



Fourth Quarter 2017 Results

January 23, 2018

Forward-Looking Statements



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You should carefully consider the factors discussed above in evaluating these forward-looking statements. All information in these slides is based on the consolidated results of Capital One Financial Corporation, unless otherwise noted. A reconciliation of any non-GAAP financial measures included in this presentation can be found in Capital One's Current Report on Form 8-K filed January 23, 2018, available on its website at www.capitalone.com under "Investors."

Company Highlights

- Net loss for the fourth quarter of 2017 of \$971 million, or \$2.17 per diluted common share; full year 2017 net income of \$2.0 billion, or \$3.49 per diluted common share.
 - Excluding adjusting items, net income per diluted common share for the fourth quarter of 2017 was \$1.62; full year 2017 was \$7.74⁽¹⁾.
- Pre-provision earnings decreased 5% to \$3.2 billion for the fourth quarter of 2017 and increased 9% to \$13.0 billion for full year 2017⁽²⁾.
- Efficiency ratio of 53.89% for the fourth quarter of 2017 and 52.11% for the full year 2017.
 - Efficiency ratio excluding adjusting items was 52.50% for the fourth quarter of 2017 and 51.02% for the full year 2017⁽¹⁾.
- Adjusting items in the quarter, which are excluded from diluted EPS and the efficiency ratio (see slide 14 for additional information):

	Pre-Tax	Diluted EPS
<i>(Dollars in millions, except per share data)</i>	Impact	Impact
Impacts of the Tax Act	\$ (1,769)	\$ (3.61)
Restructuring charges	(76)	(0.10)
Build in the U.K. Payment Protection Insurance customer refund reserve (“U.K. PPI Reserve”)	(31)	(0.07)

- Notable items in the quarter included:

	Pre-Tax	Diluted EPS
<i>(Dollars in millions, except per share data)</i>	Impact	Impact
Mortgage representation and warranty settlement (included in discontinued operations)	\$ (169)	\$ (0.22)
Charges related to our Commercial Taxi Medallion Lending portfolio	(113)	(0.15)

- Common equity Tier 1 capital ratio under Basel III Standardized Approach of 10.3% at December 31, 2017.
- Period-end loans held for investment increased \$2.1 billion, or 1%, to \$254.5 billion.
- Average loans held for investment increased \$6.7 billion, or 3%, to \$252.6 billion.
- Period-end total deposits increased \$4.6 billion, or 2%, to \$243.7 billion.
- Average total deposits increased \$2.7 billion, or 1%, to \$241.6 billion.

Note: All comparisons are for the fourth quarter of 2017 compared with the third quarter of 2017 unless otherwise noted. Regulatory capital metrics and capital ratios as of December 31, 2017 are preliminary and therefore subject to change.

⁽¹⁾ Amounts excluding adjusting items are non-GAAP measures. See Appendix slides 14 and 15 for the reconciliation of non-GAAP measures to our reported results.

⁽²⁾ Pre-provision earnings is calculated based on the sum of net interest income and non-interest income, less non-interest expense for the period.

Impacts of the Tax Act⁽¹⁾

- Impacts included in the fourth quarter of 2017 income tax provision:

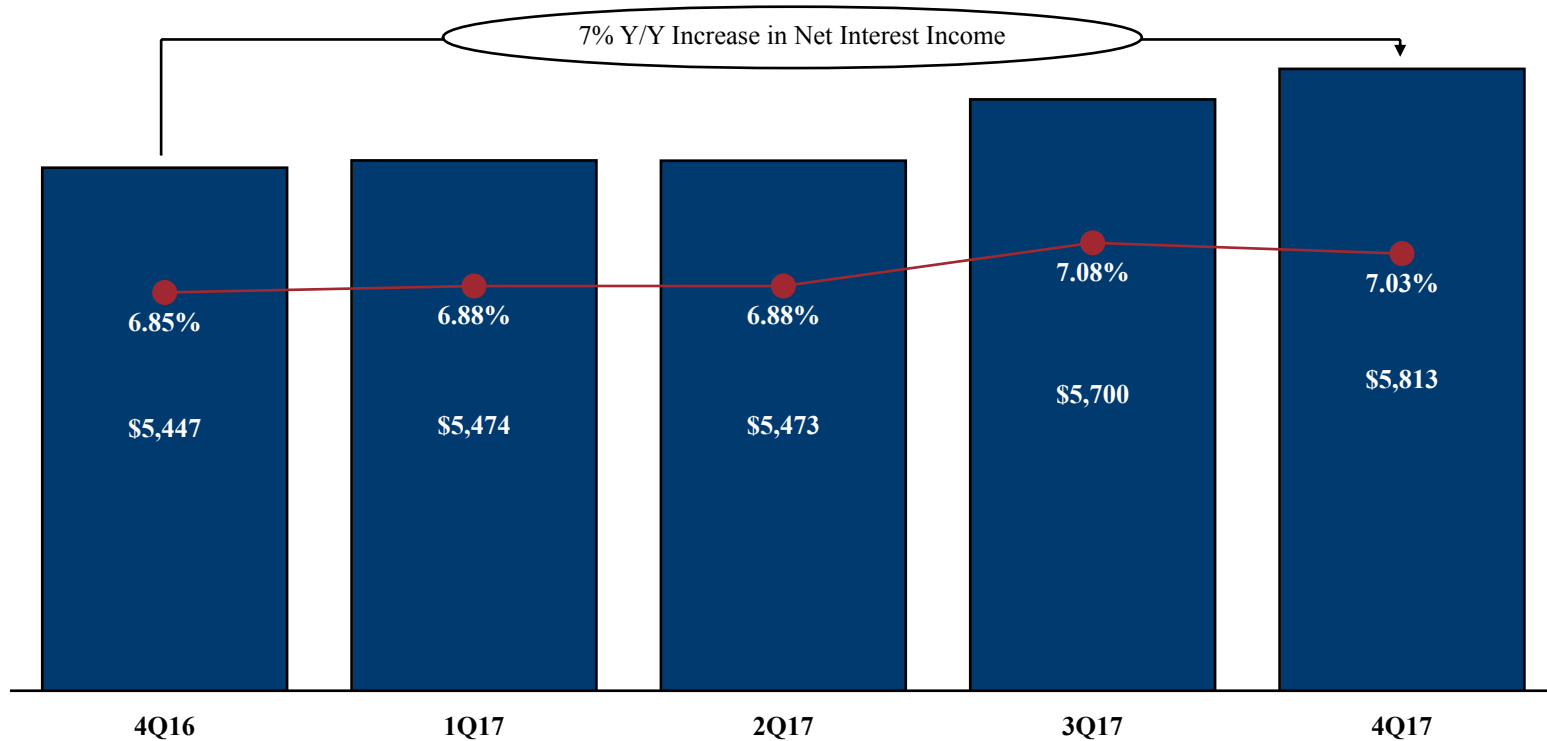
	<i>(dollars in millions)</i>
◦ Deferred tax asset write-down	\$ 1,568
◦ Repatriation tax	125
◦ Adjustments to tax credit portfolio	76
Total impact to net income	<u>\$ 1,769</u>

- Net income per diluted common share in the fourth quarter of 2017 was impacted by \$3.61.
- One-time reduction of approximately 55 basis points to our common equity Tier 1 capital ratio.
- For 2018, we expect our annual effective tax rate to be around 19%.
 - Still potential for adjustments to all of our current tax-related estimates.

⁽¹⁾ Tax Act refers to the Act to provide for reconciliation pursuant to titles II and V of the concurrent resolution on the budget for fiscal year 2018 enacted on December 22, 2017. This amount is a reasonable estimate as of December 31, 2017, which may be adjusted during the measurement period ending no later than December 2018.

Net Interest Income and Net Interest Margin

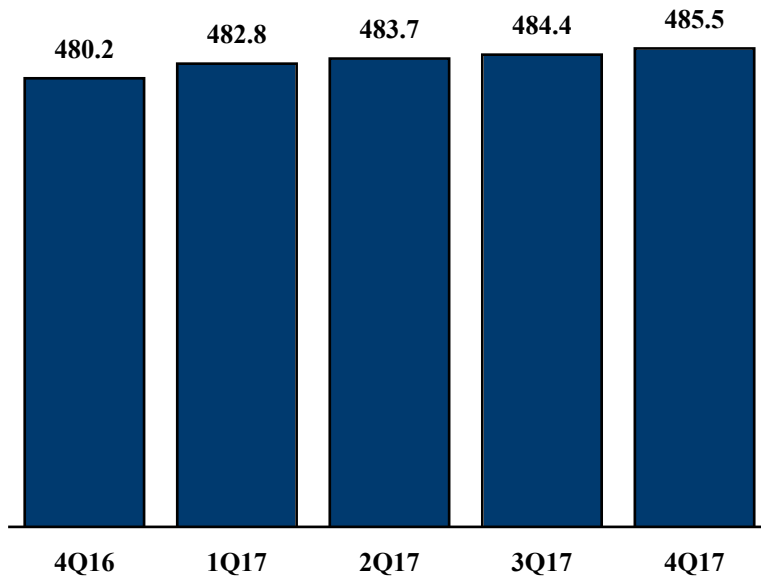
Net Interest Income (\$M) and Net Interest Margin



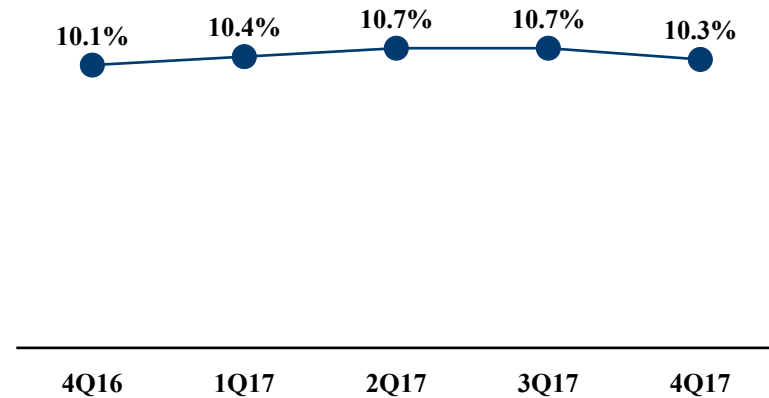
Fourth Quarter 2017 Highlights

- Net interest margin decreased 5 basis points quarter-over-quarter primarily driven by lower yields in our Domestic Card business and higher rates on interest-bearing liabilities, partially offset by growth in our Domestic Card business.
- Net interest margin increased 18 basis points year-over-year primarily driven by growth in our Domestic Card business and run-off of our acquired home loan portfolio.

Ending Common Shares Outstanding (M)



Common Equity Tier 1 Capital Ratio



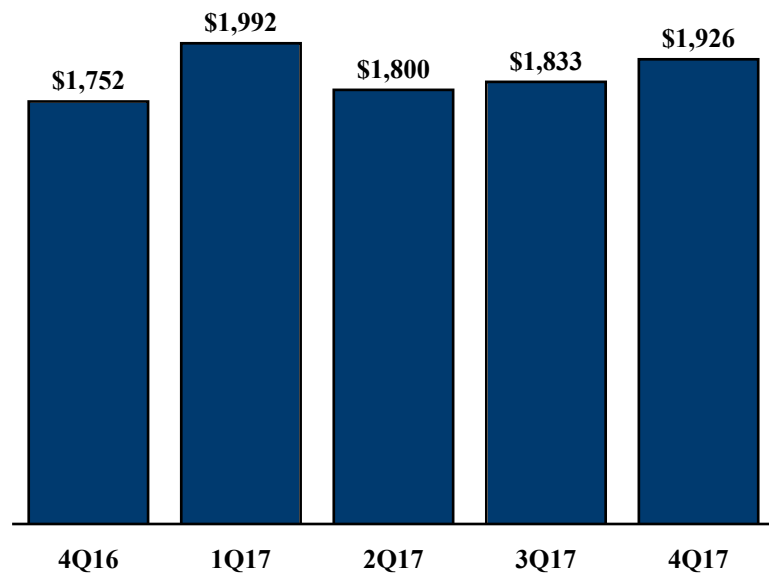
Fourth Quarter 2017 Highlights

- Common equity Tier 1 capital ratio under Basel III Standardized Approach of 10.3% at December 31, 2017.
- We exceeded the fully phased-in LCR requirement at December 31, 2017⁽¹⁾.

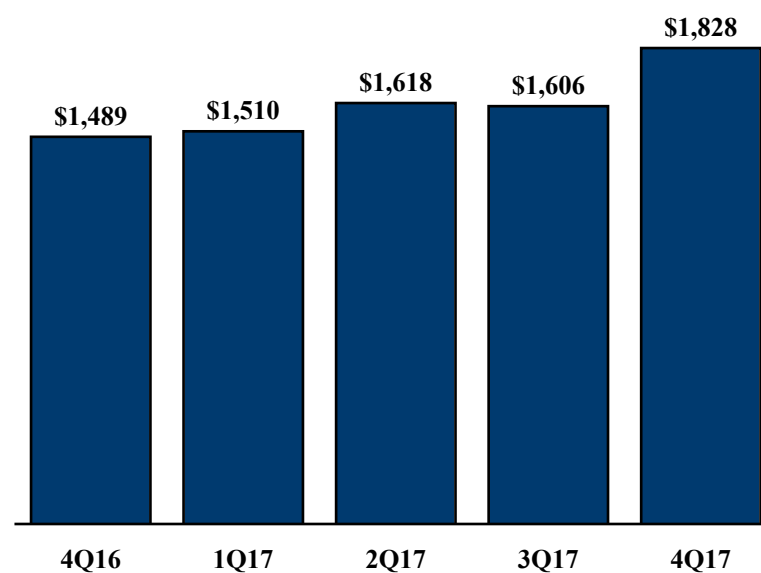
Note: Regulatory capital metrics and capital ratios as of December 31, 2017 are preliminary and therefore subject to change.

⁽¹⁾ Based on our current interpretations, expectations and assumptions of the relevant regulations.

Provision (\$M)



Net Charge-Offs (\$M)



Fourth Quarter 2017 Highlights

- Net charge-off rate of 2.89%.
- Allowance for loan and lease losses increased to \$7.5 billion.
- Allowance as a percentage of loans held for investment of 2.95%.

Financial Summary—Business Segment Results



<i>(Dollars in millions)</i>	Three Months Ended December 31, 2017				
	Credit Card	Consumer Banking	Commercial Banking	Other	Total
Net interest income	\$ 3,568	\$ 1,636	\$ 566	\$ 43	\$ 5,813
Non-interest income	847	179	188	(14)	1,200
Total net revenue	4,415	1,815	754	29	7,013
Provision for credit losses	1,486	340	100	—	1,926
Non-interest expense	2,108	1,081	437	153	3,779
Income (loss) from continuing operations before income taxes	821	394	217	(124)	1,308
Income tax provision	297	144	79	1,650	2,170
Income (loss) from continuing operations, net of tax	\$ 524	\$ 250	\$ 138	\$ (1,774)	\$ (862)

(Dollars in millions, except as noted)

				2017 Q4 vs.	
	2017 Q4	2017 Q3	2016 Q4	2017 Q3	2016 Q4
Earnings:					
Net interest income	\$ 3,568	\$ 3,440	\$ 3,353	4%	6%
Non-interest income	847	865	849	(2)	—
Total net revenue	4,415	4,305	4,202	3	5
Provision for credit losses	1,486	1,466	1,322	1	12
Non-interest expense	2,108	1,961	2,073	7	2
Pre-tax income	821	878	807	(6)	2
Selected performance metrics:					
Period-end loans held for investment	\$ 114,762	\$ 109,130	\$ 105,552	5%	9%
Average loans held for investment	110,029	102,545	100,791	7	9
Total net revenue margin	16.05%	16.79%	16.68%	(74)bps	(63)bps
Net charge-off rate	4.99	4.51	4.56	48	43
Purchase volume	\$ 95,659	\$ 84,505	\$ 82,824	13%	15%

Fourth Quarter 2017 Highlights

- Ending and average loans up \$9.2 billion, or 9%, year-over-year.
- Purchase volume up 15% year-over-year.
- Revenue up \$213 million, or 5%, year-over-year.
- Revenue margin of 16.05%.
- Non-interest expense up \$35 million, or 2%, year-over-year.
- Provision for credit losses up \$164 million, or 12%, year-over-year.
- Net charge-off rate of 4.99%.

Domestic Card



(Dollars in millions, except as noted)

	2017		2016	2017 Q4 vs.	
	Q4	Q3	Q4	2017 Q3	2016 Q4
Earnings:					
Net interest income	\$ 3,268	\$ 3,132	\$ 3,090	4%	6%
Non-interest income	781	787	791	(1)	(1)
Total net revenue	4,049	3,919	3,881	3	4
Provision for credit losses	1,402	1,417	1,229	(1)	14
Non-interest expense	1,880	1,754	1,859	7	1
Pre-tax income	767	748	793	3	(3)
Selected performance metrics:					
Period-end loans held for investment	\$ 105,293	\$ 99,981	\$ 97,120	5%	8%
Average loans held for investment	101,087	93,729	92,623	8	9
Total net revenue margin	16.03%	16.72%	16.76%	(69)bps	(73)bps
Net charge-off rate	5.08	4.64	4.66	44	42
30+ day delinquency rate	4.01	3.94	3.95	7	6
Purchase volume	\$ 87,287	\$ 76,806	\$ 75,639	14%	15%

Fourth Quarter 2017 Highlights

- Ending loans up \$8.2 billion, or 8%, year-over-year; average loans up \$8.5 billion, or 9%, year-over-year.
- Purchase volume up 15% year-over-year.
- Revenue up \$168 million, or 4%, year-over-year.
- Revenue margin of 16.03%.
- Non-interest expense up \$21 million, or 1%, year-over-year.
- Provision for credit losses up \$173 million, or 14%, year-over-year.
- Net charge-off rate of 5.08%.

(Dollars in millions, except as noted)

	2017		2016	2017 Q4 vs.	
	2017 Q4	2017 Q3		2017 Q3	2016 Q4
Earnings:					
Net interest income	\$ 1,636	\$ 1,649	\$ 1,498	(1)%	9%
Non-interest income	179	192	166	(7)	8
Total net revenue	1,815	1,841	1,664	(1)	9
Provision for credit losses	340	293	365	16	(7)
Non-interest expense	1,081	1,051	1,109	3	(3)
Pre-tax income	394	497	190	(21)	107
Selected performance metrics:					
Period-end loans held for investment	\$ 75,078	\$ 75,564	\$ 73,054	(1)%	3%
Average loans held for investment	75,289	75,363	72,659	—	4
Auto loan originations	6,215	7,043	6,542	(12)	(5)
Period-end deposits	185,842	184,719	181,917	1	2
Average deposits	184,799	185,072	180,019	—	3
Average deposits interest rate	0.69%	0.62%	0.57%	7bps	12bps
Net charge-off rate	1.66	1.47	1.45	19	21

Fourth Quarter 2017 Highlights

- Ending loans up \$2.0 billion, or 3%, year-over-year; average loans up \$2.6 billion, or 4%, year-over-year.
- Ending deposits of \$185.8 billion, up 2% year-over-year.
- Auto loan originations down \$327 million, or 5%, year-over-year.
- Revenue up \$151 million, or 9%, year-over-year.
- Non-interest expense down \$28 million, or 3%, year-over-year.
- Provision for credit losses down \$25 million, or 7%, year-over-year.
- Net charge-off rate of 1.66%.

(Dollars in millions, except as noted)

	2017		2016	2017 Q4 vs.	
	2017 Q4	2017 Q3		2017 Q3	2016 Q4
Earnings:					
Net interest income	\$ 566	\$ 560	\$ 565	1%	—
Non-interest income	188	179	175	5	7%
Total net revenue	754	739	740	2	2
Provision for credit losses	100	63	66	59	52
Non-interest expense	437	394	393	11	11
Pre-tax income	217	282	281	(23)	(23)
Selected performance metrics:					
Period-end loans held for investment	\$ 64,575	\$ 67,670	\$ 66,916	(5)%	(3)%
Average loans held for investment	67,200	67,859	66,515	(1)	1
Period-end deposits	33,938	32,783	33,866	4	—
Average deposits	34,117	33,197	34,029	3	—
Average deposits interest rate	0.46%	0.42%	0.30%	4bps	16bps
Net charge-off rate	0.85	0.96	0.47	(11)	38
Risk category as a percentage of period-end loans held for investment:⁽¹⁾					
Criticized performing	4.1%	4.3%	3.7%	(20)bps	40bps
Criticized nonperforming	0.4	1.2	1.5	(80)	(110)

Fourth Quarter 2017 Highlights

- Ending loans down \$2.3 billion, or 3%, year-over-year; average loans up \$685 million, or 1%, year-over-year.
- Average deposits flat year-over-year.
- Revenue up \$14 million, or 2%, year-over-year.
- Non-interest expense up \$44 million, or 11%, year-over-year.
- Provision for credit losses up \$34 million, or 52%, year-over-year.
- Net charge-off rate of 0.85%.
- Criticized performing loan rate of 4.1% and criticized nonperforming loan rate of 0.4%.

⁽¹⁾ Criticized exposures correspond to the “Special Mention,” “Substandard” and “Doubtful” asset categories defined by bank regulatory authorities.

Appendix

Non-GAAP Measures



	Three Months Ended December 31, 2017			Nine Months Ended September 30, 2017			Year Ended December 31, 2017		
	Reported Results	Adj. ⁽¹⁾	Adjusted Results	Reported Results	Adj. ⁽¹⁾	Adjusted Results	Reported Results	Adj. ⁽¹⁾	Adjusted Results
<i>(Dollars in millions, except per share data and as noted)</i>									
Selected income statement data:									
Net interest income	\$ 5,813	\$ 11	\$ 5,824	\$ 16,647	\$ 33	\$ 16,680	\$ 22,460	\$ 44	\$ 22,504
Non-interest income	1,200	9	1,209	3,577	37	3,614	4,777	46	4,823
Total net revenue	7,013	20	7,033	20,224	70	20,294	27,237	90	27,327
Provision for credit losses	1,926	—	1,926	5,625	(88)	5,537	7,551	(88)	7,463
Non-interest expense	3,779	(87)	3,692	10,415	(166)	10,249	14,194	(253)	13,941
Income from continuing operations before income taxes	1,308	107	1,415	4,184	324	4,508	5,492	431	5,923
Income tax provision (benefit)	2,170	(1,742)	428	1,205	82	1,287	3,375	(1,660)	1,715
Income (loss) from continuing operations, net of tax	(862)	1,849	987	2,979	242	3,221	2,117	2,091	4,208
Loss from discontinued operations, net of tax	(109)	—	(109)	(26)	—	(26)	(135)	—	(135)
Net income (loss)	(971)	1,849	878	2,953	242	3,195	1,982	2,091	4,073
Dividends and undistributed earnings allocated to participating securities ⁽²⁾	(1)	(5)	(6)	(21)	—	(21)	(13)	(15)	(28)
Preferred stock dividends	(80)	—	(80)	(185)	—	(185)	(265)	—	(265)
Net income (loss) available to common stockholders	\$ (1,052)	\$ 1,844	\$ 792	\$ 2,747	\$ 242	\$ 2,989	\$ 1,704	\$ 2,076	\$ 3,780
Selected performance metrics:									
Diluted EPS ⁽²⁾	\$ (2.17)	\$ 3.79	\$ 1.62	\$ 5.63	\$ 0.49	\$ 6.12	\$ 3.49	\$ 4.25	\$ 7.74
Efficiency ratio	53.89%	(139)bps	52.50%	51.50%	(100)bps	50.50%	52.11%	(109)bps	51.02%

Note: We believe these selected non-GAAP measures help investors and users of our financial information understand the effect of the adjustments on our selected reported results and provide an alternate measurement of our performance. These non-GAAP measures should not be viewed as a substitute for our reported results determined in accordance with accounting principles generally accepted in the U.S. (“GAAP”), nor are they necessarily comparable to non-GAAP measures that may be presented by other companies.

⁽¹⁾ The adjustments in 2017 consist of:

	Three Months Ended December 31, 2017	Nine Months Ended September 30, 2017	Year Ended December 31, 2017
<i>(Dollars in millions)</i>			
Impacts of the Tax Act	\$ 1,769	—	\$ 1,769
Restructuring charges	76	\$ 108	184
U.K. Payment Protection Insurance customer refund reserve (“U.K. PPI Reserve”)	31	99	130
Charges related to the Cabela’s acquisition	—	117	117
Total	1,876	324	2,200
Income tax provision (benefit)	27	82	109
Net income (loss)	\$ 1,849	\$ 242	\$ 2,091

⁽²⁾ Dividends and undistributed earnings allocated to participating securities and earnings per share are computed independently for each period. Accordingly, the sum of each quarterly amount may not agree to the year-to-date total.

Non-GAAP Measures



	Three Months Ended December 31, 2016			Nine Months Ended September 30, 2016			Year Ended December 31, 2016		
	Reported Results	Adj. ⁽¹⁾	Adjusted Results	Reported Results	Adj. ⁽¹⁾	Adjusted Results	Reported Results	Adj. ⁽¹⁾	Adjusted Results
<i>(Dollars in millions, except per share data and as noted)</i>									
Selected income statement data:									
Net interest income	\$ 5,447	\$ 13	\$ 5,460	\$ 15,426	\$ 41	\$ 15,467	\$ 20,873	\$ 54	\$ 20,927
Non-interest income	1,119	14	1,133	3,509	21	3,530	4,628	35	4,663
Total net revenue	6,566	27	6,593	18,935	62	18,997	25,501	89	25,590
Provision for credit losses	1,752	—	1,752	4,707	—	4,707	6,459	—	6,459
Non-interest expense	3,679	(45)	3,634	9,879	(31)	9,848	13,558	(76)	13,482
Income from continuing operations before income taxes	1,135	72	1,207	4,349	93	4,442	5,484	165	5,649
Income tax provision (benefit)	342	10	352	1,372	(7)	1,365	1,714	3	1,717
Income from continuing operations, net of tax	793	62	855	2,977	100	3,077	3,770	162	3,932
Loss from discontinued operations, net of tax	(2)	—	(2)	(17)	—	(17)	(19)	—	(19)
Net income	791	62	853	2,960	100	3,060	3,751	162	3,913
Dividends and undistributed earnings allocated to participating securities ⁽²⁾	(6)	—	(6)	(18)	—	(18)	(24)	—	(24)
Preferred stock dividends	(75)	—	(75)	(139)	—	(139)	(214)	—	(214)
Net income available to common stockholders	\$ 710	\$ 62	\$ 772	\$ 2,803	\$ 100	\$ 2,903	\$ 3,513	\$ 162	\$ 3,675
Selected performance metrics:									
Diluted EPS ⁽²⁾	\$ 1.45	\$ 0.13	\$ 1.58	\$ 5.42	\$ 0.20	\$ 5.62	\$ 6.89	\$ 0.32	\$ 7.21
Efficiency ratio	56.03%	(91)bps	55.12%	52.17%	(33)bps	51.84%	53.17%	(49)bps	52.68%

Note: We believe these selected non-GAAP measures help investors and users of our financial information understand the effect of the adjustments on our selected reported results and provide an alternate measurement of our performance. These non-GAAP measures should not be viewed as a substitute for our reported results determined in accordance with accounting principles generally accepted in the U.S. (“GAAP”), nor are they necessarily comparable to non-GAAP measures that may be presented by other companies.

⁽¹⁾ The adjustments in 2016 consist of:

	Three Months Ended	Nine Months Ended	Year Ended
	December 31, 2016	December 31, 2016	December 31, 2016
<i>(Dollars in millions)</i>			
U.K. PPI Reserve	\$ 44	\$ 117	\$ 161
Impairment associated with certain acquired intangible and software assets	28	—	28
Gain related to the exchange of our ownership interest in Visa Europe with Visa Inc. as a result of Visa Inc’s acquisition of Visa Europe	—	(24)	(24)
Total	72	93	165
Income tax provision (benefit)	10	(7)	3
Net income (loss)	\$ 62	\$ 100	\$ 162

⁽²⁾ Dividends and undistributed earnings allocated to participating securities and earnings per share are computed independently for each period. Accordingly, the sum of each quarterly amount may not agree to the year-to-date total.

Credit Score Distribution



<i>(Percentage of portfolio)</i>	December 31, 2017	September 30, 2017	June 30, 2017	March 31, 2017	December 31, 2016
Domestic credit card—Refreshed FICO scores:⁽¹⁾					
Greater than 660	66%	65%	64%	63%	64%
660 or below	34	35	36	37	36
Total	100%	100%	100%	100%	100%
Auto—At origination FICO scores:⁽²⁾					
Greater than 660	51%	51%	51%	51%	52%
621 - 660	18	18	18	18	17
620 or below	31	31	31	31	31
Total	100%	100%	100%	100%	100%

⁽¹⁾ Percentages represent period-end loans held for investment in each credit score category. Domestic card credit scores generally represent FICO scores. These scores are obtained from one of the major credit bureaus at origination and are refreshed monthly thereafter. We approximate non-FICO credit scores to comparable FICO scores for consistency purposes. Balances for which no credit score is available or the credit score is invalid are included in the 660 or below category.

⁽²⁾ Percentages represent period-end loans held for investment in each credit score category. Auto credit scores generally represent average FICO scores obtained from three credit bureaus at the time of application and are not refreshed thereafter. Balances for which no credit score is available or the credit score is invalid are included in the 620 or below category.

Commercial Oil and Gas Portfolio



(Dollars in millions, except as noted)

	2017 Q4	2017 Q3	2017 Q2	2017 Q1	2016 Q4
Commercial oil and gas portfolio:					
Loans held for investment: ⁽¹⁾					
Exploration and production	\$ 1,523	\$ 1,584	\$ 1,411	\$ 1,333	\$ 1,402
Oilfield services	395	462	507	599	657
Midstream and other	547	584	547	486	472
Total loans held for investment	2,465	2,630	2,465	2,418	2,531
Unfunded exposure:					
Exploration and production	2,162	2,291	2,128	2,086	1,855
Oilfield services	247	273	311	359	365
Midstream and other	712	653	691	661	662
Total unfunded exposure	3,121	3,217	3,130	3,106	2,882
Total commercial oil and gas portfolio maximum credit exposure	\$ 5,586	\$ 5,847	\$ 5,595	\$ 5,524	\$ 5,413
Selected performance metrics:					
Allowance for loan and lease losses	\$ 152	\$ 166	\$ 180	\$ 192	\$ 227
Allowance as a percentage of loans held for investment	6.19%	6.30%	7.30%	7.96%	8.99%
Total reserves ⁽²⁾	\$ 169	\$ 186	\$ 206	\$ 233	\$ 262
Loans as a percentage of total commercial loans held for investment	3.82%	3.89%	3.64%	3.59%	3.78%
Loans as a percentage of total company loans held for investment	0.97	1.04	1.01	1.01	1.03
Criticized performing loan rate	20.64	23.94	25.29	27.27	28.19
Nonperforming loan rate	4.50	7.04	10.90	15.63	20.98

⁽¹⁾ Loans held for investment represents unpaid principal balance less charge-offs.

⁽²⁾ Total reserves represent the allowance for loan and lease losses and the reserve for unfunded lending commitments recorded in other liabilities.

Cabela's Impacts to 2017 Domestic Card Results



- Contributed \$6.2 billion of ending loans to the fourth quarter; 2% year-over-year growth excluding Cabela's.
- Contributed \$5.8 billion of purchase volume to the fourth quarter; 8% year-over-year growth excluding Cabela's.
- Decreased revenue margin by approximately 65 basis points in the fourth quarter; 16.68% excluding Cabela's.
- Decreased the fourth quarter net charge-off rate rate by 28 basis points; 5.36% excluding Cabela's.
- Decreased the full year net charge-off rate by 8 basis points; 5.07% excluding Cabela's.
- Reduced the 30+ day delinquency rate by 17 basis points; 4.18% excluding Cabela's.