \$ | 4,127 | \$ | 8,391 | \$ | 7,752 | \$ | ${ }^{(566)}$ |

\$73MM Q110 reduction in ALLL associated with deconsolidation upon mortgage I/O sale recorded in non-interest income

|  | Allowance as \% of Loans |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 12\% |  |  |  |  |  |
| 10\% - Credit Card |  |  |  |  |  |
| 8\% | 9.4\% |  |  | 9.7\% | 9.3\% |
| 6\% - |  |  |  |  |  |
|  | 3.6\% |  |  | Consumer Banking |  |
| 4\% - |  |  |  | 3.4\% |  |
| 2\% - | 1.2\% |  |  | 2.7\% | \% |
| 0\% |  |  |  | Commercial Banking |  |
|  | Q109 | Q209 | Q309 | Q409 | Q110 |
| Total Company: 4.43\% |  | 4.44\% | 4.67\% | 4.55\% | 5.96\% |

Commercial Lending Allowance as \% of
Non-Performing Loans


## Our capacity to absorb risk remains high



## Lower funding costs and strong Domestic Card revenue margin drove stable to improving margins in the quarter

Funding costs improved 17 basis points

- Mix shift from wholesale funding to bank deposits
- Favorable mix shift within the deposit portfolio
- Favorable interest rates and disciplined pricing

Loan yields improved 3 basis points

- Strong revenue margin in Domestic Card business Partially offset by:
- Greater mix of investment securities vs. loans

Revenue margin remained elevated in Q1

- Impact of better-then-expected credit, and strong loan yields
Partially offset by:
- Decline in overlimit fees in non-interest income
- Expect quarterly Domestic Card revenue margin to decline to around 15\% by early 2011

Our Domestic Card business has delivered solid "pre-provision" and bottom-line ROA

Return on Managed Assets - Domestic Card


## The first quarter of 2010 is likely the peak of consumer credit charge-offs






[^0]Commercial Banking non-performing asset rates increased in the first quarter of 2010




[^1]
## We remain well positioned to deliver significant shareholder value over the long term

## Weathered the Storm

- Delivered resilient profitability
- Maintained strong balance sheet
- Solid liquidity and growing deposits
- Healthy coverage ratios and capital


## Path to <br> "Normalized" Earnings

## Delivering <br> Long-Term Value

- Lower pre-provision earnings into 2011
- Margins decline to more normal levels
- Elevated charge-offs and runoff portfolios reduce loan balances
- Marketing and infrastructure investments
- Bottom line cushioned by lower provision expense
- Improving charge-offs
- Potential for significant
allowance release
- Businesses with sustainable, above-hurdle returns
- Positioned to grow as credit normalizes
- Strong and resilient balance sheet


## Appendix

## Domestic Card delivered another quarter of strong pre-provision earnings and net income

| Domestic Card |  |  |  |
| :---: | :---: | :---: | :---: |
| (in thousands) | Q1 2010 | Q4 2009 | Q1 2009 |
| Earnings |  |  |  |
| Net interest income | 1,865,280 | 1,781,573 | 1,504,695 |
| Non-interest income | 618,507 | 793,934 | 883,891 |
| Total revenue | 2,483,787 | 2,575,507 | 2,388,586 |
| Provision for loan and lease losses | 1,096,215 | 1,033,341 | 1,521,997 |
| Non-interest expenses | 809,423 | 832,878 | 865,460 |
| Income (loss) before taxes | 578,149 | 709,288 | 1,129 |
| Income taxes (benefit) | 205,937 | 248,251 | 396 |
| Net income (loss) | 372,212 | 461,037 | 733 |


| Selected Metrics |  |  |  |
| :--- | ---: | ---: | ---: |
| Period end loans held for investment | $56,228,012$ | $60,299,827$ | $67,015,166$ |
| Average loans held for investment | $58,107,647$ | $60,443,441$ | $69,187,704$ |
| Loans held for investment yield | $14.78 \%$ | $14.08 \%$ | $11.40 \%$ |
|  |  |  |  |
| Revenue Margin | $17.10 \%$ | $17.04 \%$ | $13.81 \%$ |
| Net charge-off rate | $10.48 \%$ | $9.59 \%$ | $8.39 \%$ |
| $30+$ day performing delinquency rate | $5.30 \%$ | $5.78 \%$ | $5.08 \%$ |
| Purchase Volume | $21,987,661$ | $24,592,679$ | $21,601,837$ |


| Highlights |
| :---: |
| - Revenues declined modestly from Q409, |
| but were up modestly from Q109 |
| - Declining loan balances partially |
| offset by modest increase in revenue |
| margin in the quarter |
| - Redistribution between non-interest |
| income and net interest income |
| continued | - Seasonal decline in non-interest expenses

- Delinquency rate improved nearly 40 basis points from Q409
- Loans declined $\$ 4.1$ billion in the quarter
- Charge-off dollars peaking
- ILs continue to run off
- Purchase volumes declined seasonally, but were up modestly vs. Q109


## The International Card business posted increased net income as credit results and provision expense improved

| International Card |  |  |  | Highlights |
| :---: | :---: | :---: | :---: | :---: |
| (in thousands) | Q1 2010 | Q4 2009 | Q1 2009 | - Revenues relatively stable compared to Q409, and up from Q109 |
| Earnings |  |  |  |  |
| Net interest income | 247,795 | 247,648 | 186,993 | Seasonal decline in non-interest expenses |
| Non-interest income | 100,125 | 103,072 | 101,590 |  |
| Total revenue | 347,920 | 350,720 | 288,583 | Significant improvement in provision |
| Provision for loan and lease losses | 79,002 | 171,352 | 160,789 | expense, resulting from: <br> - Significant pull backs and |
| Non-interest expenses | 104,629 | 109,550 | 123,192 | management actions in the UK and |
| Income (loss) before taxes | 164,289 | 69,818 | 4,602 | Canada |
| Income taxes (benefit) | 46,916 | 20,931 | 2,006 | - Stabilizing to improving economic conditions in the UK and Canada |
| Net income (loss) | 117,373 | 48,887 | 2,596 |  |
| Selected Metrics |  |  |  | Delinquency rate improved 16 basis points from Q409 |
| Period end loans held for investment | 7,578,110 | 8,223,835 | 8,069,961 | Loans declined \$646 million in the quarter |
| Average loans held for investment | 7,814,411 | 8,299,895 | 8,382,679 |  |
| Loans held for investment yield | 15.65\% | 15.19\% | 12.41\% | Purchase volumes declined seasonally, but were up modestly vs. Q109 |
| Revenue Margin | 17.81\% | 16.90\% | 13.77\% |  |
| Net charge-off rate | 8.83\% | 9.52\% | 7.30\% |  |
| $30+$ day performing delinquency rate | 6.39\% | 6.55\% | 6.25\% |  |
| Purchase Volume | 1,935,853 | 2,272,819 | 1,871,723 |  |

## Commercial Banking pre-provision earnings were relatively stable, with elevated credit costs driving a net loss in the quarter

| Commercial Banking |  |  |  |
| :---: | :---: | :---: | :---: |
| (in thousands) |  |  |  |
| Earnings | Q1 2010 | Q4 2009 | Q1 2009 |
| Net interest income | 311,401 | 318,576 | 245,459 |
| Non-interest income | 42,375 | 37,992 | 41,214 |
| Total revenue | 353,776 | 356,568 | 286,673 |
| Provision for loan and lease losses | 238,209 | 368,493 | 117,304 |
| Non-interest expenses | 192,420 | 197,355 | 141,805 |
| Income (loss) before taxes | $(76,853)$ | $(209,280)$ | 27,564 |
| Income taxes (benefit) | $(27,375)$ | $(73,248)$ | 9,647 |
| Net income (loss) | $(49,478)$ | $(136,032)$ | 17,917 |


| Selected Metrics |  |  |  |
| :--- | ---: | ---: | ---: |
| Period end loans held for investment | $29,612,138$ | $29,613,050$ | $29,431,097$ |
| Average loans held for investment | $29,722,674$ | $29,867,245$ | $29,545,277$ |
| Loans held for investment yield | $5.03 \%$ | $5.11 \%$ | $4.92 \%$ |
| Period end deposits | $21,605,482$ | $20,480,297$ | $15,691,679$ |
| Average deposits | $21,858,792$ | $19,420,005$ | $16,045,943$ |
| Deposit interest expense rate | $0.72 \%$ | $0.80 \%$ | $0.92 \%$ |
| Core deposit intangible amortization | 14,389 | 13,847 | 9,092 |
| Net charge-off rate | $1.37 \%$ | $2.91 \%$ | $0.56 \%$ |
| Non-performing loans as a \% |  |  |  |
| $\quad$ of loans HFI | $2.48 \%$ | $2.37 \%$ | $1.85 \%$ |
| Non-performing asset rate | $2.64 \%$ | $2.52 \%$ | $1.95 \%$ |

Highlights

- Revenues declined modestly from Q4
- Relatively stable loan balances, modest decline in loan yields
- $13 \%$ sequential growth in average deposits, modest improvement in deposit expense rate
- Provision expense declined from Q409, but remains elevated
- Non-performing asset rate continued to increase


## Consumer Banking profits increased in the quarter, driven by strong deposit results and improving credit

| Consumer Banking |  |  |  |
| :---: | :---: | :---: | :---: |
| (in thousands) |  |  |  |
| Earnings | Q1 2010 | Q4 2009 | Q1 2009 |
| Net interest income | 896,588 | 833,369 | 723,654 |
| Non-interest income | 315,612 | 153,099 | 163,257 |
| Total revenue | 1,212,200 | 986,468 | 886,911 |
| Provision for loan and lease losses | 49,526 | 249,309 | 268,233 |
| Non-interest expenses | 688,381 | 749,021 | 579,724 |
| Income (loss) before taxes | 474,293 | $(11,862)$ | 38,954 |
| Income taxes (benefit) | 168,943 | $(4,152)$ | 13,634 |
| Net income (loss) | 305,350 | $(7,710)$ | 25,320 |
| Selected Metrics |  |  |  |
| Period end loans held for investment | 36,382,676 | 38,214,493 | 35,942,632 |
| Average loans held for investment | 38,245,360 | 39,114,123 | 36,543,097 |
| Loans held for investment yield | 8.96\% | 8.83\% | 9.43\% |
| Auto loan originations | 1,343,463 | 1,018,125 | 1,463,402 |
| Period end deposits | 76,883,450 | 74,144,805 | 63,422,760 |
| Average deposits | 75,115,342 | 72,975,666 | 62,730,380 |
| Deposit interest expense rate | 1.27\% | 1.41\% | 2.04\% |
| Core deposit intangible amortization | 37,735 | 39,974 | 35,593 |
| Net charge-off rate | 2.03\% | 2.85\% | 3.30\% |
| Non-performing loans as a \% of loans HFI | 1.62\% | 1.45\% | 0.98\% |
| Non-performing asset rate | 1.75\% | 1.60\% | 1.16\% |
| $30+$ day performing delinquency rate | 4.13\% | 5.43\% | 5.01\% |
| Period end loans serviced for others | 27,777,607 | 30,283,326 | 22,270,797 |

Highlights

- Revenue improvement from Q409 driven by sale of I/O bonds and deconsolidation of certain mortgage trusts
- Significant improvement in provision expense, driven by Improving credit performance and outlook in Auto Finance business
- Loans declined as a result of:
- Continuing impact of repositioning the Auto Finance business earlier in the recession
- Continuing run off of mortgage portfolio
- Auto originations increased $32 \%$ from Q409, but down modestly from Q109
- Average deposit growth of $\$ 2.1$ billion, or $3 \%$, with disciplined pricing and improving interest expense rate


[^0]:    * Average assets for Q1

[^1]:    * Period end assets for Q1

